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FINANCIAL TIMES

Nippon Steel to shed 7,000 jobs in move to cut costs

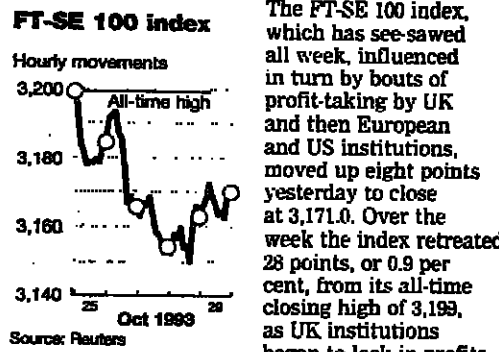
Nippon Steel, the world's largest steelmaker, is to shed 7,000 jobs in a further blow to Japan's employment market, which hit its weakest level for six years last month. The cuts, to be spread over three years, are the heaviest so far among Japan's top industrial companies as they seek to cut costs amid the worst recession for 20 years. Nippon Steel blamed the cuts on the rising yen and a reduction in domestic demand for steel caused by a shift of production overseas by its car and consumer electronics industry customers. Page 2

Nissan Motor, Japanese carmaker, reported a drop in first-half sales and forecast that it would not make a profit in the year to March. The group aims to cut 5,000 jobs over three years. Page 10

British Gas wins pipeline contract: British Gas and US energy group Tenneco won a contract to operate a \$1.6bn (£1.1bn) project to pipe natural gas 750 miles from Argentina to Chile. Page 2

Malaysia budgets for expansion: Malaysia has unveiled a mildly expansionary budget for next year, with substantial increases in development spending. Page 2

Footsie retreats 28 points on week



from the record strong performance of the market. London stocks, Page 13; Lex, Page 22; Markets, Weekend Page 11

Hopes of interest rate cut dampened: Bank of England governor Eddie George damped speculation about an imminent cut in UK interest rates by suggesting it could jeopardise the goal of price stability. Page 22; Editorial Comment, Page 6

European plug plan could cost £20bn: Makers of standard square-pin UK electrical plugs and sockets are trying to kill a proposal for a common round-pin European system, which they say could cost as much as £20bn to introduce - about £1,000 for each UK household. Page 5

First skyscraper for Russia: Russian construction company Twentieth Trust Corporation plans to build Russia's first skyscraper in St Petersburg. The \$40m cost will be financed through Russia's fledgling securities market.

Hungarian TV staff complain of bias: About 300 employees at Hungary's state television demanded the resignation of its president, claiming he had endangered democracy by suspending a news editor and replacing him with a pro-government journalist.

Pay rise for British MPs: British Members of Parliament are to be offered a two-stage pay rise that would increase their salaries by nearly 5.5 per cent. Page 5

Stolen works of art recovered: Italian police recovered more than 1,000 works of art valued at £26m in Turin and Cuneo and arrested two people suspected of trafficking in stolen goods.

Police chiefs back Howard's decision: The Association of Chief Police Officers said it welcomed the decision of UK home secretary Michael Howard not to implement the most controversial proposed reforms of police pay and conditions in the Sheehy report. Page 5

Bank freezes small business tariffs: Midland Bank stepped up competition for small business clients in the UK by freezing its tariff for the sector for a year. Page 4

Face of fortune: Turkish businessmen pioneering in the former Soviet republic of Turkmenistan gave the country's president, Saparmurat Niyazov, a gold mask cast in his likeness. The president has become the subject of orchestrated adoration since the country's independence two years ago.

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,171.0 (+0.0)	New York lunchtime	1,485
Yield	3.71	London	1,485 (1,482)
FT-SE Eurotrack 100	1,374.51 (+0.24)	DM	2,497.5 (Same)
FT-A All-Share	1,555.37 (+0.23)	FF	8.74 (Same)
Nikkei	18,702.97	Sfr	2,207.5 (2,202)
New York lunchtime		Y	161.25 (161.5)
Dow Jones Ind Ave	3,685.90 (+1.98)	Z Index	88.9 (89.6)
S&P Composite	467.90 (+0.07)		
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3%	New York lunchtime	1,485
3-mo Treasury Bill	3.065%	London	1,485 (1,482)
Long Bond	10.4%	DM	2,497.5 (Same)
Yield	5.95%	FF	8.74 (Same)
LONDON MONEY		Sfr	2,207.5 (2,202)
3-mo interbank	5.13% (+0.4%)	Y	161.25 (161.5)
Life long gilt future	Dec 114.5 (Dec 114.4)	Z Index	88.9 (89.6)
NORTH SEA OIL (Argus)			
Brent 15-day (Dec)	\$15.93 (16.29)		
Gold			
New York Comex Dec	\$369.0 (370.2)		
London	\$368.0 (369.7)		

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Catalogue of mistakes at Queens Moat

By Maggie Urry and Peggy Hollinger

A CORPORATE horror story was unfolded yesterday when Queens Moat Houses published a 34-page catalogue of mistakes and mismanagement with its results for 1992.

The once high-flying hotel group formerly run by Mr John Bairstow, a typically aggressive 1980s entrepreneur, has been brought almost to its knees under nearly £1.2bn of debt.

Though some investors had become concerned by the company's rapid expansion, funded by high levels of debt and a number

of rights issues, few were prepared for yesterday's revelations. One shareholder said yesterday, "there was no way you could have discovered what was going on from previous sets of accounts".

The revelations included alleged breaches of company law, including the unlawful payment of more than £20m in dividends; the earlier overstatement of profits; losses of more than £1bn and a £803.9m property write-down, and an apparent lack of financial controls. There were minimal

reporting systems, a scarcity of management information and no monthly consolidated accounts. There was no clearly defined treasury function.

These revelations could lead to an investigation by the department of trade and industry, although the company has not requested one.

Legal action against the group's former advisers, and directors is under consideration by the new management team - probably over the question of the dividend payments.

The former advisers included Bird Luckin, the auditors, Charterhouse Bank, the merchant bank, Beeson Gregory and De Zoete & Bevan, the joint stockbrokers. All either failed to return calls or refused to comment.

Mr Bairstow admitted the group had got out of control but defended himself yesterday blaming the spirit of the times. "The sheer size of the growth in the 1980s was such that it would take care of any mistakes," he said. He said he was "perplexed" by

the £1.1bn difference between a property valuation by Weatherall Green and Smith at the end of 1991 and that by Jones Lang Wootton at the end of 1992.

"With so much at stake and with such a vast difference in the valuations the issue should go to arbitration," he said.

Mr Andrew Coppel, QMH's new chief executive, said he could not comment on the differences, but said the JLV valuation had been subjected to lengthy and detailed

Continued on Page 22
Reports and background, Page 8
Lex, Page 22
London stocks, Page 13

Site chosen for central bank as summit settles wrangle over institutions

EC revives spirit of unity

By Lionel Barber and David Gardner in Brussels

EC LEADERS yesterday restored a semblance of unity to the European Community with a decision to base the future European Central Bank in Frankfurt as part of a wide-ranging agreement on the location of EC institutions.

But the deal struck at a special European summit in Brussels followed an acrimonious battle over the division of Euro-spoils which included veto threats by the UK and Spain.

The summit chaired by the Belgian presidency of the EC was called to revive Europe's faltering progress toward greater political and monetary integration after the near failure to ratify the Maastricht treaty.

The choice of Frankfurt as the location for the European Monetary Institute - the forerunner of the European Central Bank - was seen as a minimum step towards rebuilding credibility in European Monetary Union after the August 2 currency crisis which led to the suspension of the ERM.

Germany, which stands to surrender the D-Mark under the Maastricht treaty at the end of the century, fought tenaciously for the EMI. Chancellor Helmut Kohl's argument that the choice of Frankfurt was necessary to reassure Germans about the loss of their symbol of post-war stability carried the day over reservations from France and the UK.

The Bank of England said last night the decision was "a pity, not for the City but for the EMI". The EMI, whose president will be Mr Alexandre Lamfalussy of Belgium, is the institutional anchor for the second stage of EMU due to begin on January 1, 1994 under the Maastricht treaty. With the treaty set to enter



Meeting of minds: UK prime minister John Major (right) talks with Irish prime minister Albert Reynolds in Brussels yesterday

Page 3

- Treaty celebrations give way to sober talks
- European Bank a boost for Frankfurt
- Man in the NewsPage 6

force on Monday, EC leaders used the one-day summit to pledge closer co-operation in foreign policy and the fight against organised crime, as well as a broad endorsement of the goal of a European monetary union by the end of the decade.

EC leaders steered clear of any new initiatives to tackle mass unemployment in Europe, preferring to wait for the European Commission's White Paper on competitiveness, employment and growth which will be presented at the next summit in December. They also avoided a damaging row over the Uruguay Round world trade talks in which France is holding out for more concessions on farm trade.

Despite relief that the logjam over the location of more than 10 new institutions had been broken, there was also an air of contrition among EC leaders and a general admission that mistakes had been made before and after

the agreement on the Maastricht. Mr Jacques Delors, president of the European commission, said: "In future, all the EC's institutions must be careful to be more transparent. This is a pre-condition for the progress of Europe."

During protracted lunchtime haggling yesterday, both the UK and Spain threatened to veto the sites package unless they got the European Agency for the Evaluation of Medicinal Products.

After several hours, the prize went to the UK which immediately praised the deal as creating several hundred jobs and confirming Britain as a world leader in the pharmaceutical industry. Spain was given two sites as the consolation prize - the EC trademark office and a new institution responsible for monitoring health and safety.

Go-ahead for Jubilee Line extension into Docklands

By Charles Batchelor and Andrew Baxter

THE government gave the go-ahead yesterday for the £1.9bn London Underground Jubilee Line extension following a High Court ruling which released Canary Wharf, the Docklands property development, from UK insolvency legislation.

The announcement was accompanied by the award of orders worth more than £300m to GEC Alsthom, the Anglo-French engineering group, to supply rolling stock and power systems for the line. This is the first of the equipment orders to be announced.

A second order for £150m of construction work for BICC and AMEC was also signed yesterday. Further orders will be signed over the next week taking the total "awarded and confirmed" to £900m, said Sir Wilfrid Newton, London Transport chairman.

The decision to build the Jubilee Line ends four years of negotiations. The government had

insisted that the private sector contribute £400m to the link. But for the past 18 months Canary Wharf has been in administration and the development project's bankers said they would provide the funds only when Canary

Canary discharged without a flap.....Page 5

Wharf was reestablished as a going concern.

The extension will be one of the biggest construction projects to be carried out in Britain and is expected to create 22,000 building and equipment manufacturing jobs during the 4½ years of construction. Ninety per cent will be in the UK.

It is the first large-scale addition to London's Underground network in a generation. The national Council of Building Material Producers said the £800m of construction contracts already announced would increase infrastructure spending

by 4 per cent for 3½ years. The extension will run for 10 miles from Green Park in the west to Stratford in London's East End and involve the construction of 11 stations.

The journey time along the route, which passes under the River Thames four times, will be 22 minutes.

The line will make a large area of south and east London accessible by Underground and increase the ease with which travellers can reach the Canary Wharf development.

Some 7,000 people work at Canary Wharf and this number is expected to rise to 10,000 by the middle of next year.

Mr John MacGregor, transport secretary, said that securing the £400m private sector contribution had been "a long and arduous process".

"Tunnelling is expected to start in the next four to five months. It is a large and complex project, but we will build it well, on time and on budget," said Sir Wilfrid.

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NEWS: INTERNATIONAL

Russian deputy PM milks poverty ticket

By John Lloyd in Moscow

MR SERGEI SHAKHRAI, a deputy prime minister and one of Russia's leading political figures, has sought to steal a march on other candidates in the forthcoming parliamentary elections - by declaring his poverty on the front page of the country's leading daily.

It is a move calculated to win support from a population

deeply cynical about their politicians' ability to enrich themselves through office.

It comes as the Central Electoral Commission has declared 35 parties or groupings registered for the election so far - with many of the established and aspirant names in Russia's political scene evident among their leading candidates for the 450-seat State Duma, or lower house of

the proposed new parliament.

The key groups are Russia's Choice, led by Mr Yegor Gaidar, the deputy prime minister; the Yavlinsky-Lukin-Boldyrev bloc, led by Mr Grigory Yavlinsky, the prominent economist; the grouping Civic Union; the group of Stability, Equity and Progress, headed by Mr Arkady Volok, the industrialists' leader; the August party headed by Mr Konstantin Boro-

voi, the entrepreneur; the Russian All-Peoples' Union, led by Mr Sergei Baburin, the nationalist leader; the Movement for Democratic Reform, headed by Mr Gavril Popov, the former mayor of Moscow; and Mr Shakhrai's own Party of Russian Unity and Agreement - which, however, is not yet registered.

Mr Shakhrai's initiative appears to be an attempt to

distinguish himself from candidates compromised by as yet unproven charges of corruption.

In a declaration which Izvestiya published as its lead story yesterday Mr Shakhrai revealed that he earns Rbs332,000 (about £187) a month as deputy premier, that he has two young children and a non-working wife who live in a three-room flat (but expect to

move to a five-room flat); that he shares a Volga saloon with relatives and that "each member of the family has a bicycle," that he has Rbs14,000 (£786) in the savings bank.

Mr Shakhrai admits that he has the use of a four-room state dacha, but adds that it lacks "a sauna, swimming pool, cook and servants" just in case anyone thought he was enjoying himself.

Japanese steel group to shed 7,000 jobs

By William Dawkins in Tokyo

NIPPON Steel, the world's largest steelmaker, is to shed 7,000 jobs, a fresh blow to Japan's employment market, which hit its weakest level for six years last month.

The job cuts, spread over the next three years, are the heaviest so far among Japan's top industrial companies, as they seek to cut costs amid the worst recession for 20 years.

Nippon Steel said yesterday it aims to cut white-collar staff by 4,000 on top of the already planned loss of 3,000 workers' jobs, totalling 19 per cent of parent group employees.

Numbers will be cut through reduced hiring, non-replacement and job transfers to affiliates. There will be no redundancies. Annual production costs will be cut by ¥300bn (£1.88bn) during the three years, the group said. Nippon is expected to lose at least ¥15bn before tax this year.

Nippon Steel blamed the rising yen and a permanent reduction in domestic demand for steel caused by a shift of production overseas by its car and consumer electronics industry customers.

Similar factors were behind recent job cuts announced by two other Japanese steelmakers, NKK, which is to reduce its workforce by 3,200, and

Sumitomo Metal Industries, which is to shed 3,000 jobs.

A fall in new employment in manufacturing industry was a big factor in the reduction in the number of job offers in September, which fell from 70 per 100 job seekers in August to 69, the lowest since 1987, according to the management and coordination agency.

This pushed the unemployment rate up to 2.6 per cent, 0.1 of a percentage point more than in August. Although low by European standards, the number out of work is climbing fast, by 17 per cent from September 1992 to last month, to reach a total of 1.72m.

This is grim news for the Japanese government, which yesterday set up an emergency team, under the most senior civil servant in the labour ministry, to come up with plans by mid-November to support employment.

The worsening jobs market, in a country long accustomed to almost full employment, provides an unwelcome distraction at a time when the seven-party coalition is struggling to pass laws to reform Japan's corruption-prone political system by the end of the year.

Mr Morihiro Hosokawa, the prime minister, has implied he will resign if he misses the deadline.

French jobless at record level

By John Ridding in Paris

FRENCH unemployment hit a record in September, rising to 11.8 per cent of the workforce from 11.7 per cent in August, according to figures announced yesterday by the labour ministry. The number of unemployed rose by 26,400 to 3.24m.

The rise in unemployment, which is forecast to breach 12 per cent by the end of the year, is the biggest problem facing the government of Mr Edouard Balladur. It has prompted demands for a more expansionary economic policy and has weakened the government's ability to implement restructuring of public sector industry.

"The situation is moving in the right direction but we have not yet had lift-off"

The weak state of the French economy was confirmed by trade figures released yesterday which showed a surplus of FF10.44bn (£1.19bn) in July, reflecting the low level of demand for imports. But the statistics also brought encouragement for Mr Balladur's government, demonstrating that French industry remains competitive in international markets.

The seasonally adjusted trade figures included a surplus of FF1.6bn with Germany and were within a shadow of the record FF10.6bn surplus recorded last May.

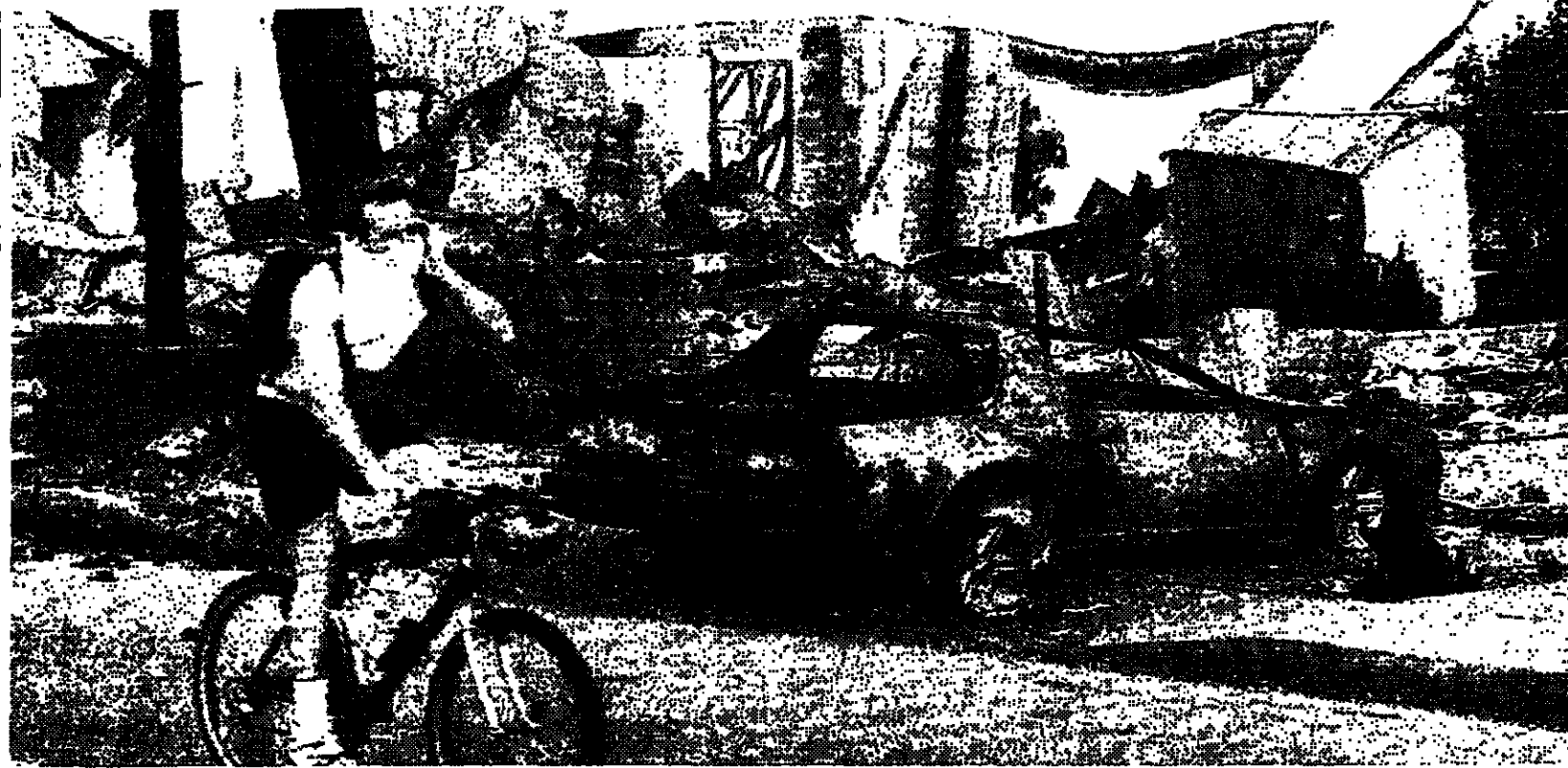
The unemployment and trade statistics come amid a series of indicators which suggest that the economy is stabilising and heading towards recovery from the recession which it has suffered since the end of 1992.

"The number of favourable signs are increasing," said Mr Alphonse, the economy minister, referring to a 0.7 per cent rise in consumption in September and a 1.3 per cent rise in industrial production in July and August compared with June. But Mr Alphonse remained cautious about the prospect for the economy.

"The situation is moving in the right direction but we have not yet had lift-off," he said.

Such caution was justified by the composition of the trade figures. The total value of imports in July was FF66.3bn, a fall of about 15 per cent on the same period in 1992. Imports of capital goods had been particularly weak.

Exports, however, continued their upward trend of the past few months, rising from FF94.9bn in June to FF96.6bn in July. "The trade figures show that the external sector is doing much better than the rest of the economy and that French industry is competitive," said Mr Jean-François Mercier, economist at Salomon Bros. Mr Mercier forecast a surplus in excess of FF45bn for the full year.



AFTER THE INFERNO: A cyclist in Laguna Beach, California, passes debris of a house and car destroyed in the fires which recently engulfed parts of the state

US personal income, spending edge up

By Jurek Martin in Washington

US personal income and spending rose modestly in September, but by sufficient amounts to suggest that the current consumer-led economic recovery is in no immediate jeopardy.

Additionally, the Chicago purchasing

managers' index rose to 57 per cent this month, compared with 54.4 per cent in September, pointing to further steady growth in manufacturing.

The 0.3 per cent rise in personal income and the 0.3 per cent advance in personal spending were much in line with market expectations.

Personal income had risen sharply by 1.3 per cent in August, but that in good measure represented the recovery from the midwestern floods of the previous month. Both figures are reasonably good auguries for the coming Christmas shopping period.

On Thursday the government

reported an encouraging 2.3 per cent real annual advance in gross domestic product in the third quarter, a figure that would have been 0.6 per cent higher but for the dislocation of the floods. Economists are now predicting growth in the 4 per cent range for the final quarter.

Malaysia to cut company taxes

By Kieran Cooke in Kuala Lumpur

MALAYSIA has unveiled a mildly expansionary 1994 budget with substantial increases in development spending and a cut in corporate tax aimed at promoting more investment in the country.

Mr Anwar Ibrahim, finance minister, said GDP growth would be more than 8 per cent this year.

"With this growth, the Malaysian economy would have experienced growth rates of 8 to 9 per cent for six successive years, an attainment

which has never been achieved before," said Mr Anwar.

But fast growth had put serious strains on infrastructure. Mr Anwar said that to overcome infrastructure bottlenecks, developmental expenditure would be increased by 35 per cent to M\$13.35bn (£3.5bn).

"The present infrastructural constraints, especially in power and transport, have occurred too often and are now being addressed as a matter of urgency," said Mr Anwar.

In spite of this increase in spending a rise in government revenues meant there would be only a marginal bud-

get deficit, said Mr Anwar.

The growth of both domestic and foreign investment in Malaysia has slowed over the past 18 months.

Mr Anwar announced a 2 percentage point cut in corporate tax to 32 per cent in 1994, with a further reduction to 30 per cent in 1995. "Our company income tax will be more comparable to those of neighbouring countries and this will improve the investment climate of our country," said Mr Anwar.

While there were no reductions in income tax, Mr Anwar announced measures to help

lower income groups, including a multi-million dollar plan to build low cost urban housing.

Others measures include a financial package to encourage the development of more skills, further moves towards the introduction of a sales and service tax and the reduction or abolition of import duties on many items.

The worst news in the budget was for Malaysia's growing numbers of big motor cycle riders.

Import duty on superbikes of engine capacity of 500cc and above will be doubled from 60 to 120 per cent.

Länder leaders in plea to save jobs

By Quentin Peel in Bonn

THE leaders of four German states (Länder) are to meet the chief executives of Daimler-Benz and its subsidiary Deutsche Aerospace (Dasa) to try to head off mass redundancies and plant closures by Germany's principal aerospace contractor.

The meeting, at the initiative of Mr Edmund Stoiber, the Bavarian prime minister, is on November 12. It will bring together Mr Edzard Reuter of Daimler-Benz, Mr Jürgen Schrempf, his colleague at Dasa, as well as Mr Gerhard Schröder, the premier of Lower Saxony, Mr Stoiber, and the mayors of the city states of Bremen and Hamburg.

All the states have important Dasa plants, several involved in manufacture of the European Airbus and now threatened with closure in the drastic rationalisation programme announced by Mr Schrempf last week. The company is to shed 16,000 jobs from its 80,000-strong workforce by the end of 1996, and close six plants, while seeking outside buyers for three further plants.

The biggest plants affected are the Airbus Lemwerder works outside Bremen, with 1,150 expected redundancies, and the Airbus factory at Munich-Neuburg, with 1,200 jobs.

Both Bavaria and Lower Saxony have offered subsidies to keep the plants open, but Dasa insists it has no plans to amend its cuts.

Malaga council seeks debt help

By Tom Burns in Madrid

THE CITY council of Malaga, the principal town on Spain's Costa del Sol, is believed to be seeking government assistance to avoid defaulting on its debts.

Malaga authorities were yesterday reported to be negotiating a refinancing package with the central government to avert defaulting on principal of Ptas3.5bn (£17.5m), which is underwritten by Spain's leading corporate lender, Banco Bilbao Vizcaya.

The city's problems highlight dangerously high borrowing levels of other city councils in Spain, but do not appear to have had any effect on Spain's public debt market, where Spanish long-term bonds yesterday outperformed Italy's.

Seven major city councils,

including Madrid and Barcelona but not Malaga, held a meeting earlier this week to lobby the central government for tax rebates to help meet their deficits. Barcelona, which staged the 1992 Olympic games, has the largest debt with a total of Ptas241bn.

Spain's city councils owe a total of Ptas2,200bn.

Deficits have risen steeply in all levels of government, but they have risen most of all among local councils, many of which have borrowed heavily on the capital markets.

"This is a big problem for the councils and it is not going to be easy for them to place paper from now on - but it is not a problem for Spain's main bond and equity market," said Mr Robert Maxwell, a senior partner at Madrid securities house Maxwell and Espinosa.

Fiat and GKN in joint venture

By John Griffiths in London

FIAT of Italy and GKN, the UK motor components and industrial services group, are discussing forming a joint company to supply Fiat with constant velocity joints - the key element of front-wheel drive systems - from a new manufacturing facility to be built near Florence.

If final agreement is reached, Fiat would close its Novati plant in Florence making the joints and concentrate production at the new facility at Campi Bisenzio, 15 kilometres away.

The Novati plant currently employs around 800 people. GKN said yesterday the move would require "substantial investment," but would not give details.

It is in line with Fiat's

declared strategy of concentrating on designing, developing and assembling vehicles while buying in key components from partners with which it can form long-term relationships.

An agreement would be of considerable importance to GKN.

The components are a basic requirement for all front-wheel drive vehicles and Fiat is Europe's second-largest carmaker, with output approaching two million vehicles a year.

GKN has been supplying constant velocity joints to Fiat from its Brunel plant, in northern Italy, for about 15 years.

The agreement could be in place early next year with production likely to start in 1995.

NEWS IN BRIEF

Bonn MPs probe blood scandal

THE German parliament yesterday set up an inquiry into a growing scandal over HIV-infected blood products. Quentin Peel reports from Bonn. Two directors of a blood plasma laboratory, UB-Plasma of Koblenz, were arrested and charged with criminal negligence yesterday following evidence that infected blood had been delivered to hospitals and clinics in Germany and Austria.

Venezuela agrees bank reforms

The Venezuelan cabinet has approved reforms for the country's banking system, including provisions allowing foreign banks to own controlling interests in local banks. Joseph Mann writes from Caracas. The reforms, opposed by some bankers, represent the last big element in an economic adjustment programme initiated in Venezuela in 1989.

Central Americans in trade pact

The pending North American Free Trade Agreement has helped push central American nations into a trade pact of their own, David Scanlan reports from San Jose, Costa Rica. Signatories are Costa Rica, Nicaragua, Honduras, El Salvador and Guatemala.

Georgian rebels repulsed

Georgia said yesterday its troops had won back territory from rebels in the west, and diplomats said the civil war in the former Soviet republic looked headed towards a final showdown. Reuter



PERSONNEL CARRIER: Government army volunteers cram into a car boot in Senaki, western Georgia yesterday

reports from Tbilisi. Officials said the rebels, fighting to restore ex-president Zviad Gamsakhurdia, were reduced to control of a single western stronghold, Zugdidi.

Ciampi survives vote

Prime Minister Carlo Azeglio Ciampi won a confidence vote in the Italian parliament yesterday but politicians said he would probably have to face several more to win approval for his crucial 1994 budget. Reuter reports from Rome. Opposition parties object to his cost-cutting measures and Mr Ciampi's supporters now seem set to use the budget to help delay a general election, which would almost certainly cripple them.

Air France strikers go back

Striking Air France freight workers at Paris' main Roissy-Charles de Gaulle airport yesterday voted to suspend a 16-day stoppage, signalling an end to a crippling protest at the French national flag-carrier. Reuter reports from Paris.

Aristide's opponents call strike

By William Spindler in Santo Domingo

OPPONENTS of Haiti's exiled President Jean-Bertrand Aristide called an armed general strike yesterday which left the streets of the capital, Port-au-Prince, almost deserted.

The strike came the day before Mr Aristide was due to return to the country under the terms of a United Nations-brokered peace deal.

Yesterday's action was called by extreme rightists with close links to the military. The stated aim of the strike is to force Haiti's pro-Aristide civilian government to reopen petrol stations, which have been closed as a result of a UN embargo imposed because of the military leaders' refusal to give up power.

Army chief Lt Gen Raoul



Aristide: was due to return today after two years' exile

Cedras, in an interview on the pro-army Radio Liberté, said Mr Aristide had overstepped the terms of the peace accord by calling for the resignation

of the army high command and police chief Joseph Michel François.

The impasse over Mr Aristide's return and deteriorating conditions in the country have led many ordinary Haitians to try to flee the country. Ships enforcing the embargo have intercepted two refugee boats this week carrying a total of 43 people. Fifteen people sent back were promptly arrested by armed men.

The Dominican Republic, with which Haiti shares a border, has traditionally offered an avenue of escape in times of crisis. This week, however, the Dominican government has been repatriating thousands of Haitians, including people who have lived there for decades, and even black Dominicans suspected of having Haitian descent. Although President

Joaquin Balaguer of the Dominican Republic has said that the deportations would stop, the message to prospective Haitian refugees is clear: they are not welcome.

The deportations must serve another purpose. According to Mr Ruben Silie, an expert on Haitian-Dominican relations at the Technological Institute of Santo Domingo, they "are a clear signal to the Clinton administration that the Dominican Republic is not prepared to pay the costs of US policy in Haiti."

With traditional channels of escape being closed, desperate Haitians can be expected to seek refuge in other shores.

Britain could soon find itself drawn into the crisis. The Turks and Caicos Islands, a British protectorate, has been also receiving Haitian refugees.

British Gas and Tenneco win Chilean pipeline deal

By David Pilling in Santiago

BRITISH GAS and Tenneco Gas of the US were yesterday awarded a contract to operate a \$1.65bn project to pipe natural gas from Argentina to Chile.

The 1,200km pipeline, which would transport gas from Argentina's Neuquén fields to businesses and homes in Santiago and other Chilean cities, has a target completion date of 1997.

Chilecra, the project developer and leader of a consortium that has negotiated a gas supply contract with Argentina, named Tenneco as the technical operator of the transmission company.

British Gas will take responsibility for the 8,000km distribution network.

The British and US companies beat off stiff competition from other international companies, including Enron, Lonestar Gas and Utilicorp of the US, and Transcanada Pipelines and Novacorp International of Canada.

The two companies, which would take out an equity stake in the project, will undertake feasibility studies before going ahead with construction in 1994.

British Gas's share of the study costs will be less than \$2.5m.

Securing financing may be

difficult given the estimated six years of negative cash flows involved and the 20-year payback period.

The transmission and distribution elements of the contract, not including three thermo-electric generators, are likely to cost between \$500m and \$1.2bn.

There is also political risk. Although Chile was awarded an investment grade rating last year, Argentina's economic stability is still to be tested.

Relations between the two countries, although much improved, have often been strained - a factor that could interrupt the smooth flow of gas.

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مكتبة الجليل

Treaty celebrations give way to sober talks

Europe is settling down to the task of finding ways to create jobs and boost growth, writes David Gardner

"IT WAS our kind of talk," a senior British official said of the summit's debate on how to rekindle economic growth in Europe and respond to the EC-wide unemployment crisis.

Asked whether this special summit was to celebrate the entry into force of the Maastricht treaty on Monday, Mr Poul Nyrup Rasmussen, the Danish prime minister, said soberly that "there is one thing to celebrate: that is that now we start on solving pressing economic and employment problems. That is our major issue."

But beyond stating that the 20m unemployed the EC will shortly have is "intolerable", the 12 heads of government

were vague on what to do about it. "Concrete conclusions" are awaited at the December summit in Brussels, when Mr Jacques Delors, the European Commission president, presents his White Paper on growth, competitiveness and employment.

Mr Delors, and Mr John Major, the British prime minister, made what there was of the running yesterday.

Mr Delors acknowledged that the economies of the Twelve had ceased to converge. To counteract this, he called for a beefing up of the "growth initiative" agreed at the Edinburgh summit in December 1992 and upgraded at Copenhagen in June; a labour market

reform to cut the cost of employing workers; an increase in investment from 19 per cent now to 24 per cent, to boost average growth to 3 per cent and cut jobless levels from 11 per cent now to 6 or 7 per cent; and an investment drive in information and communications technology which he said required Ecu135bn (£105bn) over the next five years.

The Commission president was scathing about the progress of the much-trumpeted "growth initiative". Only Ecu3.3bn of the Ecu7bn agreed at Edinburgh has actually been allocated. One of the few concrete measures likely to emerge yesterday was a wide-

ing of the eligibility criteria, so that more "national" projects could apply to a facility designed for trans-European infrastructure networks. Energy projects, transport equipment and urban renewal were singled out in the summit's draft conclusions.

Mr Delors noted acidly that finance ministers "are not interested" in making use of Copenhagen's upgrading of Edinburgh: a bridging facility to bring on stream faster the Ecu48bn in EC regional and structural funds earmarked for 1994-95, soft loans for small industry, and an ambitious European investment fund. In the draft conclusions at least, finance ministers who earlier

this week rebuffed Mr Delors' call for an expanded growth initiative, were to be instructed by their bosses to stop dragging their feet on the pledges of the last two summits.

There was little discussion of the labour market reforms emphasised in a recent draft of the Commission White Paper. This calls for more part-time work and job-sharing, greater wage flexibility including possible dilution of minimum wage norms, a reduction in non-wage costs on lower skilled jobs, and shifting part of the social security burden on employment onto eco-taxes on pollution and energy.

But the tone of most debate across Europe over labour mar-

kets enabled Mr Major to devote most of his speech to hammering home the UK's recipe without much demur from his colleagues. The UK prime minister said that whereas long-term unemployment in the US was 6 per cent of the jobless total, and 18 per cent in Japan, in the EC it was 45 per cent of all unemployment. "A better climate for enterprise" and jobs required: improved flexibility in working hours; relaxed minimum wage legislation; reduced employers' social security contributions; pricing the unemployed into work; and improved education and training.

Mr Major also made the strongest of the few summit

references to the Uruguay Round world trade reform negotiations, threatened by French intransigence over farm trade. "Completion of the Uruguay Round must be our highest priority over the next six weeks," he said, referring to the December 15 deadline for concluding the talks.

The absence of real discussion on the trade talks reflected the desire of France's partners not to push Paris into a corner - at least not yet. Nevertheless, the draft conclusions stated prominently "it is now more than ever necessary to make every effort, within the agreed timetable, for a global, balanced and durable Uruguay Round accord."

United stand in fight against crime

By Andrew Hill in Brussels

EC LEADERS yesterday threw their weight behind common efforts to fight organised crime, drug trafficking and terrorism.

Chancellor Helmut Kohl of Germany and President François Mitterrand of France both stressed the importance of a co-ordinated effort, taking advantage of the new framework provided by the Maastricht treaty, which comes into force on Monday.

According to the summit's draft conclusions, made available before the end of yesterday's meeting, the new European Union should aim to reinforce its co-operation in justice, immigration and police matters.

The draft said member states should reassure European citizens that the removal of border posts and controls would not weaken security. Not only that, "the creation of a barrier-free space should guarantee even better security in the future, thanks to systematic and organised co-operation between member states."

In his opening comments to his summit colleagues, Mr Kohl placed particular emphasis on the fight against organised international crime.

Until the entry into force of the Maastricht treaty, such matters have been dealt with by loose co-operation between governments. But the treaty will set up an institutional framework for closer co-ordination of policies.

The treaty should also give new impetus to Europol - a central agency overseeing the pan-European fight against drug trafficking and terrorism.

Yesterday both Mr Kohl and Mr Mitterrand called for the Belgian presidency of the EC to consider formal proposals for putting this so-called "third pillar" of the Maastricht treaty into effect as quickly as possible.

The draft conclusions of yesterday's meeting suggest that the December summit of EC leaders in Brussels should examine specific action for the rapid establishment of Europol; effective measures against drugs; common action on asylum, including a list of third countries whose nationals have to carry visas in the Community; and reinforcement of judicial co-operation, particularly on extradition.

Leaders agree to act together abroad

By Lionel Barber in Brussels

EC LEADERS yesterday agreed to send monitors to cover the parliamentary elections in Russia in December, according to a draft communiqué at the Brussels summit.

The move was heralded as a first, modest step towards fulfilling the Maastricht treaty's provisions for a common European foreign and security policy.

EC leaders also identified four areas for similar "joint actions", including central and eastern Europe, the Middle East, South Africa, and the former Yugoslavia.

Joint actions in the Brussels code-word for something less than sending combat troops to trouble zones around the world, but something more than the reactive diplomacy characterised by the EC's so-called "political co-operation."

The EC has plenty of experience in supporting and monitoring democratic elections. Notable examples include recent polls in Nicaragua and Albania, a European Commission official said.

The UK, which jealously guards its sovereignty in matters of foreign policy, pushed hard for sending monitors to Russia. "This is something the EC can offer. It's urgent, time-limited, and it's cheap," said one British official.

Other diplomats noted that President Boris Yeltsin's government had expressed support for the move, despite some western criticism about his ban on opposition newspapers and media.

The UK has made \$500,000 available for supporting democracy in Russia. This includes funds which officials said could be spent not just on election leaflets, but also news-sheets for alternative points of view to the Yeltsin government.

On the former Yugoslavia, EC leaders were cautious, calling for measures to restore a viable economy "if the peace process takes on concrete form," according to the draft.

Separately, Mr Douglas Hurd, UK foreign secretary, and Mr Alain Juppe, French foreign minister, were said to be close to agreeing new measures to ensure safe passage of UN aid convoys to Sarajevo this winter.

British officials said the UK was anxious to avoid an open-ended commitment to keep open supply routes, because of the risk to British, French and UN ground forces. "We don't want to be punching our way through," said one aide. "We are thinking more in terms of engineering works and rebuilding bridges."

On central and eastern Europe, the twelve expressed support for the Balladur plan for a stability pact in the region "to settle the problem of ethnic minorities" and strengthen the inviolability of borders.

One objection to the Balladur plan is that it could be interpreted as an invitation to minorities to bring latent, or existing frontier disputes to the Community for resolution.

On the Middle East, EC leaders resolved to support the peace process by political, economic and financial means. This could include police training in the occupied territories, as well as engineering works such as drainage and telecommunications.

Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, is to visit Brussels early next month to discuss these measures, as well as the EC's five-year Ecu500m (\$388m) aid plan for Jericho and the Gaza strip.



NEGATIVE REACTION: Belgian trade unionists protesting at government austerity measures marched through Brussels yesterday at the start of the summit

Disunion greets birth of the European Union

By Andrew Hill in Brussels

THERE were plenty of politicians and officials ready to fete the birth of the Maastricht treaty in Brussels yesterday, but with the baptism fast approaching - the treaty comes into force on Monday - nobody is really sure what to call their pride and joy.

The treaty itself is pretty explicit: it plunges for European Union in the first paragraph. That is all right for grand statements of vision - President Mitterrand of France was already referring to the Union in his opening statement to fellow summiters yesterday - but the problem is that less integrationist members of the Community find it,

well, a little too federal for their liking.

What is more, the "old" EC has not quietly been put to sleep by Maastricht. The EC, set up by the Treaty of Rome, lives on, alongside new joint responsibilities for a common foreign and security policy, and a common policy on justice and immigration matters.

Confused? The EC Council of Ministers thought you might be, and some weeks ago set some of its keenest legal brains to work on a solution. So far, nobody has, and Community (or Union) officials were keen to play down the debate yesterday - presumably to avoid accusations that they are merely fiddling while the Treaty of Rome burns.

Still on the subject of unions, yesterday's summit was picketed by Belgian workers, protesting against Belgian government plans to freeze wages and cut the country's looming budget deficit. Union protest seems to be becoming a tradition for "special" summits: last year's Birmingham meeting was picketed by British miners.

Most Belgians, however, took predictions of traffic chaos as an excuse to enjoy a sunny day off ahead of the All Saints Day long weekend, leaving the roads emptier than usual. That did not prevent the unions drawing a parallel. "The newspapers were forecasting that we'd mess up Brussels today,"

one unionist said, "but the real mess isn't here but up at the European summit - a monetary and social mess."

In fact, fog at Brussels airport was considered more of a problem for EC leaders than the traffic. Flown to Aschen by helicopter early yesterday morning, Chancellor Kohl decided to forgo an ahead of his motorcade. Drawing up 15 minutes late for the summit - after Mr Mitterrand, traditionally the last to arrive at such events - a shirt-sleeved Mr Kohl faced the Belgian protocol experts by emerging from a smallish police car at the head of the procession, rather than

the more appropriately ample diplomatic Mercedes behind.

Not much should be read into seating plans at European summits - they tend to follow the alphabetical rotation of EC presidencies - but yesterday's arrangement seemed calculated to irritate the British.

Mr John Major, the prime minister, and his foreign secretary, Mr Douglas Hurd, found themselves squeezed in between two smaller powers - Portugal and Luxembourg - staring across the table at the much weightier triumvirate of Germany, France and Spain.

As a location for the European Monetary Institute, forerunner of a European central bank, Frankfurt did not get everybody's vote. Some central bankers viewed the possibility of frequent trips to Germany's financial centre with ill-concealed distaste. "I have to admit that the idea of spending much time in Frankfurt fills me with horror," said one central bank governor. Some bankers seemed to prefer the candidacy of Bonn. "If only because it's more lively at night" - not a compliment usually paid to the sleepy German capital. But then central bankers do spend a lot of time in Basle.

Wrangling ends as EC institutions are parcelled out among competing member nations

EUROPEAN INSTITUTIONS	
Who has what	
Brussels	European Commission, Council of Ministers, Court of Justice, Court of Auditors
Luxembourg	European Court of Justice, European Court of Auditors
Strasbourg	Parliament of the European Union
Maastricht	European Court of Justice, European Court of Auditors
London	European Court of Justice, European Court of Auditors
Who has what	
Frankfurt	European Central Bank
The Hague	European Court of Justice, European Court of Auditors
Spain	European Court of Justice, European Court of Auditors
Madrid	European Court of Justice, European Court of Auditors
London	European Court of Justice, European Court of Auditors
Dublin	European Court of Justice, European Court of Auditors
Paris	European Court of Justice, European Court of Auditors
Seville	European Court of Justice, European Court of Auditors
Luxembourg	European Court of Justice, European Court of Auditors
Copenhagen	European Court of Justice, European Court of Auditors

By Quentin Peel in Bonn, David Buchan in Paris and Our Economics Staff

FOR Chancellor Helmut Kohl, the decision to put the European Monetary Institute in Frankfurt after months of wrangling and resistance from the British government, is a much-needed demonstration of solidarity from his EC partners.

For the city of Frankfurt, it will provide a welcome boost to a flag property market and to the more distant hope of becoming a greater rival to the City of London as an international financial centre.

Mr Kohl has argued all along that he needed to persuade doubting German voters that the future European currency would be as stable as the D-Mark - and the one way to do so was to site the EMI in the shadow of the German Bundesbank.

His unwavering commitment to the cause of European union, both political and economic, has yet to produce much visible reward for Germany. He can now present the EMI which is supposed to become the future European central bank, as just that.

There was celebration in Frankfurt last night that the decision, blocked only by a British veto at the Lisbon EC summit in June 1992, has at last been made.

Mr Martin Kohlhaussen, chief executive of Commerzbank, said the decision was "above all, a well-earned recognition of the outstanding role of the Bundesbank in its long commitment to monetary stability. It is an expression of trust and an obligation, at the same time."

Mr Jürgen Sarrazin, head of Dresdner Bank, said it presented Germany with "the great responsibility of making a further step forward for Europe."

European Bank a boost for Frankfurt



Among Frankfurt sites proposed for the European Monetary Institute is the IG Farben chemical combine now used by the US Army

The Bank of England said last night: "It's a pity, not for the City but for the EMI." However, the Bank added that London would retain its pre-eminent position as a financial centre irrespective of where the EMI was sited.

The UK Treasury said: "We thought all along London would be the best place for the EMI on the grounds that it is the financial centre for Europe. But the decision is not a body blow to London in terms of its standing in the financial markets. London will be able to survive the decision."

Mr Avinash Persaud, economist with J.P. Morgan, the US bank, said: "Frankfurt as a location for the EMI will give a

much needed injection of credibility back to the European exchange rate mechanism.

"But it is clearly a disappointment for London. In the longer term, if the Maastricht process is put back together again, London will lose out as a major foreign exchange centre."

Mr Stephen Hannah, head of research at I.B.J. International, the Japanese bank, in London said: "I don't think it comes as any surprise given the Bundesbank's decision to cut rates a week or two ago. It did itself no harm by cutting them rather surprisingly when it did."

He added that the location of the EMI in Frankfurt was seen

as underpinning the credentials of a future European Central Bank, "but the idea of a central bank ever emerging still remains a dream rather than a reality."

The Association of French Banks acknowledged last night that over the long term the choice of Frankfurt as the seat of the future European central bank would attract some business away from Paris and other financial centres.

In the meantime the Paris market is increasing its links with Frankfurt, said an AFB official.

No fewer than three French cities - Lyons, Lille and Strasbourg - had touted for the EMI but none received official back-

ing from the French government which knew from the start that basing the central bank in Germany was the price to be paid for monetary union.

Where in Frankfurt the EMI might set up headquarters has yet to be decided. One proposal has been to put it in the former headquarters of the IG Farben chemical combine, a gigantic, marble-clad building dating from the late 1920s, currently used as headquarters of the US Army in Germany. The disadvantage is the historical connotation of a company closely identified with the Nazi regime, and responsible for the deaths of thousands of slave labourers during the Second World War.

NEWS: UK

Lossmaking BR lines 'may attract most bids'

By Roland Rudd

BRITISH RAIL'S loss-making lines are likely to appeal to the private sector more than the flagship InterCity services, thanks to public subsidies, according to the government.

Mr Roger Freeman, transport minister, said yesterday that he thought the subsidies would make loss-making Regional Railways and Network SouthEast attractive to bidders. Almost half their operating

costs will be met by the government over seven years.

The argument that bidders may be most interested in services which need big subsidies was one factor which helped defuse a potential Tory backbench revolt over the rail privatisation bill.

Mr John MacGregor, the transport secretary, this week outlined the government's response to the amendment passed in the Lords which would have allowed BR to bid

for franchises. Under the new rules BR will only be allowed to bid if there are no "credible alternatives" from the private sector or management buy-outs.

Labour has accused the government of negating the Lords' amendment.

Mr Freeman dismissed Labour fears that the private sector may "cherry-pick" the most profitable services. He said: "The franchising director will fix the subsidy for

seven years; half the operating costs will be underwritten by the government. This will give those interested in running the franchises an ability to plan over the long term."

BR now receives an annual subsidy and decides how to share it between its different services.

Mr Freeman said: "What we are proposing is a fundamental change in the way we subsidise our railways."

This appears to have been one of

factors which swayed a number of potential rebels to support the government when the bill returns to the Commons for its third reading on Monday.

Mr Gary Waller, Tory MP for Keighley who had threatened to vote against the privatisation proposals, said: "The Labour party has overlooked the fact that so-called rump railways, which are making a loss, could become the most attractive franchises."

Mr Chris Green, who will run ScotRail from April as a "shadow franchise" said: "After we see the figures our team may well be interested in forming a management buy-out."

ScotRail relies on an annual government subsidy of £120m on a turn-over of £240m. However, the East Coast line from London to Edinburgh and Glasgow, which is responsible for InterCity remaining in profit, has not yet attracted any serious potential bidders.

Auditors told to inform on fraudsters

By Andrew Jack

AUDITORS MUST examine companies' accounts so as to have "a reasonable expectation" of finding any fraudulent statements, under draft guidelines issued by the Auditing Practices Board yesterday.

When they detect extreme cases of fraud they should notify the authorities without informing the company, according to the standards-setting body.

SAS 110, the auditing standard on fraud and error, has been drafted based on a proposed international standard on auditing published in July this year.

The standard appears to place a relatively low burden on the auditor in detecting fraud, stressing that auditors are entitled to accept representations as truthful and documents as genuine unless the audit reveals evidence to the contrary.

But it stresses that auditors cannot assume that an instance of fraud or error is an isolated occurrence unless circumstances clearly indicate otherwise.

It says auditors should have higher standards of fraud and error detection for governmental entities.

The standard says auditors should qualify the accounts if necessary without regard to the consequences and even if corrections have been made since the balance sheet was signed.

It says if auditors can no longer have confidence in the integrity of directors and they believe a fraud is contrary to the public interest, they should report matters to the relevant authorities.

The draft has been circulated for public comments by 28 February 1994.

SAS 110, *Fraud and error. Auditing Practices Board. Accountancy Books, PO Box 620, Central Milton Keynes, MK9 2XJ, £1.50.*

Farming collective wants tenant reform

MRS JANE Jenner-Fust, a Gloucestershire landowner, would like her son to have the option one day of taking over the dairy farm she lets to a young tenant farmer on her 1,500-acre estate near the River Severn.

But her son is only 15 and has not yet decided on a career. If in the meantime she lets her tenant stay when his Ministry of Agriculture licence runs out in 2½ years, the farmer will be entitled to tenure for life.

"He's a very good farmer and I'd like to be able to give him 15 years to get on with it uninterrupted, and without feeling the axe is going to fall," said Mrs Jenner-Fust. "But if I let him farm on a permanent basis, then I'm cutting our own throats."

Cases like hers prompted Mrs Gillian Shephard, the agriculture minister, to announce plans earlier this month to reform legislation on agricultural tenancies, which is seen throughout the farming industry as a mockery.

Under the 1986 Agricultural Holdings Act any tenancy longer than two years entitles the tenant to stay for life. As a result, landlords resort to a range of short-term arrangements, licences and loopholes - such as agreements of between 13 and 23 months - to get round the law.

Mr Marshall Taylor, who farms a 300-acre dairy enter-

prise on the Crown Somerset Estate in the Quantock hills and is vice-chairman of the Tenant Farmers' Association, said: "The current situation is just hard to mouth. Land is being farmed short-term, which is neither good for the land nor the farming business."

The legislation also means young farmers without a private income or a farm to inherit find entry into the business barred. Land is too expensive and tenancies are too few.

Tenants farm 28 per cent of Britain's 213,000 agricultural holdings, covering about 15m acres, or 37 per cent of the agricultural land.

Both landlords and tenants want reform, but they will probably have to wait. Mrs Shephard made clear that her proposals were jostling for space in a busy parliamentary timetable this autumn, the earliest that legislation is likely to be enacted is 1995.

She also needs to be sure her proposals will not split the government's supporters. In spite of consensus on the need for

change, her blueprint has not met universal approval.

Mrs Shephard's plans, which would affect only new tenants, are to create a new form of farm business tenancy to encourage diversification and to allow contracts to be freely negotiated between landlords and tenants, subject to three safeguards.

These would ensure tenants were fully compensated for improvements, that either side could settle compensation disputes by arbitration rather than through the courts, and that tenants received a minimum of one year's notice to quit.

Not surprisingly, the Country Landowners' Association, whose 50,000 members range from the Duke of Westminster and the Duke of Cornwall to small landowners with less than 100 acres, fully supports the Shephard plan.

Mr Nick Wey, the association's political adviser, said: "Landlords want flexibility. Some of the institutions will let for long periods. Some landowners will want to let for intervening periods if they've got a successor who will be ready to take over in a few years' time. Some will want to let to a new entrant for a short period in case it goes wrong."

But the National Farmers' Union is sharply critical of the lack of protection for tenants against ever-increasing rents.

Mr Ian Gardner, the union's



Marshall Taylor says short-term farming "is neither good for the land nor the farming business"

policy director, said: "In an industry like agriculture, which has a staggering up and down record of profitability, we'd be very worried about the implications for rural society of one-way rent reviews." The union wants a statutory clause stating that rents should be reviewed according to prevailing market conditions, so landlords do not hold all the cards.

The union has to be sensitive to the demands of its tenants' committee, which represents nearly a third of its 97,000 members. Twelve years ago tenants who felt the union was

failing adequately to represent their interests set up the Tenant Farmers' Association, which has 3,500 members.

The association argues for flexibility on the length of tenancies, rather than a fixed minimum term. Mr Taylor said: "We wouldn't want to be in a position of having locked farmers long-term into holding land in difficult times."

The union has recently softened its earlier insistence on 15-year minimum tenancies, which suggests the differences in the industry are more tactical than strategic.

But even if these differences

can be overcome the government will face demands for further reforms, which landowners say are crucial to encouraging more land on to the market. They want compensation for any fall in land value resulting from tenant farmers leaving and taking their European Community sheep quotas with them.

The Country Landowners' Association would also like the Treasury to extend 100 per cent relief from inheritance tax to landowners who let farms.

Given the state of government finances they may have to wait some time for that too.

Employers' abuse of casual work laws attacked

By Richard Donkin

ABUSE OF employment law by employers was in danger of creating an "industrialised peasantry" of casual workers, the director-general of the Institute of Personnel Management said yesterday.

Mr Geoff Armstrong told the institute's annual conference in Harrogate that companies which dismissed workers just before they qualified for employment protection were abusing the law.

His fears were supported by a MORI

poll of conference delegates. Most of the senior personnel managers canvassed said their organisations had increased part-time working, temporary work and fixed-term contracts for individuals.

More than half of the managers believed that the desire to cut overheads by avoiding the legal terms and conditions due to full-time workers, might influence decisions to introduce flexible working patterns.

Mr Armstrong said that while flexibility in organisations should be encouraged there was a need to make

a stand against abuse. "The creation of a permanently casualised industrial peasantry, with little protection and no stake in the future, can't be in the interests of organisations or society," he said.

"Paying women less than men, when they are contributing equal value for the same employer can't be justified," he added.

His comments underlined recent findings by the National Association of Citizens' Advice Bureaux, which reported a big rise in the number of people complaining to its branches

about abuse of employment laws by the companies that employed them.

He urged a reduction in the threshold at which workers received employment protection from the current two years in most cases to six months. This would help to dispel the "notion that when you have worked a year and 11 months you get fired".

Failure to introduce such reforms risked creating a permanent underclass of disaffected employees who had "no stake in anything", he said. Employers were told to invest more

in skills training, to give workers the necessary skills to enable them to find alternative employment if they lost their jobs.

Mr Armstrong, a former group executive director of Standard Chartered, also criticised the government's funding squeeze on Acas, the conciliation service.

"Cutting Acas back to a level of penny-pinching which impedes its ability to operate as a respected, independent and authoritative defender of employment rights is short-sighted and counter-productive," he said.

Solicitors may face house fee probe

THE OFFICE of Fair Trading may hold an inquiry into whether pricing cartels are being operated in the house conveyancing market. Sir Bryan Carsberg, director-general, signalled yesterday.

He told delegates at the annual conference of the Law Society that he wanted to "flag" the possibility of cartels as an issue of concern. "One does hear from time-to-time indications that there may be pricing cartels, for example in such areas as conveyancing," he said.

Later Sir Bryan said he was not in a position to say there were pricing cartels, but there had been complaints on the grounds that groups of solicitors might be charging a minimum price.

BAe wins Seawolf missile contract

BRITISH Aerospace, the defence equipment and aircraft manufacturer, has won a contract from the Ministry of Defence worth "more than £100m" for its Seawolf missile.

Mr Jonathan Aitken, minister for defence procurement, yesterday said the order would "sustain some 100 jobs within the company, and many more at sub-contractors throughout the country".

BAe said: "The engineering order book is full but straightforward production contracts are quite welcome at the moment."

The contract, for 450 of the vertically-launched anti-aircraft and anti-missile missiles, is BAe's second from the Royal Navy. They will be built at BAe Dynamics' site at Lostock, Lancashire and be fitted to the Type 23 frigate.

Credit card spending rises

SPENDING ON credit cards rose by \$670m in the third quarter of this year compared with the same period last year figures from the Credit Card Research Group show.

The independent group said the rise in spending to \$5bn reflected growing consumer confidence.

MPs give support to women priests

MPs yesterday voted overwhelmingly in favour of the ordination of women priests in the Church of England, in spite of opposition from three government ministers.

If the measure is approved by the Lords it could come into force early next year.

Ministers who opposed the measure were Mr John Gummer, environment secretary, Mr Anthony Nelson, economic secretary to the Treasury, and Miss Ann Widdecombe, employment minister.

Rise in visitors to tourist attractions

THE NUMBER of visitors to UK tourist attractions rose 1 per cent to 357m last year, with revenues up 6 per cent to £330m, the English Tourist Board says.

Numbers were boosted by nearly 100 new attractions. The most popular new attraction was Liverpool's Pleasure Island.

Community care funds announced

LOCAL authorities are to get £1.27bn next year to spend on community care, £20m more than originally promised, Dr Brian Mawhinney, health minister, announced yesterday. He said the amount would rise to £1.83bn in 1996-97 and to £2.2bn in 1998-97.

Local authorities associations said the funding was at least £150m short of what was needed.

APPLICATIONS ARE INVITED FOR SENIOR LEVEL POSITIONS IN THE STATE BANK OF PAKISTAN

The State Bank of Pakistan has created three new departments intended to strengthen the analytical and technological base of the Bank. The departments will play a central role in the formulation and implementation of macro economic and monetary policies. These departments are:

- Monetary and Fiscal Research Department
- International Economic Research Department
- Computer Services Department

Applications are invited for Directors of these departments in Senior Grade-I of the bank with good prospects of promotion in due course to the grade of Executive Director, which is a level next to that of Deputy Governor. The directors will provide leadership in building up the above departments as well as in the development of Bank policies.

Candidates should have a Ph.D in Economics/Computer Science from a Foreign University with specialisation in the fields for which they intend to apply. A minimum experience of 10 years in research/operations in a reputed organisation/university is required. Preference will be given to candidates in the age bracket of 40-50 years although younger persons with extra-ordinary academic standing and research experience will also be considered.

The position carries an attractive salary, including bonuses and several allowances and benefits including accommodation/house rent, car, telephone, utility charges, medical facilities, and an excellent retirement benefits package.

Interested persons who are citizens of Pakistan should apply to the Director, Personnel Department, State Bank of Pakistan, Central Directorate, L.I. Chundrigar Road, Karachi, Pakistan, by December 1, 1993 with the following material:

- CV that gives information such as date of birth, educational qualifications, experience, publications, present employment, address and any other material that may be helpful in the evaluation of a candidate etc.
- A sample of a major research paper/analytical work.
- Three references of persons who can give a report on the candidate.
- Three passport size photographs.

After the initial screening based on the information provided in the application, candidates will be called for interview at a time and place to be communicated to them individually.

Plaid in PR bid to lift number of female MPs

HALF THE MPs in a future Welsh parliament must be women, Mr Dafydd Wigley, the Plaid Cymru president, said yesterday.

The Welsh Nationalist leader said that an incoming Labour government or a Liberal Democrat/Labour pact should use a voting system based on proportional representation to ensure "near parity" between men and women members.

It is expected that a Welsh parliament would be set up in the first year of an incoming Labour or Liberal Democrat/Labour government.

Plaid Cymru, debating the issue at its annual conference in Cardiff, is pressing for a chamber made up of two MPs - one man and one woman - from each of the 38 constituencies in Wales, plus additional elected members, to give a total of about 100 members.

In his address to the conference - which earlier this week launched a campaign to put independence back on the political agenda - Mr Wigley, MP for Caernarvon, gave his support to proposals for a two-stage drive towards self-government for Wales.

On the last day of the three-day conference today delegates will debate calls for a Welsh parliament with law-making and financial powers to take over responsibility for all functions which are currently undertaken by the Welsh Office and about 80 quangos - such as the Welsh Development Agency.

The second more controversial step, setting up a fully self-governing Welsh republic, state in Europe, would be put to Welsh voters five years later.

Midland aims at small businesses

By Alison Smith

MIDLAND BANK yesterday confirmed its intensified competition for small business clients by announcing the freezing of its small-business tariff for the coming year.

About 100,000 small businesses will continue to pay 60p for each credit and debit item and a monthly maintenance charge of £2.50, the level since December 1990. Charges have also been frozen for a further 200,000 on the standard business tariff, which is no longer available to new customers.

The move reinforces the bank's high-profile advertising campaign which emphasises that it has £1bn to invest in viable small businesses. It comes at the end of a week in which Lloyds said it was cutting transaction charges to small businesses and National Westminster announced a slight increase in its tariff.

Mr Geoff Ellerton, general manager of business development at Midland said: "As opportunities appear for small

businesses to develop and grow, they will require additional investment and working capital."

Banks should recognise their social obligations by not misusing their economic power, by providing banking services to the entire community, and by acting to prevent unsustainable environmental practices, research group Bankwatch UK says in a report.

The report, published by the "green" pressure group New Economics Foundation, highlights the withdrawal of banks and building societies from parts of Birmingham as an example of how banks have the power to "pull the plug on the entire community".

The British Bankers' Association said: "A bank thinks very carefully before it withdraws its services from a community, but it can't run uneconomic outlets."

The report is intended to be the first in an annual series, *Bankwatch UK National Report*, NEF, 88-94 Wrentham Street, London, E1 7SE, £7.

Customs traces £1.96bn of VAT

By Andrew Jack

CUSTOMS AND EXCISE narrowly failed to meet its target of tracing £2bn in under-payments of value added tax, its 1992-93 annual report says.

It traced £1.96bn, out of a total of £2.55bn in VAT and duties raised during the year, up from £2.2bn in the previous 12 months. Costs rose to £89m from £79m.

There were 1,63m traders registered for VAT during the year, down from 1.68m, with new registrations totalling 187,000. Total tax written off or not pursued rose to £525m from £553m. Customs said the increase reflected the effects of the recession and also cases being processed more quickly.

There were 1,068 civil cases of VAT evasion, representing arrears of £17.2m, and 136 criminal cases which led to the imprisonment of 110 people. A total of 5,320 appeals were made to VAT tribunals from Customs' assessments, of which 1,806 were decided at a full hearing, with 431 found

fully in favour of the taxpayer and 43 allowed in part.

The running costs of gathering trade statistics under the new EC single market initiative were £14.7m, against a planned £15.9m.

During the year Customs seized consignments to Iraq in contravention of UN sanctions valued at £181,606. It brought prosecutions against a company and its owner for the export of riot gear to Angola without export licences. It seized more than £3m worth of strategic goods such as military and high technology industrial equipment and atomic energy materials.

The number of people searched at the borders of the UK fell 35 per cent to 38,646.

The 15.5m litres of unleaded petrol released for consumption was for the first time almost equal to the amount of leaded petrol - 16.6m litres, down from 19m litres in the previous year.

Customs & Excise report, 1992-93. Cmd 2352. HMSO. £11.50

Need for stronger RSI evidence stressed

By John Mason, Law Courts Correspondent

STRONGER medical evidence will be required if future legal actions claiming damages for alleged repetitive strain injuries are to succeed, specialist lawyers agreed yesterday.

But the number of actions set to come to court is unlikely to fall in spite of Thursday's ruling by a High Court judge that RSI was a meaningless medical term.

Lawyers working on personal injury cases were yesterday considering the implications of the judgment by Judge John Prosser in dismissing the case

brought against the Reuters news agency by Mr Rafiq Mughal, a journalist formerly with the company.

The judge ruled that Mr Mughal's injuries, although genuine, had been caused by personal stress rather than his computer keyboard.

Mr Simon Allen, a solicitor with Russell Jones and Walker, a law firm specialising in industrial injury claims, said more precision would be needed in proving a causal link between working conditions and RSI-type injuries.

But his firm would not drop any of the 300 RSI cases - almost all involving the use of keyboards - it is handling on behalf of white-collar unions.

He suggested that a Court of Appeal ruling on the medical standing of RSI, which would be binding on lower courts, would assist future cases.

It is unclear whether the Mughal case will result in such a ruling - the cash-strapped National Union of Journalists, which is bringing another 70 cases, has yet to decide whether to mount an appeal.

Mr Nigel Johnson, a solicitor with Cameron Markby Hewitt, a City law firm specialising in defending personal injury claims for insurers, said the judgment was good news for employers and insurers and would deter tenuous cases being brought to court.

He said: "Potential claimants might get the message that to succeed they have to have very strong medical evidence to support their claim."

Mr David Scrutton of Kennedy's, one of the leading law firms acting for insurers in RSI cases, thought a fall in the number of cases was unlikely, however, and warned employers against a cock-a-hoop reaction to the judgment. "All the judge has done is highlight the debate. He has not altered things."

People suffered genuine injuries, he said. What those injuries were called might be open to question but employers would still be liable if negligence were proved.

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Plugs plan prompts cost fears

By Andrew Baxter

UK MANUFACTURERS of plugs and sockets are trying to kill a proposal for a common European system, which they say could cost as much as £200m to introduce - about £1.00 for each UK household.

The proposed round-pin plugs would be unsafe if used in existing square-pin sockets and could seriously damage the British manufacturing base, they warn.

Mr David Dossett, director of the Electrical Installation Manufacturers Association, said about half the £1.3bn of capital employed by UK plug and socket manufacturers and subcontractors could be made redundant if the system was introduced.

Smaller plug and socket manufacturers could be forced to cease trading, with their place in the market taken by imports.

At issue is the future of both the British plug and socket system, with its three rectangular pins, introduced in 1947, and the latest in a number of attempts over the past 20 years to introduce a European-wide standard.

Supporters of standardisation say it would benefit travellers and create economies of scale for plug and socket manufacturers, and for producers of household appliances.

But the UK plug and socket industry - 20 companies employing 10,000 people

directly and a further 10,000 in support jobs - says the proposal does not achieve genuine harmonisation, which it supports, and is unfair to the UK.

Under pressure from the European Commission, Cenelec, the European electrical standards setting body, has produced unpublished proposals for a system based on three types of round-pin plug.

Mr Dossett said one of these - the existing 2.5 amp two-pin "Europlug" - fits many UK three-pin sockets. This is potentially lethal, he warned, because it is possible to touch the live pins when inserting or removing it, and because the plug is unfused. The UK system depends on fused plugs.

The UK system would therefore have to be replaced, causing "massive expense with no obvious payback", according to the association. Mr Dossett said that using adaptors for the 800m sockets in the UK would have aesthetic drawbacks and possible safety implications because the number of electrical contacts would be doubled.

Plug manufacturers, meanwhile, would have to invest heavily in lathe to produce round pins, while European manufacturers would need to make only modest changes.

One other option is for the UK to get a "derogation", meaning that it would not have to abide by the proposals. The Commons trade and industry committee is due to consider the issue next month.

Canary discharged without a flap

By Andrew Jack

ONE OF THE most complex administrations under UK insolvency law ended successfully yesterday in the High Court in London with just seven words from the Chancellor vice-chancellor, Sir Donald Nicholls.

"I approve the discharge with immediate effect," he said after a 35-minute presentation on behalf of the administrators by Mr Jonathan Mance, QC.

Approval from the courts was the final step required 25 days after creditors voted for a voluntary arrangement after Canary Wharf first entered administration in May last year.

It followed his provisional approval on October 19 subject to there being no objections or challenges to the plan.

It clears the way for payment of a first dividend to creditors by the end of January next year. The administrators ultimately forecast total dividends of 15p.

This payment will go to an estimated 1,400 unsecured creditors who voted in favour of the exit strategy from administration.

A further 25p in the pound will be paid as dividends to the 130 construction trade creditors to provide warranties to them on work already done.

Yesterday's approval means that Sylvester Investments - named after the cartoon cat that pursued Tweety Pie, the canary - will become the holding company, with shares held by the 11 creditor banks.

Sylvester will control a separate vehicle called Canary Wharf Holdings, which will in turn own Canary Wharf Limited, the operating company for the Docklands development.

Pay for MPs set to rise by 5.5%

By David Owen

PLANS to offer MPs a two-year 5.5 per cent pay rise prompted fierce criticism yesterday.

Under proposals to be debated next Wednesday, MPs would be awarded a 2.7 per cent increase, taking their salaries to £31,687 with effect from January 1994. This would be followed by a further 2.8 per cent the following year. The government also proposes to link MPs' pay to a range of civil service bands.

The government is this year seeking to impose a 1.5 per cent ceiling on the public-sector pay bill, and may try to impose a freeze next year.

Mr Michael Bates, Tory MP for Langbaurgh, said: "It is an absolute outrage. This is a time when we are asking all public servants to play their part in having a pay freeze."

Mr Alan Johnson, leader of Unison, Britain's biggest union, said: "It would be grossly hypocritical for ministers and MPs to vote themselves an increase nearly twice the figure to which public-sector workers are being restricted this year." Mr John Edwards, leader of the GMB general union, said: "Aren't they the lucky ones? I wish our members had the chance to vote themselves a pay rise at twice the rate of inflation."

Officials said the proposed increase was a catching-up exercise. A formula linking MPs' pay to the civil service was abandoned more than a year ago when civil servants' rises were made dependent on performance. MPs' pay has been frozen since then while civil servants have seen increases of 3.9 per cent from August 1992 and 1.5 per cent this year. Last year MPs voted themselves a 38 per cent rise office-cost allowances to nearly £40,000 a year.

Police chiefs back diluted reforms

THE ASSOCIATION of Chief Police Officers yesterday welcomed the home secretary's ditching of controversial proposed reforms of police pay and conditions.

Mr John Smith, association president, welcomed Mr Michael Howard's decision to reject recommendations in the Sheehy report that junior ranks be employed on fixed-term contracts, starting salaries cut and pension qualifications changed. Mr Howard also intends to water down the suggested formula for performance-related pay.

Mr Smith said: "The home secretary has listened to arguments that we and others presented. There's much more yet to discuss and to debate... We will be wanting to continue to argue, but we believe with what the home secretary said yesterday he's taken [the] police service and therefore the public back from the precipice."

Mr Richard Coates, Police Federation chairman, agreed that there was much still to be debated, with pay rates an important example. He said discussion of the rates was back where it belonged, in the police negotiating body.

Warehouses threaten the club

Neil Buckley on prospects for traditional retail profit margins

BRITAIN'S retailers are bracing themselves for the arrival of a new form of shopping, warehouse clubs, after a High Court ruling on Wednesday gave the go-ahead to the country's first such development at Thurrock in Essex.

The UK's three biggest supermarket chains, J Sainsbury, Safeway and Tesco, asked the court to quash planning permission granted to Costco, the US warehouse club operator, by Thurrock Borough Council. They argued that the project should have been assessed as a retail operation, rather than as a wholesale operation, and so have been subjected to tougher planning controls.

Mr Justice Schiemann rejected the supermarkets' application, clearing the way for Costco to open the club on November 30. Costco has two other projects under way, while Sainsbury and Tesco, the UK cash-and-carry operators, are building two warehouse outlets and Littlewoods, the department store chain, has a joint venture with Price Club of Canada to open a warehouse club in Liverpool.

But warehouse clubs are expected to expand quickly in the UK they seem unlikely to "revolutionise" UK retailing. It has also become apparent that Wednesday's ruling has

ASDA, the food retailer, yesterday fuelled speculation about a new round of supermarket price wars by freezing more than 5,000 grocery prices until next January, Philip Rawstone writes.

Retail food stocks came under pressure in a second successive day of heavy trading. Kwik Save fell 9p to 642p, Sainsbury closed 6p off at 385p, Tesco slipped 3p to 285p, and Asda was 1p lower at 54p.

not ended the debate about whether warehouse clubs should be treated as retailers or wholesalers. The supermarket chains are still considering further legal action.

Warehouse clubs have been the fastest-growing form of selling in the US for the past 10 years, achieving sales of \$34bn (£22.5bn) last year.

The clubs are huge and rather spartan out-of-town warehouses selling a selection of goods from cornflakes to camcorders at prices 25 per cent or more below the high street. But they sell in bulk, only to fee-paying members.

Warehouse clubs undoubtedly offer big savings, but there are several factors which suggest their impact in the UK may be limited. One is that there is no evidence that UK

Mr Allan Leighton, Asda's marketing director, said the move was to mark the anniversary of the relaunch of the "Asda price" advertising slogan.

City analysts said Asda's move was an attempt to regain market share from existing rivals. It was likely to put pressure on other supermarkets to hold prices down.

One analyst said: "We are not going to see many price rises in the supermarkets."

shoppers will be as willing as US counterparts to drive long distances to shop, or buy in bulk, even though it has become commonplace for retailers to talk of a growing price-sensitivity among British consumers.

Many bargain-hunters may find their desire for lower prices satisfied by fast-expanding high-street discounters such as Kwik Save and Shoprite, without the need to travel to warehouse clubs.

While clubs' ranges stretch from mince meat to motor lawnmowers, they offer only 3,500 product lines, compared with about 16,000 in a typical grocery-only superstore.

Moreover, the clubs are not open to everyone - and that was the basis for the court ruling. If there was a restriction

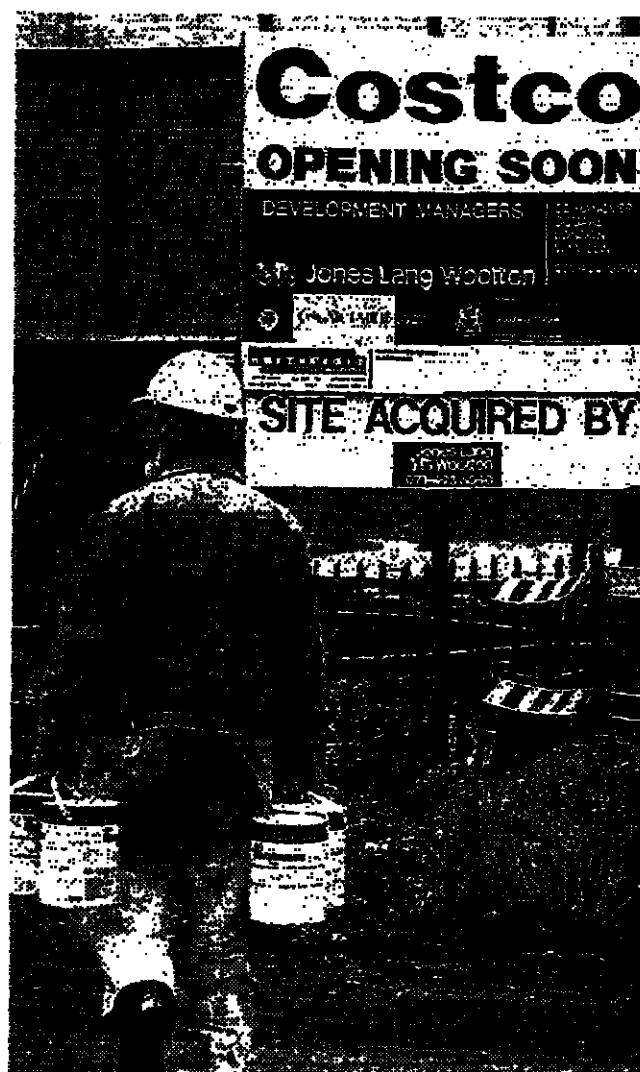
on who could shop at a warehouse club, Mr Justice Schiemann said, it was not open to "visiting members of the public" and so was not a retailer. Members will have to be businesses, or belong to groups such as charities or churches. The clubs are only interested in those who buy in bulk.

Finally, analysts' estimates of the potential size of the market for warehouse clubs range from about £1bn sales a year to £2.5bn a year, from between 30 and 60 outlets.

But even £2.5bn would represent only 2 per cent of UK retail sales, and compares with the more than £10bn turnover achieved by Sainsbury alone last year. As only about half of the clubs' turnover is expected to be accounted for by food, they are unlikely to take large sales from supermarkets.

Mr Paul Morris, retail analyst at Goldman Sachs, the investment bank, said: "Evidence in the US is that the clubs cream off a little bit of business across a range of sectors."

But the impact of warehouse clubs may be more subtle than stealing sales from the high street. Their most important effect may be to set a new low price "floor", leading to increased competition on price among retailers accustomed to large profit margins.



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Saturday October 30 1993

Monetarism
in retreat

REMEMBER the days, not so very long ago, when fighting inflation was the sole aim of monetary policy, when fixed rules were thought the best guide to monetary policy and when fine-tuning demand by using fiscal policy was a cardinal sin? Times have changed. Slow growth is now the number one enemy for most policymakers, discretionary monetary policy has replaced fixed rules, and fiscal activism, where possible, is positively encouraged. Monetarism is out of fashion - Keynesianism is back.

US officials, in both the Bush and Clinton administrations, have led the new rhetoric, repeatedly calling for lower interest rates in Europe and tax cuts in Japan. And Federal Reserve chairman Alan Greenspan was one of the first to spot that slow growth and indebted banks, rather than inflationary pressure, were the main threats to economic stability. The Fed cut short-term interest rates early and sharply before the US recession began, dragging long-bond yields down to record lows. Mr Greenspan has also ignored the siren monetarist voices who have argued that double-digit narrow money growth spelt inflationary danger ahead.

But, for all its lecturing, the US has not been able to use fiscal policy to stimulate its sluggish recovery. With the US budget deficit expected to be nearly 4 per cent of gross domestic product this year, a further fiscal stimulus might well have provoked a rise in long-term bond yields and choked off America's still sluggish recovery. Instead, reversing the Keynesian logic, the promise of future fiscal tightening has been used to keep bond rates down.

Japan, not the US, has been most effective at translating the Keynesian rhetoric into reality. Blessed after years of restraint with a large structural budget surplus, the Ministry of Finance has sanctioned three successive fiscal packages to revive growth, switching a general government budget surplus of 1.8 per cent of gross domestic product last year to a deficit of 0.1 per cent next year.

Risky strategy

Yet, so far at least, Japan has little to show for its efforts. Output and retail sales are still falling, the volume of bank lending continues to contract and the OECD has already downgraded its forecast for Japanese growth this year to zero. Not surprisingly, another fiscal package is rumoured to be in the pipeline: a ¥5,000bn (€31bn) tax cut, to take effect next April, followed by a consumption tax rise in 1995.

This is a risky strategy: the negative effects of a prospective consumption tax increase could blunt

the stimulative effect of the income tax cut. In any case, it is doubtful whether fiscal policy alone can revive Japanese growth. No one can be sure whether Japan's sluggish credit growth is caused by low demand from its bloated, job-shedding companies, or by restricted supply of credit resulting from the parious state of bank balance sheets. But so long as monetary growth remains sluggish, the outlook for economic recovery looks poor.

Germany, meanwhile, has experienced a huge and unexpected Keynesian boost, followed by high interest rates imposed by an unflinchingly monetarist central bank. As the growth effects of the fiscal boost have dwindled, so this tight monetary policy has bequeathed a recession which may yet deepen. Only five of Germany's six economic research institutes were able this week to predict a modest economic recovery next year. The Berlin-based, and Keynesian-leaning, Deutsches Institut für Wirtschaftsforschung (DIW) produced its own minority report predicting a further fall of 0.5 per cent in output in the western Länder, after a 3 per cent fall this year.

Inflation-fighting

The DIW report called for lower interest rates and public investment to revive the economy. But, like the US, Germany does not seem to have room for a further Keynesian stimulus. This year's public sector borrowing requirement is already expected to reach 7.5 per cent of GDP, a third higher than the largest US deficit in the 1980s. More encouragingly for growth in Germany and Europe, the Bundesbank appears to be edging away from its earlier monetarist rhetoric. Bundesbank President Hans Tietmeyer used a speech this week to reaffirm his inflation-fighting credentials. But less than a week earlier, he justified a surprise half-point cut in German interest rates by emphasising the need to stimulate the German economy, while downplaying the fact that broad money growth is still running outside its target range.

There is one European capital which is defiantly refusing to enter the pro-growth era. Since the collapse of the exchange rate mechanism this summer, the French government has continued to link its monetary policy to that of Germany by trying to maintain a stable D-Mark-franc exchange rate. In so doing, it has refused the significant cut in interest rates that France's low inflation rate justifies. As a result it continues to pay a heavy price in terms of depressed growth and high and rising unemployment. In Paris, at least, monetarism lives on.

This has not been a happy week for Mr Michael Varney, general manager of the tiny Bexhill-on-Sea Building Society. After 80 years gathering deposits and lending mortgages from its single branch, his society is to disappear. Its 3,000 savers and 600 borrowers are throwing in their lot with the Bradford & Bingley Building Society, which is 750 times larger in terms of assets.

Bexhill-on-Sea could hardly resist the might of Bradford & Bingley. But it was a different matter for the two societies which this week disclosed the failure of their attempt at merger. Leeds Permanent and National & Provincial abandoned plans to create the third-largest UK society, having found too wide a gulf in their management cultures.

The societies had settled contentious issues such as their future name and chief executive - the society would have been called Leeds Permanent and been headed by Mr David O'Brien, N&P's chief executive. But the senior managers seem to have decided that it would be hard to combine Leeds's traditional management hierarchy with N&P's emphasis on teamwork.

The failure saves the 1,600 staff who would have lost their jobs as overlapping branches closed. But it raises questions over the apparently inevitable process of consolidation among the 88 remaining societies, and throws into further doubt the outcome of the struggle between banks, societies and life insurers to sell financial products.

Mr Varney says the Bexhill-on-Sea gave up the ghost because of the growing weight of regulation. He will now take early retirement after 40 years in the industry. "You reach the point where it is a crushing and expensive burden for a small society, and you cannot go on any more," he says.

Many of the tiny societies formed in the 18th and 19th centuries as mutually owned savings clubs appear to have only a limited life. They are being forced into mergers either because they have run into trouble through ill-advised lending, or because they cannot compete with the marketing and branch networks of the largest societies.

Until this week, the over-capacity in the retail financial services industry which has led to big cuts in banks' branch networks also seemed to be bearing down hard on medium-sized societies such as National & Provincial. Fierce competition seemed to be forcing them to grow through merger, or risk becoming also-rans to Halifax or Abbey National.

However sudden the abandonment of the Leeds Permanent-N&P merger may have seemed, it came as no surprise to many employees in Yorkshire's close-knit building societies.

From the outset the proposed deal was viewed with scepticism locally. How, one employee of a rival society asked this week, could the conventional Leeds ever have merged with a society which allowed a middle-ranking employee to buy a four-year-old Porsche, using a company scheme?

"Most Yorkshire societies," he said, "would very strongly dissuade the employee from it."

Some of the financial gossip in Yorkshire may be a little extravagant in describing the yawning gap between the two societies' management styles - "feudal" and "off the wall" were among the epithets

Sense and sensitivities

John Gapper and Alison Smith on UK building societies' resistance to mergers



Many societies think that, in order to compete with banks, they will have to offer a range of products including credit cards, insurance and cheque books. An amalgamation between two societies that complement each other's branches and products offers each a way of developing a full service at a lower cost than doing so alone.

But the Leeds/N&P failure highlights a crucial weakness in this argument. Because societies are mutually owned by their borrowers

and savers, there is little short-term pressure on them to merge. Indeed, the cost-cutting and rationalisation which might attract shareholders of public companies can put off savers who feel sympathetic to local branch staff.

The lack of external pressures on societies was one reason why the last big amalgamation - between the Nationwide and Anglia societies in 1987 - took several years to be a merger in anything but name. The societies preserved their separate

identities under the same banner, pushing up the Nationwide's costs and producing limited benefits.

A study by Touche Ross management consultants last year concluded that mergers between equal-sized societies causes more difficulty than "takeovers" of small ones. "You have got to have a senior partner, otherwise there are three years of struggle to find compromises," says Mr Donald Kirkham, chief executive of Woolwich, the third-largest society.

A very British clash

Chris Tighe on two society cultures that refused to gel

used to characterise, respectively, the Leeds and the N&P.

But there is no disguising the glaring difference between the sober culture of the Leeds, said to be "hierarchical", by one employee, and the more innovative approach of N&P, where staff are "players", the executives are the "direction management team", the marketing department is called the "customer requirements process" and meetings are styled "events". N&P has three "role levels" of staff: Leeds has 15 grades.

N&P's unorthodox management style has even fostered a witicism. "At these events, they go on talking until there are no more

challenges to proposed changes," says one insider. "It gives a new meaning to 'three-day eventing'."

"It's just not British. It's an American-based system of equality," says Mr David Holmes, Yorkshire Building Society's communications director. "A lot of the stuff seems like gobbledegook science fiction. We all know the realities of working for large organisations."

He adds, however, that Mr David O'Brien, N&P chief executive, termed "messianic" by some rivals has created a strong body of disciples among his staff, committed to his approach. "The people who work there find it invigorating," says Mr Holmes.

At the Leeds imposing new head- quarters many employees including middle management - a level the N&P calls "managers of implementation" - were evidently not ready to follow a new messiah. "There were a lot of people celebrating in the pub on Tuesday night," says a Leeds middle manager.

After the announcement, staff at both organisations were instructed not to talk to the media. But a few, anonymously, were willing.

"When I heard the merger had been called off, I had mixed feelings," says one Leeds HQ employee. "It was good news because it was 1,600 jobs saved, and that's 1,600 families. But on the other hand the

This lesson has been reinforced just as several top 10 societies appear to be struggling to find a direction. Bristol & West, the 10th-largest society, which has suffered from poor lending in the south during 1989 and 1990, has said that it is looking for a merger after the departure last month of chief executive Mr Tony FitzSimons.

Mr Mike Blackburn, chief executive of Halifax, argues that there is "clear over-capacity" in retail financial services. "How many personal financial services providers of national stature is there room for?" he asks. Mr Peter White, chief executive of Alliance & Leicester, says that large mergers remain inevitable for this reason.

But the internal obstacles to society mergers - in spite of the general pressure to consolidate - have prompted questions over whether there is an alternative. The most obvious would be the takeover of a medium-sized society by a bank. Most speculation has focused on Lloyds, which tried to take over Midland last year to reduce industry over-capacity.

Other clearing banks have also cast covetous eyes on some societies. The chief executive of one high-street bank says that he has examined at least three societies. He says that the advantages would be access to cheap retail deposits, and an immediate share of mortgage lending.

Yet banks cannot simply launch hostile bids for societies. There are two obstacles. One is that societies can only merge if their members - consisting of their savers and borrowers - vote for it. The second is that the industry is regulated by the Building Societies Commission, which is widely seen as hostile to the notion of banks acquiring societies because of the complications it would create for supervision.

All this raises the prospect of a stalemate among banks and societies. Nearly all agree that there are too many suppliers of retail financial services, but the short-term pressures on societies may not be strong enough to force them to overcome the obstacles to big mergers. The issue will only come to a head when over-capacity has cut profits substantially.

For societies such as Bristol & West, it is not a happy prospect. They face struggling on in a difficult market, with no prospect of escape through a large merger. The Leeds/N&P failure has not put off forever the consolidation of societies, but it has shown there could be a painful wait for it to happen.

merger would have made us stronger and better able to compete against the Halifax."

At N&P, the staff association chairman, Ms Janet Wojtkow, says "players" were relieved, although some were disappointed too, having seen in the merger the opportunity for career progression.

"We remained to be convinced the merger was in the interest of the staff," she adds. "Our feelings have been proved right."

For the N&P, the merger debacle has produced some unflattering comment on its management style. "Our customers don't see us as some kind of wacky organisation," said the company's spokesman.

The feeling that N&P was not "British" reflected, he suggested, the British wariness of change. "While the rest of the world is looking at new ways of working, we don't adopt them. N&P has implemented them successfully."

MAN IN THE NEWS: Alexandre Lamfalussy

Blueprint for a banking baron

In endorsing Mr Alexandre Lamfalussy to head the new European Monetary Institute, European Community leaders have chosen a man who shuns the limelight but who is not afraid to put forward trenchant views.

The EMI, which will have the job of preparing for European economic and monetary union at the end of this century and is expected to be a forerunner of the planned European central bank, will be headed by a firm believer in international monetary co-operation, and someone who has been a persistent advocate of greater European integration.

He will have little sympathy for the UK government's determinedly anti-federal European stance, and still less for London's view of the EMI as a low-key institution. From the Bank for International Settlements in Basel, where he is currently general manager, Mr Lamfalussy has been scolding of UK policy in the past. In the early 1980s he dismissed the first Thatcher government's adherence to dogmatic monetarism, without regard to soaring unemployment, as being akin to an experiment in the natural sciences rather than a balanced economic policy.

Mr Lamfalussy was one of four outside experts appointed members of the Delors committee of central bank governors, which in 1988 and 1989 drew up proposals for the EC's move towards a single currency.

He can claim to have invented the EMI. Mr Lamfalussy was a prolific contributor to the Delors committee's discussions, writing three special papers on aspects of EMI. In 1990, he proposed that EC central banks should create a joint subsidiary for the second stage of EMI

which would centralise some of their operations and perform certain of their functions. This in effect was a blueprint for the EMI, although Mr Lamfalussy had in mind a more powerful body than the new institute is likely to be.

The paper's contents - a mixture of academic reasoning and a strong awareness of power relationships - the art of the possible and the technicalities of financial markets - bore witness to his varied career.

Mr Lamfalussy is a Belgian citizen who has moved from academia through commercial banking to the top of the BIS, the central bankers' bank. A sprightly-looking 64-year-old, he was born in Kapuvár, Hungary, and fled to Belgium 20 years later to escape communism. He has been honoured with a barony by his adopted country.

In Belgium, he studied economics at the University of Louvain, Belgium's premier university for economic studies, until 1963, when he moved to Nuffield College, Oxford, as a research student.

He combined the careers of a bank economist and academic until the mid-1970s, by which time he had become an executive director of the Banque de Bruxelles and chairman of its executive board, as well as a professor at Louvain. Shortly after Banque de Bruxelles merged with Banque Lambert, he moved to the BIS in 1978 as economic adviser and head of the monetary and economic department, becoming BIS general manager in 1985.

With his high forehead and serious expression, he looks very much the academic. As befits a professor, he is precise in his diction, and speaks perfect, accent-free English. He is famously discreet and would never divulge anything about the monthly talks among central bank-



as the BIS.

Although he has never worked in a central bank, he has earned the central bankers' respect. "He is one of the tribe," says a senior European central bank official.

In a debate, says the official, he is able to accommodate and bring together the views of several factions. But Mr Lamfalussy does not believe that burying his own beliefs is a necessary part of diplomacy.

"If you look at successive BIS annual reports, you see someone who is willing to go significantly further than most international bureaucrats in giving an analysis which sticks its neck out, says something substantive rather than tired clichés and is sometimes quite imaginative," says Prof Richard Portes, director of the Centre for Economic Policy Research, London.

As one of those rare officials who straddles the world of economics and finance, Mr Lamfalussy has shown a good nose for defining issues and proposing solutions, well

in advance of the herd. He has been in the forefront of those expressing concern that the fast-growing involvement of banks in derivatives could pose systemic problems for the banking system. In 1991, he warned of problems facing Britain from its membership of the European Exchange Rate Mechanism.

His willingness to stand up and be counted owes much to the fact that the BIS is not controlled by individual member states. Its ownership, with 84 per cent of the stock held by more than 30 central banks and the remainder by private shareholders, is sufficiently diffuse to keep caring governments at bay.

We have still to see how the EMI develops. If Mr John Major, UK prime minister, has his way, its future will be less than glorious. Other EC leaders are keen, however, to see it supervise and rehabilitate the European Monetary System in the second stage of EMI, starting on January 1, and pave the way for a European central bank.

Mr Lamfalussy is keeping his own counsel on his plans for the EMI. He intends to use the time between now and the end of the year to work out his strategy and priorities.

Some commentators have lamented the EC's failure to attract a senior central banker to head the EMI. But, according to Mr Portes, Mr Lamfalussy's experience in running the BIS could be an ideal apprenticeship for putting the EMI on its feet.

Since it was set up in 1930 to manage the transfer of German reparations after the first world war to allied governments, the BIS has seen great changes in its structure and functions. Mr Lamfalussy has succeeded in carrying on this tradition, putting the BIS at the centre of efforts to achieve common rules on prudential supervision for international banks, for example.

"For a long time he has faced the problem of finding roles in life for his present institution," Mr Portes says. Now he must find a role for the EMI over the next three years.

Peter Norman

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Rave parties flourish in the UK at the expense of other leisure industries, says Rachel Johnson

Pounding sound of cash

Clouds of smoke from dry ice parted to reveal Lisa, aged 19, on a concrete breeze-block, clad in hot-pants and platform boots, jerking her body to the beat that pumped from the sound system.

Her eyes were shut and in one hand she held a small bottle of Evian mineral water. It was 4am at the Ministry of Sound, the south London night club, and the Friday night rave had only just got going.

A decade ago, Lisa might have been sipping lager at a friend's house, or more probably at that hour tucked up in bed. But increasing numbers of her generation are spending their time and money in a new wave of clubs - of which the cavernous Ministry of Sound, run by James Palumbo, son of property-developer Lord Palumbo, is a thriving example.

The club has a no-alcohol, no-drugs, no-weapons policy, enforced by barking bouncers. The attraction is the rave culture of all-night dancing in a sweaty, intimate atmosphere induced by the stimulant Ecstasy which is taken by many dancers before they arrive, or secretly when they are in.

It is about seven years since rave - which combines hedonistic Mediterranean discos and the electronic dance music of 1970s New York and Detroit - seized the imagination of Britain's 15 to 24-year-olds.

But it is only this week that its economic impact - in particular on the nation's pubs and off-licences - has been quantified. According to estimates from the Henley Centre, the research institute, young people make visits to raves each week. Each time, they spend as much as £35 and stay up to 10 hours.

The annual spending at raves is estimated at between £1.5bn and £2bn - five times more than total UK spending on cinema admissions, and equivalent to a quarter of spending on spirits. In addition, up to a third of those at a rave will have taken drugs such as Ecstasy - at about £15 a tab - speed (amphetamine) or cocaine.

The biggest losers have been pubs, where visits by young people fell by 11 per cent between 1987 and 1991. They are forecast by the Henley Centre to fall a further 20 per cent by 1997.

The trend will hardly thrill Britain's publishers. But there is reason for them, and other traditional leisure venues, to relax a little. Rave has been a fast-changing culture in its short life, and today's fads may look outdated in a year.

Among the cognoscenti, the original concept of a rave is already old-fashioned. Asif Noorani, a 21-year-old who writes about popular culture for the *Modern Review* magazine, says young people are rejecting the large, expensive raves that mushroomed in the late 1980s to seek a cheaper rave experience in clubs.

"Rave" suggests bottles of 16-year-old with bottles of Vicks VapoRub [which is included to clear the head before taking Ecstasy]. The first ravers were people who



WE'VE HAD WHAT THE HENLEY CENTRE IS ON

There is a dangerous moment in all bull markets when rising prices become their own justification, when investors find it hard to think of reasons why shares should not head upwards indefinitely.

That moment is with us now. As the Dow Jones Industrial Average reached a new record this week, briefly passing the 3,700 mark for the first time on Thursday, a straw poll of investors and analysts produced a striking consensus. The global bull market still has a way to run, they say: there are no real signs of danger.

"We've got this incredible situation where low interest rates make stock market investment almost a no-brainer," says Mr Martin Barnes, editor of the *Bank Credit Analyst*, a Montreal publication normally noted for its caution.

This confidence, widely shared, shrugs aside what in normal times would be clear signs of an over-extended market. Share prices have risen in a straight line almost everywhere for the past 12 months.

Traditional measures of the value of stocks and shares are starting to flash warnings. Smaller British companies sell at 30 times their most recent earnings. The dividend on the average US share represents a yield of less than 2% per cent, lower than at the peak of the 1987 boom. German shares have risen 37 per cent in the past year in spite of a worsening economic outlook.

The Japanese equity market, though deprived of the steady rise seen elsewhere, has stayed well above the 20,000 mark on the Nikkei index even though the country is heading, on some estimates, for a period of damaging deflation.

Despite these warning signals, three factors lead to continued optimism. First, much of Europe still stands to benefit from falling

interest rates, with perhaps 2 more percentage points to go. Falling interest rates are good for stock markets because they will lead in time to higher corporate earnings, and because they make shares seem more attractive compared with cash or short-term bonds.

Second, though it is hard to see interest rates falling much further in the two other main economies of the developed world, the US and Japan, it is equally hard to see them rising in the near future. The classic credit cycle, in which falling interest rates lead to higher borrowing and ultimately to higher interest rates seems unaccountably delayed.

'Share prices have risen in a straight line almost everywhere for the past 12 months'

The bottom chart tells the story. In the developed countries, "narrow money", the money held for immediate transactions in the form of cash and current accounts, has been rising steadily, as governments have eased monetary policy to help pull their economies out of recession. But the broad measure, a wider definition of money including interest-bearing accounts, has fallen heavily, and has not yet shown a sustained upturn. It is broad money that influences future economic activity, because it is so weak, the normal economic upswing has been constrained.

Nonetheless, the easing of monetary policy is having its effect elsewhere in the financial system. "To put it in simplistic terms," says the Bank Credit Analyst's Martin Barnes, "that money has to go

somewhere, so it finds its way into financial markets." After the debt binge of the 1980s, both business and individuals are unwilling to borrow more, and banks have become much more cautious lenders. Economic activity is kept below the levels at which inflationary pressures emerge, so interest rates continue low.

"There is too much cash or cash equivalent which is not producing the returns people got accustomed to in the past," says Henry Loefer, head of private banking at Bank Julius Bär in Zurich. "There is still a lot of pressure to redeploy such assets, most obviously into the stock market."

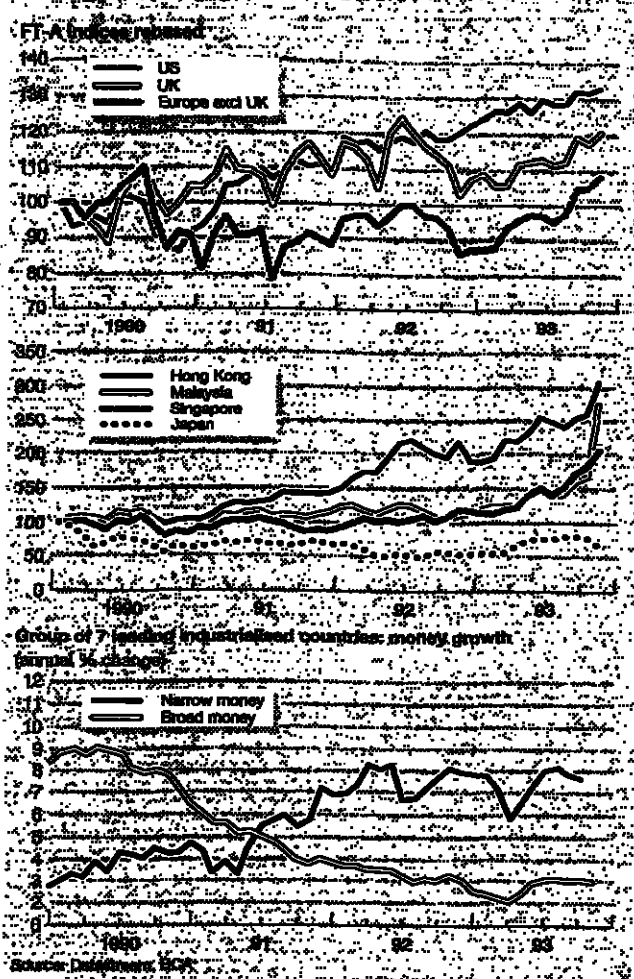
In the US, where this pattern is most obvious, the rush out of interest-bearing deposits into mutual funds is overwhelming, running at a rate of \$1bn a day this year.

The third factor underpinning the optimism is the belief in a sea change in the outlook for world inflation. The rise in the Dow Jones Industrial Average on Thursday came about partly because the strong gross domestic product growth reported that day was accompanied by low US inflation figures: an annual rate of only 1.5 per cent in the third quarter, the lowest since 1986.

Inflation is low across Europe. Measured in terms of a basket of currencies, The Economist's commodity index shows prices 23 per cent below their 1985 level; food prices are 31 per cent lower than they were eight years ago; in nine of the 12 biggest industrialised countries, wages rose by less than 4 per cent in the past 12 months.

Is this atmosphere of confidence a sign that the market is reaching an unsustainable peak? Worryingly, perhaps, few people seem to think so.

Rally round the world



"Bull markets always last longer than people expect," says Michael Hart, joint manager of Britain's biggest investment trust, Foreign and Colonial. That comment was repeated several times this week, itself an indication that sentiment is shifting from detailed justification of the market's rise to a more general belief in its self-sustaining properties.

Even if the broad global rally is set to continue, however, there is still potential vulnerability in a few specific areas. The US market has appeared over-valued, in foreign eyes, for at least a year: to buy the shares in the Standard & Poor's 500 index you have to pay for 28 years of

current earnings. US investors' growing feeling that their bull market is mature has been reflected in a rush to invest in emerging economies overseas, pushing these generally illiquid markets up so fast they are vulnerable to any sudden shift of mood.

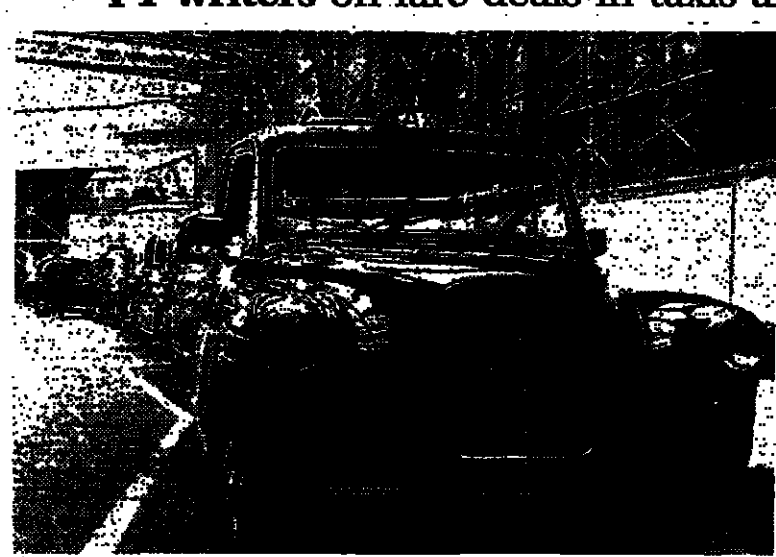
Such specific risks aside, there are two more general uncertainties. What if US interest rates start to rise? After all, long-term interest rates in the US have been falling for six years, almost exactly as long as the rally of the early 1980s which ended in the short but steep bear market in bonds of 1987. Though the Federal Reserve expects US economic growth to slow in the fourth quarter, and there is still no sign of higher inflation there, the interest rate cycle will undoubtedly turn at some time. When it does, equities will also look less attractive - and the signal could also mark a turn in sentiment elsewhere.

And what if Europe's recession is longer and deeper than currently feared? Though the consensus view is for a recovery starting some time in 1994 in Europe's German heartland, there is a strong minority view that next year will again bring bad news, with no real upturn likely till 1996. Share prices may not reflect the damage that such a sustained recession could cause to Europe's big companies and to its political and social stability.

Still, even people who say, like Henry Loefer, that "the economic situation in western European economies is much worse than people think" are optimistic about the effect on share prices - because they believe it will lead to a faster, deeper cut in interest rates. This form of financial alchemy, transmuting bad news into gold, surely signals the hour when a bull market starts to rely on its own momentum.

Hackneyed cabbies versus rank outsiders

FT writers on fare deals in taxis around the world



Competition drive: supporters of London's black cabs defend tough regulation

Love them or hate them: taxis prompt strong reactions. The taxi driver is often the first "local" you meet in a strange city, and the treatment you receive can set the tone for the whole visit.

Travellers like to think that someone in authority will have vetted the person at the wheel. But as our international round-up shows, this is not always the case. Friction between London's highly regulated black cabs and its unregulated minicabs (outside London, minicabs do have to be licensed but regulated for at least 30 years. Black cab defenders argue that tough regulation is essential. Minicab supporters say there are already enough rules on the statute book to ensure, for example, that unsafe cars are not allowed on the road. Deregulation would reduce prices and increase customer choice, they claim.

To get at the truth, the UK government published a consultative paper on Wednesday seeking the views of travellers, cabbies' organisations and the like. If deregulation's supporters prevail, it could mean the end of the road for that evocative symbol of London - the black cab.

NEW YORK: New York taxi drivers have a fearsome reputation for rudeness and an inability to speak English, despite the fact that to drive a Yellow Cab they must pass an English proficiency test. They must also complete taxi driver school and pass a physical exam.

There are nearly 1,800 Yellow Cabs on the city streets, and more than 3,000 livery cabs whose drivers are not required to speak English since they serve ethnic communities. Most of the Yellow Cabs are Chevrolets. Fares are remarkably inexpensive. The meter starts at \$1.50 (\$2) when you get in (\$2 after 5pm), and thereafter you pay 25 cents for every half mile. New York cabbies are often compared with kamikaze pilots - weaving in and out of traffic at high speed with little apparent regard for life or limb. On Tuesday, thousands of cab drivers marched to protest their lack of safety - 35 drivers have been killed in the city this year.

PARIS: The Paris taxi is one of the

unsung bargains of the City. They tend to be far cheaper than their London counterparts - fares within the centre of the city rarely run to more than FF40-FF70 (£4.60-£5.70) - and cabbies tend to know where they are going. It is unusual for them to refuse to take you anywhere in the city unless, of course, your destination is on the other side of the *Peripherique*.

A trip in a Paris taxi also tends to be safe. The cabs are generally well-kept Mercedes, with the occasional Renault Espace. The drivers are prone to saving their tempers - and their impressive array of Gallic obscenities - for anyone foolish enough to drive or, worse still, cycle into their path, rather than for their passengers.

Tipping is not essential (although the drivers do their best to imply to

outside big airports and hard-currency hotels these enforce high prices on the media members (and thus on the customers) with a ruthless ferocity. One distinguished visitor told of hiring a car below the mafia price: the car was stopped as he left the airport, and his driver was led away and told to hand over his fee to the mafia leaders on pain of a beating.

Cars can be in any condition, often terminal. **LAGOS:** The vital qualities for a Lagos cab driver are brinkmanship and skilled use of the horn. Although both driver and car show signs of the daily struggle, a good taxi driver will get through the traffic jams and road blocks in safety if not in comfort, and still manage a smile.

The official Lagos taxi is a bright yellow saloon, usually a Peugeot 504. The drivers must have an official certificate but are not examined on street knowledge. Taxis have fixed fares, about US\$3 for 3km, but you usually need to bargain.

Unlicensed operators, known as cabs-cabo, are to be avoided. **TOKYO:** The average white-gloved Tokyo taxi driver is confused not by a lack of street knowledge, but by a complex address system in which houses are distinguished by a three-tier number that jumps erratically out of sequence. This encourages the driver to leave passengers in the general vicinity of their destination.

Drivers are generally courteous, though they tend to prefer listening to baseball games or agony aunt-style radio programmes rather than their customers. The fare starts at ¥800 (£3.70), though the government has suggested that fares be liberalised to encourage competition. **BUENOS AIRES:** One of the few bar-

gains on offer in an otherwise expensive Buenos Aires is its taxis. A three-mile trip will set you back about \$3 - the price of a (small) beer.

Drivers are occasionally drunk, but the greatest threat comes from their disdain for the speed limit. They sometimes take offence at being told which way to go and dump their passengers there and then.

The taxi driver's favourite car is the Ford Falcon, production of which ended last year. Renault 12s are taking their place. **ROME:** Italian taxi drivers are tested on their local knowledge and must obtain a certificate of good behaviour from the local prefecture. Then comes the hard part: would-be drivers must get a licence to operate.

For this he or she must wait for an existing driver to retire since the number of taxis is restricted. Rome has roughly 5,500 taxis for 4m inhabitants. A driver may unofficially lease a licence to someone else.

Local authorities fix standing minimal fares - in the case of Rome the metre fare starts at L.4,400 (£2.60). A 3km ride in average traffic would cost about L.12,000.

FRANKFURT: On the ride from Frankfurt airport, the taxi driver will do his best to accelerate to 200kmph within as short a time as possible and will invariably try to test the brake system by driving his Mercedes to within centimetres of cars in front.

There are 1,700 taxis in Frankfurt and, while there is no rule specifying the make of the cab, 70 per cent are Mercedes. The cars must be painted light yellow. The driver must be at least 21, have had a driving licence for a minimum of two years, and have passed a test on city knowledge.

A ride costs an initial DM3.80 (£1.60) plus DM2.15 or DM2.35 per kilometre, depending on the time of day. Drivers range from the garrulous and friendly to the taciturn and downright rude.

Reporting by Charles Batchelor in London, Karen Zagor in New York, Alice Rasmussen in Paris, John Lloyd in Moscow, Paul Adams in Lagos, Robert Thomson in Tokyo, John Barham in Buenos Aires, Robert Graham in Rome and David Waller in Frankfurt

Rail privatisation, with BR as a bidder, is route to necessary investment

From Lord Mountevans. Sir, Your editorial "Right lines for rail privatisation" (October 21) unintentionally highlights the huge pitfalls that surround railway privatisation.

One of the benefits of the proposals (and the reason I have supported them in the House of Lords) is that they should open access to private capital for the expansion of railway investment which is needed now.

You point out that Sir Bob Horton, chairman of Railtrack, wants to involve private finance for infrastructure investment, yet while Railtrack remains in the public sector he will presumably be subject to the same constraints as is BR currently.

You acknowledge that short franchises are unlikely to attract the investment needed in new rolling stock, so where will the investment come from? I would also challenge your view on Lord Peyton's amend-

ment (which I supported), allowing BR to bid. The experience in Sweden, where this has been tried, is that the state railway, SJ, did indeed secure the majority of franchises, but that the stimulus of competition both improved services and helped to reduce costs by some 30 per cent.

It must be in the interests of the taxpayer for private bids to be tested against those of BR. It is certainly important in terms of the motivation and morale of the many railway staff that will remain with BR that it should not be seen as a "rump" operator, managing those parts of the network which are scorned by the private sector.

While those of us in parliament can legislate for privatisation, its successful implementation depends on the enthusiastic co-operation and participation of those who work for British Rail. Mountevans, House of Lords, London SW1A 0PW

Government must heed public in local government changes

From Councillor Josie Farrington. Sir, David Curry may well believe what he says about the benefits of reorganising local government (Personal View, October 28), but the public does not - as polls carried out for the Local Government Commission in the first phase of the review so graphically illustrated. He should stop to consider the democratic implications of what he advocates.

By endorsing unitary councils, he and the government are prejudging the will of the people and the outcome of the review. Despite government's claims that the wishes of the public would be of utmost importance in finding a new council system for England, it is becoming patently obvious that so long as ministers get what they want out of restruct-

uring, then the public can just be ignored. What kind of democracy do we live in when a secretary of state can launch an independent commission to examine an issue, gauge public opinion on it and then just disregard what people say? And when people are to be denied the choice of whether they have £1bn spent on local government reorganisation? The will of local people must be heard in the local government review. By effectively limiting the choices of the public to what the government thinks is right, the government is ignoring the very people it claimed it would heed. Local democracy will suffer. And the public will have to foot the bill for bringing in unitary councils without being given freedom to choose if they actu-

No sane way to generate jobs

From Mr Claude Roessiger. Sir, It is impossible not to comment on EC social affairs commissioner Padraig Flynn's prescription that hours of work be reduced to generate employment ("EC plans 5 per cent jobless target", October 20). This is new Euro-madness - that the pie can be divided into smaller pieces leaving each with as much to eat.

The only way to increase employment is to increase productivity, thereby increasing wealth. It is either that or Pharaoh building pyramids (that is, the insanely ponderous governments of developed nations today). But that is slave labour in a managed economy - which generates neither wealth nor happiness.

Claude Roessiger, vice chairman, PAK 2000, Mirror Lake, NE 15533 US

Plucking the wrong geese

From Mr Peter Morgan. Sir, Your leader, "How to pluck the geese" (October 27) does a disservice to the wealth-creating sector, which is your constituency. Government spending has risen by about 50 per cent in real terms since 1979-80. In the five years between 1992-93 and 1997-98 it is expected to rise by 32 per cent. In the five years to April 1994 government spending has been rising three times faster than taxes.

Public spending is forecast to be £314bn in 1993-94. A £20bn cut would be a reduction of less than 6.5 per cent. Few of your readers would balk at achieving such a budget reduc-

tion in their own business over a 30-month period. Most of them have already done it more than once. You conclude: "Whatever Mr Clarke does, the geese will hiss. But he has no prudent alternative. They will have to be plucked once again." This is defeatist. The industrial sector went through the mill in the early 1980s recession. The service sector has gone through it in the early 1990s. Now it is the turn of the public sector. You are encouraging the chancellor to pluck the wrong geese.

Peter Morgan, Institute of Directors, 116 Pall Mall, London SW1Y 6ED

Blow a multimedia raspberry

From Mr David Jeansbury. Sir, The convergence between telecommunications and cable television ("Multimedia superhighways", October 15) is truly remarkable and seems to promise us untold benefits. In the midst of all this high technology, can you invent a gadget which will identify and disconnect (prefer-

ably with a loud raspberry) Tania and Jacqui, the ubiquitous teletext persons who constantly try to sell me something I neither want nor need, usually at a time of great inconvenience. David Jeansbury, 18 The Beeches, Shaw Hill, Melksham, Wiltshire SN12 8EP

COMPANY NEWS: UK

New management puts strategy to banks

Queens Moat plans to form core hotel chain

By Maggie Urry and Michael Skapinker

THE ESSENCE of the business strategy Queens Moat Houses has put to its banks is a plan to form a core chain of 50 UK hotels, which will be rebranded and form a base for eventual expansion.

The new management expects to be ready to launch this chain by the first quarter of 1993. The 50 hotels are expected to contribute 80 per cent of budgeted trading profits for 1994.

The new chain, a name for which has yet to be chosen, will be "leading, three star plus" hotels, each with more than 100 rooms, located in or near city centres, and having a restaurant and bar.

QMH believes these can achieve "substantial increases in both trading profits and cash flows". The operational gearing in hotels is such that profits can rebound sharply once occupancy and room rates are moving upwards.

The rest of the group's hotels, another 53 in the UK and 86 in continental Europe, will not be put up for sale immediately. They will run for

profit with the aim of maximising their value either through eventual sale or as additional security for the group's lenders.

Hotel sales in the present climate - with large numbers of UK hotels in receivership and the market in continental Europe worsening - are unlikely on a large scale although some, such as the Dutch hotels, are up for sale.

At the same time the financial restructuring will give the group a balance sheet more appropriate to its operations. This will involve a substantial debt for equity swap, cutting the interest charges QMH must service from its operation and giving the banks control of a majority of the equity. The exact size of the swap has yet to be decided but it is certain the existing shareholders will be substantially diluted.

Bankers who have seen the business plan say the new management team has put forward "sensible projections" which indicate a beginning of a recovery in UK profits in 1993 and 1994, with a larger rise later on. Profits from continental Europe are still under pressure.

In the UK occupancy rates began to pick up in late May and early June, QMH said yesterday, although room rates were still under pressure. A rise in room rates is expected in 1994, however.

UK hoteliers were increasingly confident that the downturn had ended, Mr Trevor Ward, a director of the Horwath hotels and leisure consultancy said yesterday. The consultancy's quarterly survey in September found that nearly 80 per cent of hoteliers questioned believed recovery had started, compared with 57 per cent three months previously. Over 80 per cent, however, believed full recovery was a year or more away.

Mr Maurice Segal, chairman of Exotel, a large reservations agency, said yesterday that QMH appeared to be trading reasonably well but that room rates for the industry were still lower than last year.

The plan assumes some revival in hotel prices in the longer term, which could even repay the group's loans in full. One banker said yesterday, "If the banks sit tight the restructuring has to be better than receivership".



Andrew Coppel (left), chief executive, with Stanley Metcalfe, chairman: the new management expects to be ready to launch the core 50 hotel chain by the first quarter of 1993

Former advisers face prospect of legal action

By Andrew Jack

THE FORMER professional advisers to Queens Moat Houses were keeping a low profile yesterday as the company contemplated legal action following the release of its substantially restated accounts.

Accountants, surveyors, stockbrokers and merchant banks all face the prospect of harsh shareholder criticism and possible lawsuits.

QMH stated publicly that it was "reserving its position" with respect to possible legal action against advisers.

Asked about the prospects for law suits, the company said: "In the army, this is what is known as a target-rich environment."

The company is believed to have consulted lawyers about litigation, and is initially focusing on those connected to the illegal decision to approve dividend payments which it did not have the profits to meet.

Much focus will be on Bird Lockin, a small accounting firm which audited the accounts, and the former auditor from which, Mr

Maurice Hart, joined the QMH board.

Prior-year adjustments in the restated accounts for 1991 reduced pre-tax profits from £30.4m to losses of £56.3m.

Weatherall Green and Smith, the chartered surveyors, was the only firm willing to comment, and yesterday vigorously defended its valuation of properties.

It placed a value on the company's assets at December 31 1991 - which was adopted in the 1991 audited accounts - of £23m.

Its own valuation one year later was about £1.3bn, and the valuation adopted for the 1992 accounts by another surveyor, Jones Lang Wootton, was \$861m.

Mr Terry Knight, senior partner of Weatherall, said: "We stand by those figures. I can understand the layman's difficulty in understanding them, but we happen to believe that our figures are right."

Other advisers included de Zoete & Bevan and Beeson Gregory, the stockbrokers, and Charterhouse, its merchant bank.

Depth and complexity of the problems stuns City

By Peggy Hollinger, Michael Skapinker and Maggie Urry

"TAKE a map of the London underground, superimpose it on Network South East and you get some idea of the complexities." So Mr Andrew Coppel, chief executive, describes the challenge of sorting out the troubled hotels group Queens Moat Houses.

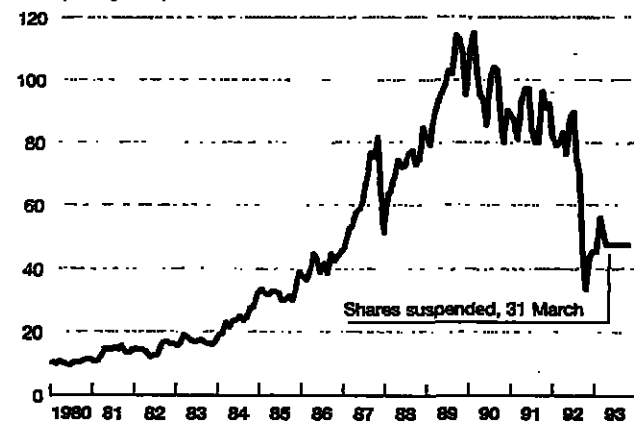
Observers were stunned yesterday at news that Britain's third largest hotels group had incurred pre-tax losses of £1.04bn, and had been operating for at least two years with virtually no financial controls. "We never had a whiff of it," the head of a rival hotel group said yesterday. While the industry knew the City had concerns about the group's debt, QMH's hotels had seemed operationally sound.

Mr John Baird, the former chairman who left after the group was plunged into crisis talks with its bankers in March, would have held the same view. "It was a growth company and was doing extraordinarily well," he said yesterday. "The thing that went wrong was insufficient profits in 1992."

Mr Baird, who created the south of England estate agents Bairdson Eves, is unashamed of his entrepre-

Queens Moat Houses

Share price (pence)



Source: Datastream

neurial habits, which some have blamed for QMH's troubles today. "When a company is run with an entrepreneurial flair, it is not the way accountants would run it... with everything done absolutely properly, and due diligence on every acquisition and disposal."

Mr Baird was unquestionably the driving force behind QMH. The story is well documented of how he built the company out of his front room, opting to run an 18-room hotel from his Tudor home in Essex.

Less well documented is just what happened within the company to bring it virtually to its knees. QMH was hailed as a doyen of the leisure sector in the late 1980s when year after year it produced strong profits. Other leisure groups were puzzled by its achievements and attributed them to the lean central office.

Mr Trevor Ward, a director of the Horwath hotels and leisure consultancy, says the group's small head office and the management incentive scheme appeared to fit in with

- 1988 John Baird begins hotel career**
Apr 1982 Buys 26 hotels from Grand Metropolitan for £30m
Nov 1986 Buys Dutch Bilderberg Hotels for £15.5m
Aug 1987 Buys 8 Globana hotels for £73.8m and 16 Crest hotels for £73.7m
Oct 1988 Buys seven Crest hotels for £96m
Feb 1990 Wins control of Norfolk Capital for £157m
Aug 1990 Buys 49 per cent of HI Management of France for £30m
May 1991 £184m rights issue; paid £45m for 15 continental European hotels
Jun 1991 Issues £180m of convertible cumulative redeemable preferred shares
Aug 1992 Net debt of £790m revealed with interim results
Mar 1993 Shares suspended
May 1993 Martin Marcus, deputy chairman, and David Hersey, finance director, resign
Jul 1993 Baird to quit as chairman; eight other directors resign

the fashion for cutting central overheads and delegating responsibility. "They took it to extremes. They were delegating responsibility but retaining no control."

The latest revelations show that QMH's real achievement was in making a string of acquisitions which buoyed profits growth but were basically unmanageable with the group's resources.

It was also able to enhance profits by booking in early the earnings from hotels which were run on an incentive

scheme. Managers undertook to pay a proportion of forecast sales to QMH over a certain period of time. QMH booked the total fee up front instead of as they arrived.

The report issued to banks showed QMH had no monthly consolidated management accounts which would allow the board to monitor the group's progress or that of the hotels on the incentive scheme.

Board directors were generally kept ill-informed, claim insiders. Although given documents as they entered the

boardroom directors were asked to surrender them as they left.

Yesterday's statement also reveals that there had been no proper treasury function. That lack, say insiders, resulted in a foreign exchange fiasco which forced debt up by some £130m in 1992.

That year was the watershed for QMH. The market was expecting profits of some £20m for the year to December 31, a forecast which now looks ridiculously high.

During 1992 the group installed an incentive scheme in Germany, which insiders say turned a group of hotels making operating losses into contributors of more than £20m in profits. Coincidentally, Mr Martin Marcus, the deputy chairman, aroused controversy just before the results were to have been announced when he sold 1.1m shares at a profit of £800,000.

Such entrepreneurial flair appears somewhat tarnished when confronted with yesterday's results. Even Mr Baird will admit that his style of management may not be appropriate to the 1990s. "I never felt I was entirely wrong, but if I had run the company more conservatively it would be much smaller and... safer today."

Exceptionals and interest charges behind £1.04bn loss

By Maggie Urry

THE DETAIL of Queens Moat Houses' 1992 results reveals a staggering list of exceptional items and prior year adjustments, headed by a property revaluation cutting assets by £308.9m.

The accounts have been prepared on a going concern basis assuming the financial restructuring now being discussed is completed and the group's banks continue to support it. Even without the property write-down, Mr Andrew Coppel, chief executive, said that a refinancing would have been necessary as the group could not service its debt.

Although the group almost broke even at the operating level, losing £700,000 compared with a restated profit of £22.4m, exceptional debits of £339m and interest charges of £12.6m gave a pre-tax loss of £1.04bn.

The 1991 pre-tax profit of £30.4m was restated as a loss of £56.3m before tax following changes in accounting policies.

The £146.7m difference included £50.9m of depreciation which the group had not previ-

ously provided and maintenance expenditure which it had formerly capitalised. Other changes related to profits on fixed asset sales which had been overstated, expenses which had been capitalised and sale and leaseback transactions which have now been treated as finance leases.

The total loss for 1992 was £1.07bn (loss of £102.5m), and losses per share were 116.4p (8.5p).

Interim results up to July 4 show an operating profit of £9.1m, but after net interest of £57.5m, the pre-tax loss was £48.4m. The group said it could not restate the 1992 interim figures as the papers from which they had originally been constructed could not be found. In August last year the group reported an interim pre-tax profit of £38.1m.

The end-1992 balance sheet showed net debt of £1.17bn and negative net worth of £388.9m. By July 4 debt had risen to £1.18bn and negative net worth fallen further to £435.5m.

Fixed assets, shown in the 1991 accounts at £2.12bn had fallen to £2.01bn by the end of 1992 and £855.7m by July 4.

NEWS DIGEST

Gieves £0.8m in the black

GIEVES Group, the retailer, licensor and publisher, achieved pre-tax profits of £597,000 in the six months to July 31, against losses of £941,000.

Turnover of continuing operations was £8.84m (£8.3m). Earnings per share came through at 5.4p (6.6p losses). Mr Tom Scruby, chairman, said he expected the second half to show an improvement over the first.

The shares gained 11p to 56p.

Bourne End

Bourne End Properties yesterday reported lower losses for the half year to end-June and said it had requested a temporary suspension of its shares.

Dealings were suspended at 97p pending the outcome of talks which may lead to "substantial acquisitions."

Pre-tax losses were trimmed to £145,000 (£543,000). Losses amounted to 1.7p (6.5p).

Dares Estates

Dares Estates, the property investment and development group, reported pre-tax losses down from £2.87m to £1.8m for the half year to June 30. Income rose from £2.9m to £3.4m.

Losses per share came out at 0.28p (2.08p).

EW Fact

Shares of EW Fact were suspended at 104p yesterday pending approval by shareholders for a significant acquisition.

The USM-quoted company provides classes and publishes texts for students preparing for accountancy and banking exams and the proposed acquisition is a market leader in this field, the company said.

Consideration is £11m in shares and the issue of guaranteed loan notes to the vendors.

The company also reported a rise from £403,000 to £602,000 in pre-tax profits for the half year to June 30. Turnover increased from £2.35m to £2.45m. Comparisons were adjusted to conform with FRS 3.

An interim dividend of 1.76p (1.6p) is payable from earnings of 5.36p (3.51p).

BBB Design

BBB Design Group, the USM-traded company which takes in design, marketing and computer related services, reported a deficit of £154,000 pre-tax for the 12 months to April 30.

The outcome, on turnover of £1.89m (£1.55m), compared with restated losses of £427,000. Losses per share narrowed from 4.57p to 1.84p.

TDS Circuit

Cost controls, together with a reduction in interest charges, enabled TDS Circuits, the USM-traded printed circuit board maker, to reduce losses from £488,000 to £196,000 pre-tax for the six months to August 31.

Turnover totalled £3.4m (£3.5m) and losses per share emerged at 3.84p (7.08p).

Clayton, Son

Clayton, Son & Co, the Leeds-based engineer, announced pre-tax losses narrowed to £1.36m, against £1.39m, for the six months to June 30.

Turnover amounted to £5.33m against £5.29m, including £599.197 from Barter Crushers, sold in June 1992. Losses were 47.78p (49.24p). The shares dipped 5p to 68p.

High-Point

High-Point, the consultant and project promoter in the engineering and construction industry, cut its deficit from £3.18m to £440,000 pre-tax over the year to May 31.

Losses per share emerged at

8.6p (£3.5p) and there is a single dividend payment of 0.5p (1.3p). The shares responded with a 9p rise to 40p.

Turnover of continuing activities slipped from £44.8m to £42.6m. Exceptional provisions on continuing operations amounted to £225,000 (£1.66m).

Fortune Oil

Mr Daniel Chin, chief executive of Fortune Oil, the exploration and development company which was created in August via a reverse takeover of Blackland Oil by Kingsleigh Petroleum of Hong Kong, said the group's main earnings and asset base was now in Hong Kong and China.

At the same time he announced the results of Blackland and Kingsleigh for the six months to June 30.

Blackland incurred a loss of £163,000 (£203,000), before and after tax on turnover of £226,000 (£172,000). Losses per share emerged at 1.63p against 2.04p.

Kingsleigh Group made after-tax profits of £1.1m (£720,000) on turnover of £92m.

Neepsend

Improved manufacturing efficiency and reduced costs were behind the jump in pre-tax profits from £102,000 to £473,000 at Neepsend, the engineering group, in the half year to September 30.

Turnover of continuing operations advanced to £8.63m (£7.98m). An increased dividend of 0.5p (0.25p) is payable from earnings of 1.52p (0.42p). The shares closed 6p up at 37p.

Broadgate Inv Trust

Broadgate Investment Trust, which came to the market in August 1992 to manage a limited portfolio of the largest capitalised UK companies, yesterday announced results from April 14 1992 - the date of incorporation - to end-September 1993.

Since August last year, net asset value had risen more

than 29 per cent to 119.68p.

A dividend of 1.8p is payable from earnings of 2.16p.

British Assets

Net asset value at the Ivory & Slime-managed British Assets Trust rose from 89.85p to 108.11p over the year to September 30.

Net revenue amounted to £16.2m (£15.6m). A proposed final dividend of 1.07p lifts the total to 4.29p (4.19p), again uncovered by earnings of 4.16p (4.02p) per share.

Benchmark

A stronger performance by its overseas division enabled Benchmark Group, the property investor, to swing from losses of £12.18m to profits of £77,000 pre-tax for the year to June 30.

Earnings per share emerged at 0.048p (losses 7.72p). Turnover was little changed at £16.3m although last time's figure of £16.7m included £15.7m from discontinued operations. The 1992-93 results were prepared in accordance with FRS 3.

James Fisher

Profits at James Fisher fell from £1.81m to £304,000 pre-tax for the half year to end-June and the interim dividend is omitted - 0.5p was paid previously.

Turnover fell from £17.5m to £15.9m.

Overseas Inv Trust

Overseas Investment Trust lifted net asset value per share from 369.8p to 399.3p over the 12 months to September 30. Earnings were 4.04p (3.53p). A final dividend of 2.3p makes a 3.15p (2.8p) total.

North American

North American Gas Investment Trust had a net asset value of 100.4p at July 31, a year-on-year rise of 81 per cent. Losses were 8.54p (0.87p).

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for year
British Assets	1.07	Jan 7	1.07	4.29	4.19
Broadgate Inv	1.8	Dec 23	1.8	1.8	4.31
EW Fact 5	1.76	Dec 3	1.6	0.5	1
Fisher (James)	nil	Nov 5	nil	0.5	1.3
High-Point	0.5	Jan 15	0.25	1.54	1.995
Neepsend	nil		1.54	1.995	2.882

Dividends shown pence per share net except where otherwise stated. *For 14 months

LONDON RECENT ISSUES

Issue Price	Amount Paid	Latest Price	1992	1993	Stock	Closing Price	Div	Net Div	Dividend Yield	Dividend Payout
178	178	178	178	178	BSI	178	178	178	178	178
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100

FIXED INTEREST STOCKS

Issue Price	Amount Paid	Latest Price	1992	1993	Stock	Closing Price	Div	Net Div	Dividend Yield	Dividend Payout
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100
100	100	100	100	100	BSI	100	100	100	100	100

RIGHTS OFFERS

Issue Price	Amount Paid	Latest Payout	1992		Stock	Closing Price	Div
			High	Low			
8		29/11	1pm		British		
370	30	12/11	6pm	1pm	Black	198	
30	10	10/12	6pm	5pm	Black	198	
88	10	10/12	6pm	5pm	Black	198	
1	10	10/12	6pm	5pm	Black	198	
157	10	10/12	6pm	5pm	Black	198	
150	10	10/12	6pm	5pm	Black	198	
272	10	10/12	6pm	5pm	Black	198	
330	10	10/12	6pm	5pm	Black	198	
28	10	10/12	6pm	5pm	Black	198	
195	10	10/12	6pm	5pm	Black	198	
215	10	10/12	6pm	5pm	Black	198	
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INTERNATIONAL COMPANIES AND FINANCE

Nissan passes payout as sales slide

By Michio Nakamoto in Tokyo

NISSAN Motor, the Japanese carmaker, yesterday unveiled a drop in first-half sales and deeper pre-tax and operating losses. The result confirmed fears of a deteriorating business climate for Japan's automotive industry.

The second-largest Japanese carmaker passed its interim dividend and warned it would not make a profit in the year to March. The group is undergoing a restructuring programme and hopes to cut 5,000 jobs over the next three years.

Although Nissan is uncertain of when it will be able to return to the black, it is sticking to an earlier forecast of a break-even in the current year, and a return to profits in fiscal 1994.

However, Mr Heiichi

Hamaoka, an executive managing director, conceded "it is becoming extremely difficult to attain that goal".

"Whether or not we can return to profitability next fiscal year depends largely on the speed of recovery in domestic demand," he said.

The Japanese carmaker saw a 10 per cent decrease in total vehicle sales over the period. Much of this was due to the shift of production overseas. Domestic vehicle production fell 13 per cent, while overseas

production rose 22 per cent. However, the rise of the yen was also a significant reason for the decline in vehicle sales.

Nissan said during the first half, the impact of the yen's

cutting, which resulted in savings of about ¥60bn.

It has, however, also been able to make non-operating income of ¥13.2bn from sales of marketable securities.

Nissan's European operations are also under heavy pressure. The European market's weakness meant production at the UK plant would have to be reduced by about 9 per cent from 270,000 units to 246,000 units. The company was studying ways to reduce production without laying off people, Mr Hamaoka said.

"It is a very abnormal situation," he said.

Nissan is expected to suffer an operating loss in the second half. This could force it to consider selling securities and fixed assets to break even at the pre-tax level.

The process has been spurred by the US Treasury's decision to issue fewer 30-year bonds. This has contributed to the bull market in so-called "long bonds", where yields have fallen to historic lows.

The dismantling, known as "stripping", involved separating the coupons (or interest payments) on the bonds from the underlying principal. Each part was then sold separately as a zero-coupon bond.

On Thursday, Salomon - Wall Street's pre-eminent bond trading house and the bank which first started stripping T-bonds back in 1982 - became the first to reverse the process.

Salomon launched an offer to buy back \$10bn of zero-coupon bonds, which it and other investment banks had created in 1984. The parts will be reassembled to create Treasury bonds which mature in 2014, Salomon said.

The economics underlying this feat of financial engineering remained a closely-guarded Salomon secret.

In their zero-coupon bonds, the bank is offering investors identical instruments issued by the US Treasury - which started its own "strips" programme in 1985 - or cash. These Treasury-created instruments are worth more than those of the investment banks because they are traded in a more liquid market, Salomon said.

Even after paying this premium, Salomon believes current market prices are sufficiently out of line to yield a profit by turning series of zero-coupon securities back into whole bonds.

Technical factors explain part of this: given their 20-year maturity and high coupon rates (the stripped bonds were issued when interest rates were at 12-13 per cent), the reconstituted bonds will prove cheap for investors looking to deliver bonds in settlement of futures trades, Salomon said.

Galleries Lafayette, still burdened by heavy debts due to

the Nouvelles Galeries deal and the cost of opening its troubled New York store, has negotiated to pay for the Monoprix stake in a series of instalments until the end of 1996.

Monoprix is one of the largest and best-known retail chains in France selling general merchandise, such as clothing and household goods, as well as food. Galleries Lafayette has already installed Monoprix supermarkets in some of its own sites.

The Monoprix deal comes at a turbulent time for French retailing. Many retail groups have been badly

affected by the recession. Galleries Lafayette reported a net loss of FF140m for the first half of this year, having only just broken even in 1992.

The retail sector has also been destabilised by a series of mergers and acquisitions. Pinault-Printemps is still selling assets in an attempt to reduce the debts incurred by its takeover of Au Printemps. FNAC, the music and books chain, was sold this autumn because of the financial problems of GMF, its old parent company.

Tesco, the UK food retailing group, earlier this year bought Cateau supermarkets.

However, analysts say A and B shareholders might be tempted to take a quick profit. The Singapore stock exchange announced that, from Monday market hours will double to 12 to cope with the expected surge in trading volumes.

governments only. The rest, the C share category, was open to Singaporeans and foreigners on a tender basis at a minimum price of S\$2.

The offer closed on Thursday after aggressive tendering for C shares pushed up the strike price to S\$3.60, giving a prospective price/earnings ratio of 48.

While no-one doubts the credentials of ST - which has a monopoly on Singapore's highly-efficient telecoms sector until 2007 - there are some who feel many share-buyers have rushed in without thinking.

An abundance of liquidity in Singapore, an influx of foreign funds, and an intense

government campaign to encourage wider share ownership have resulted in hectic share buying.

It is believed slightly more than a third of the C category shares were taken up by foreigners.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGE Technical trading dominates

A STRONGER D-Mark exerted early pressure on several European currencies as international investors adjusted their books on the last trading day of the month, but most affected currencies recovered by the close, writes Peter John.

Some encouraging economic data came out of France and the US yesterday, while Belgium suffered political pressures. However, the foreign exchange market tended to concentrate on technical factors.

The French franc was one of the more volatile currencies. It picked up in early trade as Mr Edmond Alphandery, the minister for the economy, said that data from the French statistics office INSEE, showed the country was pulling out of recession.

Then, the franc slipped back in the afternoon after it was announced that unemployment in France had risen to 11.8 per cent from 11.7 per cent previously.

ously, in line with the consensus forecasts.

The franc traded in a half centime range, between FF3.5000 and FF3.5050 against the D-Mark, for most of the day and closed unchanged at FF3.4990.

The Belgian franc was down at BF21.72 to the D-Mark earlier in the day as the country's transport system was crippled by a strike but the currency picked up in late trading and closed at BF21.84 to the D-Mark, up from BF21.80 previously.

Mr Avinash Persaud, economist with JP Morgan, takes a gloomy view of the Belgian and French economies. He argues that the Belgian franc will fall to BF21.30 to the D-Mark within the next three months while the French franc will hit FF3.40 and French unemployment will top 12 per cent by the end of December.

The Spanish peseta, Italian lira and Danish kroner were

also weaker against the D-Mark in early trade.

The dollar was lifted slightly by promising regional data ahead of figures from the National Association of Purchasing Managers next week. It was taken back from the highs by profit-taking but closed more than half a penny up at DM1.6785 and better against the Japanese yen and sterling.

The pound recovered from its early weakness against the D-Mark as some investors took comments from Mr Eddie George, the governor of the Bank of England as an attempt to dampen recent speculation of a further cut in base rates. Sterling closed unchanged at DM1.4975.

The Bulgarian lev opened steady against the dollar and slightly lower against the D-Mark after the Bulgarian National Bank raised its key interest rate to 47 per cent late on Thursday.

£ IN NEW YORK

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

STERLING INDEX

Oct 29	Oct 30	Previous
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

CURRENCY RATES

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

CURRENCY MOVEMENTS

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

OTHER CURRENCIES

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

FORWARD RATES AGAINST STERLING

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

MONEY MARKETS

Futures close easier

FINANCIAL futures contracts eased slightly on the last trading day of the month following technical pressures and comment in the UK suggesting that interest rates may not fall as fast as expected, writes Peter John.

Short sterling was volatile, dropping in the afternoon after Mr Eddie George, the governor of the Bank of England, said he was not confident that a cut in UK base rates would fit the government's goals for inflation.

UK clearing bank base lending rate 6 per cent from January 25, 1993.

FT LONDON INTERBANK FIXING

11.00 a.m. Oct 29	3 months US dollars	6 months US dollars
9.5	9.5	9.5
9.5	9.5	9.5

MONEY RATES

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

LONDON MONEY RATES

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

FT LONDON INTERBANK FIXING

11.00 a.m. Oct 29	3 months US dollars	6 months US dollars
9.5	9.5	9.5
9.5	9.5	9.5

MONEY RATES

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
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LONDON MONEY RATES

Oct 29	Oct 30	Previous
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FINANCIAL FUTURES AND OPTIONS

Oct 29	Oct 30	Previous
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Oct 29	Oct 30	Previous
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1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
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Oct 29	Oct 30	Previous
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Oct 29	Oct 30	Previous
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Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

Oct 29	Oct 30	Previous
1.0000	1.0000	1.0000
1.0000	1.0000	1

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WORLD STOCK MARKETS

AMERICA

Dow consolidates Thursday's gains

Wall Street
US share prices traded in a narrow range on either side of opening values yesterday as investors consolidated the gains earned during Thursday's record-breaking rally, writes Patrick Harverson in New York.

At 1 pm, the Dow Jones Industrial Average was down 1.96 at 3,685.90. The more broadly based Standard & Poor's 500 was higher at 467.80, while the Amex composite was up 1.46 at 478.81, and the Nasdaq composite up 2.51 at 776.00. Trading volume on the NYSE was 150m

shares by 1 pm. After Thursday's big advance, when the Dow rose to a new record high of 3,687.86 on news of stronger-than-expected third quarter economic growth, investors took a breather yesterday. Some chose to take some of the profit earned earlier in the week, while others decided to sit out the session and await the market's next decisive move.

Early weakness in bond prices, which pushed the yield on the 30-year bond to 5.56 per cent, also contributed to the subdued opening of equities trading. The declines in Treasury prices were sparked by the day's only economic news -

an increase in the Chicago Association of Purchasing Management's index of manufacturing activity from 54.5 in September to 57.0 in October.

That news, plus overnight gains on foreign stock markets, ensured that profit-taking did not make a big dent in share prices during the morning session.

Some of the stocks that led Thursday's rally were flat to lower in early afternoon trading yesterday.

Eastman Kodak, which had jumped sharply on the news that Motorola's chairman Mr George Fisher had been hired as the company's new chief executive, gave back 3% at

\$63%. In contrast, Motorola, which fell on the news, recovered 3% to \$104.

General Motors was hard hit by profit-taking, declining 1% to \$48, as Chrysler, down 3% at \$56, and Ford, off 3% at \$62, all in heavy trading.

Brokerage stocks were in demand. Merrill Lynch climbed 1% to \$77, Morgan Stanley rose 1% to \$77, Salomon added 1% to \$45, Charles Schwab up 1% to \$33, and PaineWebber firming 3% to \$39.

Exide entered a strong debut on the NYSE, the battery maker's stock rising from an offer price of \$20 to \$25 1/2 in volume of 3.4m shares. Aetna climbed 2% to \$65.

On news of improved third quarter earnings.

On the Nasdaq market, technology issues were in favour. Microsoft rose 1% to \$80, Apple added 3% at \$31, Sun Microsystems firmed 3% to \$25, and Borland International added 3% at \$17.

Canada

TORONTO eased back from early gains, and the TSE-300 composite index was quoted 3.50 higher at 4,238.14 in mid-session trading. The index had earlier risen to new intra-day high of 4,252.80. Volume was 31.8m shares valued at C\$343.7m.

Mexico rally stumbles over Nafta worries

Recent third quarter corporate results have also disappointed investors, writes Damian Fraser

The impressive rally in Mexico's stock market over the past month has come to an abrupt end, with investors taking fright at disappointing third quarter results, and yet more obstacles to the passage of the proposed North American Free Trade Agreement.

The market was up 13.70 at 1,981.68 in late morning trading yesterday, still up 12 per cent from September 21, but down 2 per cent from the week's opening. For the year the bolsa is up 13 per cent.

The majority of the blue chip companies reported third quarter earnings during the week, and for the most part results were below expectations.

Cemex, the construction company, Vitro, the glass company, TMM, the shipping group and Dina, the truckmaker, among others, saw sharp falls in their prices, as the weak economy and high interest rates took a toll of profits.

Even the 15.3 per cent increase in profits at Telcel, the telephone monopoly, failed to stem a sell-off.

The rally in the market earlier in the year had been fuelled by growing confidence that the economy would start to pick up towards the end of this year and that, whether or not a free trade agreement was signed, growth in 1994 would exceed the modest 1.5 per cent expected this year.

The optimism was partly based on the steady fall in interest rates on news of lower inflation and a reduced trade deficit, and the government's intention to boost spending and cut taxes in the run-up to next year's election.

The market had also been more confident about the prospects for Nafta, the fate of which is expected to be decided by the US House of Representatives in November.

But uncertainties have never been far away. The near universal view among brokers is that rejection of Nafta would lead to sharp reversal in the market in the short term, with

some predicting a return to the 1,500 or 1,600 level. The sweeping victory of Canada's Liberal party in last Sunday's general election, and its demand that parts of Nafta should be renegotiated came as a blow, although it was widely expected. The fear is that Canada's opposition could provide cover for US congressmen wanting to oppose the treaty.

Political uncertainty is also beginning to climb. The ruling

party is set to nominate a presidential candidate, probably by the end of the year. This person will be the overwhelming favourite to win next August's election.

Investors recall that the candidacy of President Salinas in 1987 led to a spectacular market rise. If Mr Pedro Aspe, the finance minister, is chosen, the market might be expected to take off again. However, if one of the less economically experienced candidates is selected a reversal could be in store.

Third quarter earnings seem set to follow the pattern of results over the past year. Industrial companies facing international competition, and those depending on trade, have performed poorly throughout the year. However, consumer-oriented businesses, such as Masaseca, the flour producer, have continued to show strong gains.

The government's recently announced economic pact for

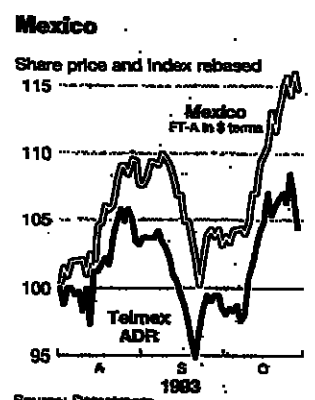
next year is not expected to help industrial conglomerates. The pact would reduce energy prices but, in theory at least, the savings have to be passed on to the consumer. On the other hand, the pact will lead to a pick-up in wages and a rise in costs.

The industrial sector has also been hit by an exchange rate which, adjusted for inflation, has appreciated against the dollar every year since 1989, and remained strong throughout this year. If Nafta is rejected, the government has said that it will defend the currency with high interest rates, thereby hurting the generally indebted industrial companies.

By pushing interest rates down, SG Warburg expects Nafta to raise economic growth next year by an additional 50 basis points to 3.5 per cent, and increase earnings growth from 13 per cent to 17 per cent. Faster growth, a stronger currency and lower interest rates, should help retail companies, such as Cifra, Gigante, Liverpool, construction concerns such as ICA and Cemex, and banks such as Banamex and Banatex. Their earnings are sensitive to economic growth and greater consumer and government spending.

Picking companies that would be relatively unaffected by Nafta's rejection depends on whether or not the government reacts with higher interest rates, as well as the effect such a decision would have on the currency. Some companies, such as Vitro, that might do well under devaluation, are also heavily indebted, and would suffer from high interest rates.

Companies with low net interest payments are Citra, Kimberly Clark, Telcel and Liverpool, according to Baring Securities, and might be relatively unaffected by higher interest rates. Industrial conglomerates with revenues in dollars, such as Vitro, or mining companies, would gain from a devaluation.



Source: Datastream

EUROPE

Switch is seen back into German equities

WALL STREET's overnight gains inspired the early closing markets, but this stimulus was noticeably absent in the afternoon, writes Our Markets Staff.

FRANKFURT extended the 15-point gain it saw in Thursday's post-bourse, the DAX index closing 30.54 higher at 2,069.00, virtually flat on the official week. Turnover recovered from DM6.9bn to DM9.5bn.

Ms Barbara Schulz at Merck Finck in Düsseldorf, observed that English investors have returned to the market after a long period on the sidelines, and that this may have affected individual stocks. For instance, the metals and engineering group, Metallgesellschaft, saw a gain of DM17.50, or 4.5 per cent to DM401.50 on a big UK order. British institutions were probably trying to find underperformers, said Ms Schulz.

News-based movers included Volkswagen, which rose DM7.20 to DM394 on its four day week and retreated to DM390.50 later as its works council chairman poured cold water on the idea; and Bayern-verein, up just 50 pf on the session but accelerating to DM528 in the afternoon after the bank published its restructuring plans.

AMSTERDAM remained in good spirits, although the CBS Tendency index closed off a

FT-SE Actuaries' Share Indices

October 29	October 28	October 27	October 26	October 25	October 22
FT-SE Eurotrack 100	1375.41	1377.54	1378.33	1378.72	1378.41
FT-SE Eurotrack 200	1440.54	1440.88	1442.01	1441.55	1441.73
FT-SE Eurotrack 100	1369.48	1367.82	1377.10	1378.69	1386.16
FT-SE Eurotrack 200	1435.53	1430.55	1437.92	1442.09	1447.89

Rate value 1000 (30/10/93) High/Low: 100 - 1380.00; 200 - 1448.00; 100 - 1274.50; 200 - 1408.42

year's high of 137.7, up 0.3 at 135.9 and down 0.8 per cent on the week.

Doubts over the future direction of the proposed link-up between four European airlines, including KLM, weighed on the Dutch carrier, and the shares moved down 70 cents to FI 39.70. Problems have surfaced this week over the choice of a US partner, with KLM having links with Northwest and Swissair with Delta.

Heineken fared better, rising FI 1.30 to FI 301 on the day and 2.7 per cent on the week. Kleinwort Benson's Dutch team has recently issued a buy note on the brewer and noted good sales for the group's products in the US, eastern Europe and the far east.

The team said that it had upgraded its 1993 eps to FI 12.70 from FI 11.50 in 1992; it added that the disappointing share price performance over

the past 12 months had been partly a consequence of an over reaction to the recent bottling scare, as well as the market's neglect of defensive stocks.

In the chemicals sector, both DSM and Akzo lost some of Thursday's gains as investors took another look at DSM's third quarter results. DSM slipped 70 cents to FI 102.10 and Akzo FI 1.70 to FI 179.30.

PARIS settled lower on the expiry of futures and options. The CAC-40 index fell 14.03 to 2,181.95, down 2.2 per cent over the week.

Canada Plus shed FR20 to FR1.328 in spite of returning a 9 per cent rise in third quarter turnover, while Elf Sanofi was off FR10 to FR9.99 in reaction to news that its Yves Saint Laurent division was to be prohibited from using the "Cham-pagne" brand name in a new product range. YSL is to appeal

against the court ruling.

Michelin rose FR2.00 to FR181.50. Merrill Lynch upgraded its rating on the stock during the week, and expected the price to rise by over 30 per cent during the next 12 months.

The brokers said in support of this view that first half earnings had been depressed by a FR2.6bn restructuring charge, covering the period up to mid-1995. "This brings a degree of predictability to the path of earnings recovery which will be absent in the rest of the European automotive sector in 1994 and even in 1995."

MILAN's improvement stemmed partly from victory by the government in a vote of confidence. The Comit index rose 7.86 to \$83.41, down 1.7 per cent on the week.

There was activity in IRI and Rinascente as the former began its bid for 33 per cent of the retailer, which is being sold by Fiat as part of its financial restructuring. Shares in IRI added LI17 to LI114, while Rinascente lost L40 to L4.89.

Canada Plus shed FR20 to FR1.328 in spite of returning a 9 per cent rise in third quarter turnover, while Elf Sanofi was off FR10 to FR9.99 in reaction to news that its Yves Saint Laurent division was to be prohibited from using the "Cham-pagne" brand name in a new product range. YSL is to appeal

against the court ruling.

ger balance sheet.

The general index rose 1.65 to 308.20 for a 0.7 per cent fall on the week.

STOCKHOLM saw its second record high helped by strong gains in the bank and insurance sectors. The Allshare index rose 4.9 to 4,238.14 in mid-session trading. The index had earlier risen to new intra-day high of 4,252.80. Volume was 31.8m shares valued at C\$343.7m.

S-E Banken A shares put on SKr1.50 to SKr60.00 and Handelsbanken A SKr2 to SKr112.00 rose to a new 1993 high as the All Share index put on 9.37 to 613.99, in turnover of Nkr655m.

COPENHAGEN posted a recovery after two days of declines, the KFX index rising 1.42 to 103.65, a fraction higher on the week.

DDL, which controls the Danish share of SAS, rose DKr110, or 4.8 per cent to DKr2,400, on speculation that the Alcazar airline alliance is falling apart.

Written and edited by William Cochran and John Pitt.

SOUTH AFRICA

MARKET activity moved to second line industrial stocks, helping to lift the sector index by 4.2 to 4,532. The gold index eased 15 to 1,755 and the overall index rose 22 to 3,916. Among golds, Vaal Reef lost R3 to R359.

MADRID featured a Pta90 gain to Pta2,740 in Banesto, which reported a 76 per cent drop in nine-month profits but said that it was sacrificing immediate profits for a strong

ASIA PACIFIC

Pacific Rim produces a bevy of new highs

Tokyo

SHARE PRICES were supported by public and arbitrage fund buying and the Nikkei average advanced by 1.1 per cent after three consecutive days of declines, writes Erika Terazono in Tokyo.

The 225-issue index rose 23.52 to 19,702.97 after a low of 19,500.95 and a high of 19,744.27. The index, which had lost 4.1 per cent during the past three trading days, rose in tandem with the futures market on index-linked buying, and ended the week down 2.7 per cent.

Volume was 290m shares up from 235.5m and advances led declines by 709 to 266 with 146 issues unchanged. The Topix index of all first section stocks rose 23.20, or 1.3 per cent in 10 days. In London the ISE/Nikkei 50 index rose 0.23 to 1,296.42.

Confidence was also supported as the slide in East Japan Railway abated somewhat, with the shares closing down Y5,000 at Y520,000, hav-

ing initially fallen to Y500,000. Buying interest concentrated on large capital issues and high-technology blue chips. Hitachi, the day's most active issue, rose Y24 to Y861, while NEC gained Y20 to Y951. Nippon Steel added Y14 to Y334 and Mitsubishi Heavy Industries Y30 to Y675.

Consumer electronics gained ground, with Matsushita Electric Industrial up Y30 to Y1,470 and Sony gaining Y70 to Y4,920. However, Pioneer Electronics fell Y20 to Y2,770 on prospects of weak earnings.

Banks recovered some of Thursday's losses: Dai-ichi Kangyo Bank rose Y30 to Y2,400 and Sakura Bank Y30 to Y1,590.

Nippon Telegraph and Telephone declined to Y810,000 in early afternoon, but later trimmed its losses to Y1,000 closing at Y810,000.

In Osaka, the OSE average rose 335.29 to 21,621.65 in volume of 14.1m shares.

Roundup

RECORD highs were the order

of the regional day. HONG KONG continued to ignore Sino-British differences over political reform, the Hang Seng index closing 318.82, or 3.5 per cent higher at 9,339.09, 7 per cent up on the week.

Turnover hit an estimated HK\$3.72bn, up from HK\$3.63bn on Thursday, and from HK\$3.63bn on Thursday, and from HK\$3.63bn on Thursday.

AUSTRALIA broke through 2,100 on the All Ordinaries index to close at 2,112.2, up 35.9 on the day, 2.5 per cent better on the week, and at its highest in 6 years. Turnover soared, from A\$398.2m to A\$498.6m.

Good corporate prospects, and the possibility of lower interest rates after a modest 0.5 per cent rise in September quarter inflation lent support, and offshore buyers looking for quality stocks drove BHP up 62 cents to A\$17.70, CRA up 60 cents to A\$16.34, and News Corp by 36 cents to A\$11.50.

NEW ZEALAND chalked up its sixth successive gain and a four year high in the NZSE-40 index which closed 28.59 higher

at 2,159.77, 2.9 per cent higher on the week. There was heavy trading across the board, but especially in the market leaders, Brierley, Carter Holt and Telecom.

KUALA LUMPUR reached its new peak on strong foreign demand for Telekom, which drove the KLESE composite index up 25.24 to 971.99, 4.1 per cent up on the week. Telekom registered a high of M\$22.00 before closing at M\$21.50, up M\$1.70.

BANGKOK and MANILA hit their highs in spite of profit taking, the SET index putting on 21.73 to 1,260.91, 9.7 per cent higher on the week, and the Manila composite 46.23 to 2,372.83 for a week's gain of 4.9 per cent.

TAIWAN, still well below April's high, rose only 20.30 to 4,088.17 on the SEC's proposed removal of ceilings on foreign investment in individual stocks.

BOMBAY's BSE index fell 31.4 to 2,667.9, 1.9 per cent down on the week, as fears remained of a political crisis in Kashmir.

LONDON SHARE SERVICE

BRITISH FUNDS

Notes	Price	± or	high
10c 1993 (1994 up to Five Years)	100.00		100.00
10c 1994	100.00		100.00
10c 1995	100.00		100.00
10c 1996	100.00		100.00
10c 1997	100.00		100.00
10c 1998	100.00		100.00
10c 1999	100.00		100.00
10c 2000	100.00		100.00
10c 2001	100.00		100.00
10c 2002	100.00		100.00
10c 2003	100.00		100.00
10c 2004	100.00		100.00
10c 2005	100.00		100.00
10c 2006	100.00		100.00
10c 2007	100.00		100.00
10c 2008	100.00		100.00
10c 2009	100.00		100.00
10c 2010	100.00		100.00
10c 2011	100.00		100.00
10c 2012	100.00		100.00
10c 2013	100.00		100.00
10c 2014	100.00		100.00
10c 2015	100.00		100.00
10c 2016	100.00		100.00
10c 2017	100.00		100.00
10c 2018	100.00		100.00
10c 2019	100.00		100.00
10c 2020	100.00		100.00
10c 2021	100.00		100.00
10c 2022	100.00		100.00
10c 2023	100.00		100.00
10c 2024	100.00		100.00
10c 2025	100.00		100.00
10c 2026	100.00		100.00
10c 2027	100.00		100.00
10c 2028	100.00		100.00
10c 2029	100.00		100.00
10c 2030	100.00		100.00
10c 2031	100.00		100.00
10c 2032	100.00		100.00
10c 2033	100.00		100.00
10c 2034	100.00		100.00
10c 2035	100.00		100.00
10c 2036	100.00		100.00
10c 2037	100.00		100.00
10c 2038	100.00		100.00
10c 2039	100.00		100.00
10c 2040	100.00		100.00
10c 2041	100.00		100.00
10c 2042	100.00		100.00
10c 2043	100.00		100.00
10c 2044	100.00		100.00
10c 2045	100.00		100.00
10c 2046	100.00		100.00
10c 2047	100.00		100.00
10c 2048	100.00		100.00
10c 2049	100.00		100.00
10c 2050	100.00		100.00
10c 2051	100.00		100.00
10c 2052	100.00		100.00
10c 2053	100.00		100.00
10c 2054	100.00		100.00
10c 2055	100.00		100.00
10c 2056	100.00		100.00
10c 2057	100.00		100.00
10c 2058	100.00		100.00
10c 2059	100.00		100.00
10c 2060	100.00		100.00
10c 2061	100.00		100.00
10c 2062	100.00		100.00
10c 2063	100.00		100.00
10c 2064	100.00		100.00
10c 2065	100.00		100.00
10c 2066	100.00		100.00
10c 2067	100.00		100.00
10c 2068	100.00		100.00
10c 2069	100.00		100.00
10c 2070	100.00		100.00
10c 2071	100.00		100.00
10c 2072	100.00		100.00
10c 2073	100.00		100.00
10c 2074	100.00		100.00
10c 2075	100.00		100.00
10c 2076	100.00		100.00
10c 2077	100.00		100.00
10c 2078	100.00		100.00
10c 2079	100.00		100.00
10c 2080	100.00		100.00
10c 2081	100.00		100.00
10c 2082	100.00		100.00
10c 2083	100.00		100.00
10c 2084	100.00		100.00
10c 2085	100.00		100.00
10c 2086	100.00		100.00
10c 2087	100.00		100.00
10c 2088	100.00		100.00
10c 2089	100.00		100.00
10c 2090	100.00		100.00
10c 2091	100.00		100.00
10c 2092	100.00		100.00
10c 2093	100.00		100.00
10c 2094	100.00		100.00
10c 2095	100.00		100.00
10c 2096	100.00		100.00
10c 2097	100.00		100.00
10c 2098	100.00		100.00
10c 2099	100.00		100.00
10c 2100	100.00		100.00

INVESTMENT TRUSTS - Cont

26	0.3774
280	2.9386
300	3.7383
320	4.8762
340	6.2
360	8.874
380	12.7223
400	18.782
420	28.785
440	43.782
460	68.381
480	103.381
500	148.381
520	218.381
540	328.381
560	488.381
580	728.381
600	1078.381
620	1578.381
640	2278.381
660	3378.381
680	4978.381
700	7278.381
720	10778.381
740	15778.381
760	22778.381
780	33778.381
800	49778.381
820	72778.381
840	107778.381
860	157778.381
880	227778.381
900	337778.381
920	497778.381
940	727778.381
960	1077778.381
980	1577778.381
1000	2277778.381

Gresham House.	19	—	—
Greyfriars.	37	—	—

101	0.9	54.8	27.2
73	3.5	144.8	71.4
63	2.6	133.7	66.8
315	-	-	-
105	5.4	122.2	61.1
18	-	-	-
175	0.7	257.9	128.9
101	1.0	126.2	63.1
206	4.1	73.4	36.7
70	-	-	-
314	-	-	-
73	30.1	116.6	21.5
128	-	-	-
77	3.8	104.1	52.1
124	4.6	144.3	72.1
20	-	105.3	21.6
77	-	-	-
12	-	116.4	8.1
146	-	-	-
172	18.2	-	-

Johnson Fry 485...	114	---	120
Zero Pri	110 $\frac{1}{2}$	---	111 $\frac{1}{2}$

10	13.9	6.9	6.4
23	17.0	-	-
62	-	57.0	28.0
63	1.1	56.5	27.6
15	-	-	-
44	-	-	-
55	3.3	61.5	11.6
65	30	23.3	11.6
66	4.0	56.5	27.6
94	-	111.1	6.4
95	-	140.7	7.5
96	9.5	100.3	-
97	-	-	-
98	1.7	128.1	13.3
76	13	24.3	13.3
77	13	24.3	13.3
78	8.2	39.8	-
79	-	492.3	16.1
80	-	-	-
12	-	-	-
14	-	-	-
47	3.4	62.9	-9.2
48	-	103.9	-11
95	-	128.3	11.5
96	4.0	117.3	4.9
97	13.4	-	-
34	-	54.2	3.8
35	-	-	-
75	4.3	101.2	11.1
76	1.1	101.1	23.3
77	3.5	23.3	-11.1
50	35	-	-
51	25.8	-	-
52	-	-236.9	6.1
53	14.5	-	-
54	1.7	128.1	13.3
55	8.0	80.9	16.8

Zero Low PFI	55-4	-2	57	48
I & G Recovery Inc. FL	38	41	7
Domestic	201	201

19	7.5	75.8	89.3
18	7.6	77.5	79.3
17			
16	3.4	131.5	-5.7
15	3.3	182.3	22.6
14	3.1	236.2	11.5
13	3.4	141.3	3.4
12	3.7	123.4	-4.1
11	0.2	62.9	-1.9
10			
9	0.1	143.9	5.8
8			
7	0.7	293.5	5.8
6	4.1	150.4	18.5
5			
4	4.8	277.8	0.5
3	8.3	69.2	23.1
2	3.7	118.6	2.2
1			
0	10.0		
-1		274.8	17.0
-2		2.1	410.2
-3		1.6	570.6
-4		3.6	150.3
-5		4.0	129.1
-6		3.3	136.1
-7			-0.8
-8			
-9	3.6	62.5	-36.8
-10	2.1	253.6	5.6
-11			
-12	4.0	89.2	3.7
-13			
-14	3.8	347.8	-1.8
-15	4.1	358.1	1.1

407	408	28
385	396	25

14.5	14.5	14.5
4.2	4.2	4.2
4.4	4.4	4.4
1.4	1.4	1.4
9.2	9.2	9.2
1.7	1.7	1.7
10.5	10.5	10.5
3.9	3.9	3.9
0.3	0.3	0.3
12.5	12.5	12.5
0.4	0.4	0.4
1.2	1.2	1.2
0.3	0.3	0.3
0.4	0.4	0.4
0.3	0.3	0.3
1.1	1.1	1.1
2.0	2.0	2.0
0.8	0.8	0.8
7.1	7.1	7.1
2.2	2.2	2.2
8.8	8.8	8.8
6.0	6.0	6.0
8.8	8.8	8.8
9.1	9.1	9.1
4.5	4.5	4.5

Plato Inc.	42	46	22
	117	117	

8.5	-	172.8	5.7
3.4	310.8	9.8	
31.9	-	312.1	43.3
29.8	-	-	-
-	1324.2	19.1	
0.2	-	-	-
7.3	-	-	-

RESULTS

[illegible]

Governor sounds a strong warning on inflation

Bank cools speculation over cut in interest rates

By Peter Marsh and Peter John

MR EDDIE GEORGE, governor of the Bank of England, yesterday damped speculation about an imminent cut in UK interest rates by suggesting this could jeopardise the goal of price stability.

Sounding a warning on inflationary pressures, Mr George said British industry needed a long period of monetary stability rather than short-term economic boosts provided by interest rate cuts.

Speaking to journalists in London, the governor said he was "not confident" that cutting interest rates from 6 per cent would be compatible with the government's target of keeping underlying inflation below 4 per cent.

As of now, I think monetary policy is appropriate for the conditions we face," Mr George told the Foreign Press Association.

He added that any adjustment to monetary policy was likely to be finely balanced. Commentators calling for rate cuts of up to two percentage points had not



Eddie George: bullish about Britain's growth prospects

seriously thought through the implications for inflation of such a large cut.

The remarks from the governor weakened short-dated gilts - which normally track expecta-

tions about likely levels of interest rates - and boosted the pound, which recovered from early weakness against the D-Mark to close unchanged on the day at DM2.4975. Against the dollar, sterling closed down just over half a cent at \$1.4865.

However, Mr George's comments failed to shake the general belief in financial markets that Mr Kenneth Clarke, the chancellor, will cut base rates by up to 1 percentage point around Budget day on November 30, possibly to offset a fiscal tightening to curb Britain's £50bn budget deficit.

Mr George was fairly bullish about the UK's growth prospects, arguing that even with the weakness of important export markets in the rest of Europe, many British companies were well poised to take advantage of the general turn upwards in UK demand.

Mr George stressed that the top priority for the Bank was "to achieve and maintain price stability in the medium and long run."

Stock Markets, Pages 18, 19 See Lex

Israeli coalition shaken by row over meat

By Julian Ozanne in Jerusalem

IN NO country but Israel could the importing of pork chops and bacon provoke such a storm of controversy, threaten the government's fragile coalition, put at risk a historic peace process and challenge the economic reform programme.

Yet, for the past week, Israeli politicians have been obsessed by the issue, which goes to the heart of Israel's confusion about whether it is a secular or a religious state. The controversy has also exposed the continuing power of the small ultra-orthodox religious parties to set the political agenda.

A week ago, Israel's High Court ruled that the government must allow private importers to bring in meat. Ruling in favour of Meatrol, a private meat processing and marketing company, the court said private importing of meat was legal under the government's privatisation policy and under the Basic Law of Israel, which grants freedom of choice.

"Israel is not a theocracy," said one of the High Court judges. The decision sparked a storm of protest among Israel's religious parties and Jewish fundamentalists who claimed the policy would make kosher meat more expensive and drive Jews to eat the non-kosher variety.

The ultra-orthodox Shas party, which has six MPs, said it would not continue supporting the government unless the decision was reversed. Shas quit the coalition recently after its two senior politicians were charged with fraud, breach of public trust and misallocation of public resources.

Without Shas, Mr Yitzhak Rabin's coalition commands only 56 seats in the 120-member Knesset and must rely on support from two Arab parties with five seats. The prime minister has been stressing the importance of getting Shas back to support the peace process.

After the High Court ruling, Shas threatened to join the opposition and vote against the state budget, which was essentially a vote of confidence in the government.

Throughout it all, Mr Rabin remained philosophical. "Cabinet crises in the past have occurred because of real issues, but more often due to religious issues. What a strange people we are. What strange political institutions we have," he said.

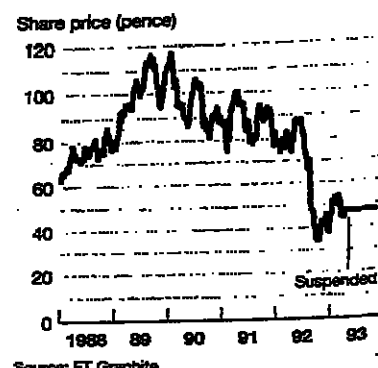
He initially attempted to defuse the crisis by promising Shas he would introduce new legislation to ban the import of non-kosher meat. As a result, he ran straight into problems with his main coalition partner, Meretz, which represents secular interest groups. The coalition chief whip said the threat could end the Middle East peace process but the row is likely to blow over.

THE LEX COLUMN

Drowning in Queens Moat

FT-SE Index: 3170 (+8.0)

Queens Moat Houses



Source: FT Graphite

momentary flutter of concern. Anxieties about the outlook for corporate earnings were also shrugged off. Since the beginning of October, NatWest Securities analysts have downgraded their earnings forecasts for 18 companies while upgrading only five. The market worries not a lot.

The benign interpretation is that such anxieties matter very little, given the trend in global interest rates. Indeed, even had economic news, such as the CBI survey, is seen as encouraging because it only makes more certain further interest rate cuts. Moreover, if the UK really has tamed its inflation problem, 10-year gilts yielding 6.7 per cent continue to look cheap against the 5.8 per cent obtainable on German bunds. Such logic may well underpin a further run in UK equities and bonds. But in a European context, the UK will steadily lose its charms when compared with continental markets. Investors may switch into France and Germany, where real interest rates remain high and the economic cycle has not yet swung upwards.

Food manufacturers

The big three supermarket groups this week conducted a highly effective marketing campaign. Unfortunately, it was for their new rival, Costco. Their legal challenge ensured much media space was devoted to the threat of warehouse clubs, unweaving the stock market. More than £800m was lopped off the value of the big three's shares in two days as a result. Such a response is surely out of proportion to the immediate threat to their market position. But fears of margin pressure over the longer run may yet prove

well founded. Amid the hysteria, almost no attention has been paid to the possible knock-on effects on retailers' suppliers. If the supermarket groups over-react to Costco's arrival and cut prices, then manufacturers' margins will clearly suffer. A lowering of the food industry's whole margin structure would be just as painful for the manufacturers as the established retailers in the near term.

Strangely, though, the branded food manufacturers could view warehouse clubs as their biggest allies if they become a substantial presence in the future. UK manufacturers are desperate to lessen their exposure to the big three and develop alternative distribution channels. Not only do UK supermarkets exert ever greater buying muscle, they are also committed to developing their own rival private label products. Yet, in the US, warehouse clubs stock leading branded goods almost exclusively. For manufacturers, higher sales volumes through warehouse clubs could be their best chance of offsetting the inevitable margin squeeze.

Salomon Brothers

It is nice to see that time has not dimmed Salomon's inventive talents. Strips - bonds which are separated out into a stream of interest payments and one lump sum principle repayment - have made Salomon plenty of money. Having started the market in the early 1980s, Salomon is now turning full circle and putting the bonds and their interest payments back together again. Doubtless this is not what Salomon intended in the mid-1980s. But luck has intervened, since the high-coupon bonds which it split have become the benchmark for the vast T-bond futures market. Fortune has smiled on those who take a supple view of markets.

The futures fluke allows Salomon to buy large quantities of the split bonds, put them back together and hedge them perfectly. Since Salomon's split bonds have underperformed comparable whole securities, it can also afford to pay up for their strips and still guarantee themselves a handy profit. Of course, customers may not be quite so chuffed to buy a premium-priced product from Salomon, watch it fall behind the basic bond over the best part of a decade and then sell it back to the same arbitrage desk. Salomon scores on the way in, the way out, and dealing in between. But on Wall Street, that's a good trade.

Queens Moat horror story revealed

Continued from Page 1

examination before being adopted.

He said financial controls in the group had been severely lacking. The new management team appointed in July had been unable to locate the working papers from which 1982 interim profits were constructed. An outsider close to the group said of the financial controls, "it was a complete and bloody shambles".

A number of the group's hotels were run by managers paid under an incentive scheme. Mr Andrew Le Poidevin, the new finance director, said "in the past there was very little financial information from these hotels".

In its rush to expand into continental Europe, QMH had acquired hotels in France which were subject to leasing deals

making it "unlikely that these hotels can ever be profitable", Mr Coppel said. In Austria hotels had been acquired with excessive debts making them "heavily loss-making".

The group first announced it was in difficulties in March, when its shares were suspended at 47p.

QMH has been surviving with the support of its banks. These are now entering discussions with the company over a financial restructuring. This is expected to give the banks control and substantially dilute the interests of existing shareholders.

A banker said that when the details of QMH's losses and property revaluation were given to a meeting of the company's banks on Thursday there was a "shocked silence". One banker said he had "no idea how a com-

pany could build such a complicated banking structure with such inadequate security".

With nearly 200 subsidiaries, loans from 65 banks in a number of different syndicates with varying levels of security, and operating in many countries, the restructuring will be extremely complicated.

The plan is to concentrate on a core of 50 UK hotels which will be renamed and form a base for eventual expansion. The other 53 hotels in the UK and the 36 hotels elsewhere in Europe will be managed to maximise returns for shareholders and creditors.

Although the business plan assumes some recovery in hotel values, one banker said the assumptions were sensible and if lenders "sit tight" they could eventually get all their money back.

Leaders renew impetus for Ulster peace

Continued from Page 1

killings by terrorists from the Catholic and Protestant communities. Their communiqué attacked the "murderous and premeditated acts which could serve no end other than to deepen the bloodshed in Northern Ireland".

Mr Major and Mr Reynolds reaffirmed their determination to restart the stalled negotiating process designed to bring a permanent political settlement to the province.

Their cautiously upbeat tone followed the Dublin government's acknowledgement earlier this week of the right of the Unionist community to exercise

a permanent veto on changes in Ulster's constitutional status.

Both sides confirmed that the essence of any agreement would be a move by the Republic to replace its constitutional claim to the province with the aspiration of a united Ireland. Britain in return would offer a significant extension of cross-border administration.

But the communiqué glossed over significant differences on the extent to which elements of the Hume-Adams peace initiative could be incorporated into their own negotiations.

Mr Reynolds told Mr Major that the two sides could not ignore the potential for a cessa-

tion of violence by the IRA in return for a place at the negotiating table for Sinn Féin.

But, speaking after their talks, Mr Major told journalists that there could be "no talks or negotiations between democratic governments and those who use, threaten or support violence". Nor could there be any secret agreements or understandings with Sinn Féin or the IRA.

Despite their new determination to fill the political vacuum in which the terrorists have flourished, the two leaders also acknowledged that an intergovernmental agreement would not be enough in itself to bring peace.

FT WORLD WEATHER

Europe today

High pressure centred over Scotland and Poland will result in calm conditions over north-west Europe. During the morning, fog patches will persist, but should have cleared by noon in most areas.

It will stay dry, but mainly cloudy. England and Wales will enjoy sunny periods. During the afternoon, the Benelux, Germany and France should see some sunshine as well. Southern France and Italy could be affected by thunder showers. Portugal and Spain also face the prospect of rain or thunder showers. Frontal systems over Scandinavia and the CIS will cause some rain in Norway and snow in northern Finland and Russia. Greece and Turkey will have sunny periods with afternoon readings mostly between 15-20C.

Five-day forecast

High pressure will remain dominant over north-western Europe causing settled conditions. It will stay calm, but mainly cloudy with morning fog patches. A depression over south-west Europe will result in rain and thunder showers in Spain, Portugal, southern France and Italy. Frosty conditions over the CIS will move further eastward. Central and southern Scandinavia will enjoy a few mild days.

TODAY'S TEMPERATURES

	Maximum	Belfast	cloudy	10	Cardiff	fair	9	Frankfurt	fair	12	Malta	fair	23	Rio	shower	26
Abu Dhabi	33	Casals	fair	13	Chicago	snow	3	Ganawa	shower	11	Manchester	cloudy	10	Riyadh	fair	33
Agora	32	Berlin	fair	9	Cologne	hazy	13	Gibraltar	cloudy	19	Marla	cloudy	10	Rome	fair	20
Algiers	26	Bermuda	shower	28	D'Salem	cloudy	30	Glasgow	fair	9	Medbourne	fair	16	S. Frisco	sun	23
Amsterdam	18	Bombay	shower	19	Dakar	cloudy	32	Hamburg	cloudy	8	Mexico City	fair	21	Seoul	shower	19
Athens	21	Brussels	cloudy	11	Dallas	cloudy	16	Helsinki	cloudy	7	Miami	thund	31	Singapore	cloudy	31
B. Aires	21	Budapest	cloudy	11	Deli	fair	32	Hong Kong	cloudy	22	Millen	cloudy	13	Sinohden	fair	8
Bham	cloudy	C.hagen	cloudy	8	Dubai	sun	33	Honolulu	cloudy	25	Montreal	cloudy	4	Strasbourg	hazy	10
Bangkok	33	Cairo	fair	31	Dublin	cloudy	11	Istanbul	fair	16	Moscow	fair	-1	Sydney	fair	23
Barcelona	showers	Cape Town	cloudy	21	Dubrovnik	fair	19	Karachi	sun	35	Munich	cloudy	29	Taipei	cloudy	23
Beijing	fair	Canberra	cloudy	31	Edinburgh	cloudy	9	Kuwait	sun	32	Nairobi	cloudy	29	Tokyo	rain	17
					Faro	rain	21	L. Angeles	sun	28	Nassau	fair	31	Toronto	cloudy	8
								Las Palmas	cloudy	25	New York	rain	13	Tunis	fair	25
								Lima	cloudy	22	Nice	shower	18	Vancouver	cloudy	15
								London	cloudy	11	Nicosia	fair	26	Venice	fair	14
								Luxembourg	hazy	11	Oak	fair	6	Vienna	fair	10
								Madrid	shower	21	Paris	fair	13	Warsaw	cloudy	8
								Madeira	shower	21	Peking	fair	17	Washington	rain	14
								Manila	fair	16	Prague	fair	7	Wellington	shower	17
								Majorca	shower	21	Rangoon	cloudy	34	Winnipeg	shower	-2
											Reykjavik	fair	5	Zurich	hazy	10

Latest technology in flying: the A340

Lufthansa
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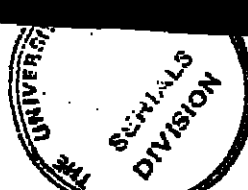
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Weekend FT

SECTION II

Weekend October 30/October 31 1993

B RITAIN'S state schools have been gaining academic ground against the fee-paying sector, according to this year's FT-1000 survey of Advanced Level examination results published with the *Weekend FT* today.

Although private schools still dominate the upper reaches of our league table, 23 state schools made it into the top 200, compared with only three last year. More significantly, some famous and expensive independent schools failed to achieve A-level scores as good as those of the top state schools.

Essex girls at Colchester County Girls' High, the top state school at no 37, showed a clean pair of heels to those of Benenden, Cheltenham Ladies' College, and Roedean. Lower down the list, John Hampden grammar school in High Wycombe in 411th place, still beat respected boarding schools such as Blundell's and Sedburgh.

This year's survey has also raised controversial questions about what type of school is most likely to get the best results. It suggests that, with impressive exceptions, day schools do better than traditional boarding schools and that single sex schools do better than co-educational schools. But one of the most striking revelations from the publication of exam results is the success - in one area at least - of the despised selective system, based on grammar and secondary modern schools.

While most of the country was converting these "11-plus" schools into comprehensives, particularly under Margaret Thatcher when she was education secretary in the early 1970s, Buckinghamshire retained selection at aged 12. Now it boasts not only the top state boys' school in the FT-1000 survey, but average results well ahead of those for the country as a whole. Last year's government figures put the county's A level performance in fifth place out of 108 education authorities. Our survey suggests it has done even better this year.

But was good performance by the cleverest children achieved at the expense of the less fortunate - those who used to be stigmatised as "11-plus failures"? It seems not. Buckingham gets excellent results from pupils with a wide range of abilities, including those who fail the grammar school exam. In High Wycombe, for example, The Royal Grammar School (66th in the FT-1000), was up with famous names in the independent sector, such as Dulwich College, Charterhouse, Shrewsbury, and Haileybury. Last year it gained more places at Oxford and Cambridge than any other state school.

However, the town boasts two other successful grammar schools and, more remarkably, several secondary moderns (now called "upper schools") with good examination results. Because our league table is based only on A-levels, it does not show the upper schools' success. But in GCSE exams, taken at 16, some of these schools finished ahead of comprehensives in neigh-



Breaktime at the Royal Grammar School, High Wycombe: 66th in the FT-1000 survey

Trevor Humphries

State schools begin to gain on private sector

But fee-payers dominate the league tables. John Authers and Gillian de Bono study the FT schools survey

bouring Milton Keynes.

So the latest evidence from the FT-1000 and the government's exam statistics suggest that the selective education system which Britain has been dismantling during the last 25 years can be successful for a wide range of ability - under certain conditions. The figures for Buckinghamshire also illustrate a more general truth - that where state schools achieve good results, the independent sector tends to be pushed into second place.

It might be objected that High Wycombe, like some other places with good state school results, is inhabited by the ambitious middle classes whose children would do well in any system. Our survey shows, for example, that the best performing comprehensive schools

are those which serve areas where affluent and educated people live, such as north Oxford, or Summerville in Berkshire.

In Buckinghamshire, Andrew MacTavish, head of John Hampden, confirms that many parents who work for international companies have moved to the Wycombe area on the advice of their employers.

Wycombe, situated in the leafy Bucks commuter belt, is indeed attractive to prosperous parents. But it is not wealthy enough to explain such outstanding results. Unemployment has followed the decline of the town's traditional fur-

niture industry, and a strong influx of immigrants means that it is not without "inner-city" problems.

The good rating of Wycombe's grammar schools in the FT-1000 no doubt reflects the fact that parents send their children from a wide radius, including the far corners of Berkshire and Surrey.

Weak competition from local independent schools also helps. It seems that in this area, the dream of many idealists of the 1960s and 1990s has been fulfilled: they hoped then that strong middle class demand for improved state education would make private schools

unnecessary.

But the middle classes always want the best for their children, which in a selective system, means grammar schooling, good A level grades and a university degree. What happens to the others? In High Wycombe the answer might be that they go to the Sir William Ramsay upper school.

In that case their prospects would be quite good. Last year 34 per cent of the school's GCSE exam entries resulted grades A to C, equivalent to a pass in the old GCE O-level. This was close to the average for the whole of the UK and much bet-

ter than the performance of Milton Keynes' comprehensives, which accept children with a much wider range of abilities. There, the average is only 23 per cent. Two other upper schools in Wycombe, St Bernard's, which is Roman Catholic, and Wye Valley, also managed to better the nearby comprehensives.

If the entire Wycombe area is viewed as one big comprehensive school, to use an analogy suggested by Bill Richards, head of Sir William Ramsay, then in 1992, 53 per cent of pupils won at least five GCSEs at grades A to C. The average for the whole of the UK last year was 38 per cent.

Sir William Ramsay has even started a sixth form, once an unimagined development for a school intended only to take the 70 per

cent of pupils who did not make the grade at the age of 12.

Although such successes might encourage those Conservatives who want to return to some form of selective education system, recent attempts in several counties to reintroduce selection, have run into fierce local opposition.

In Wycombe, however, there is equally fierce local commitment to selection. Heads of the area's 13 schools agree this stems from the council's battle in the mid 1970s with Shirley Williams, then Labour education secretary, to preserve the grammar schools.

Ever since that successful rearguard action, the Conservative county council has wanted to prove that its system works and can win popular support. In Buckinghamshire, a Conservative vote is a vote for selective education. It was the only county in England to retain a Conservative council after the May elections this year.

As Richards points out, this popular support could not have been won only on the basis of A level results by grammar schools. If parents believed that exam grades were achieved at the expense of sub-standard education for the rest, there would have been strong pressure to change the system.

So it is instructive to look behind the examination results, at the strategies which the education authority has used to fulfil the ideals, as it saw them, of the 1944 Education Act. This envisaged a harmonious relationship between three types of schools, grammar, secondary modern and technical based on selection.

First, the authority has promoted a traditional ethos in all its schools. In Wycombe, all schools enforce uniform and discipline strictly.

Second, it has formed a sixth-form consortium of Wycombe schools which allows pupils of one school to take lessons at another. This emphasises to pupils who miss the grammar school boat that they have a second chance.

The idea is that each school should play to its strengths. Grammar schools offer academic A-levels, while upper schools such as Cresser and Sir William Ramsay have introduced new vocational qualifications, intended to persuade less academically able 16-year-olds to stay in education. Upper school pupils are now more likely to take A-levels, as they can do so without the disruption of moving to a new school.

Third, co-operation has been encouraged below the sixth form, to give children who under-perform at 12 a second chance. Late developers can be transferred to the grammar school. Thus, many children who fail their 12-plus exam, win good A level grades in the grammar school.

Fourth, the authority administers the applications and entries for all schools in the area, even including the Royal Grammar which has opted out of the authority for financial reasons. This reduces wasteful competition for their best pupils and makes forward planning easier.

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The Long View / Barry Riley

Victims of the glut



MY VERY first lesson in applied economics came on the day in April 1949 that post-war sweets rationing of 4 ounces a week was ended. Alas, the Ministry of Food had blundered: demand exceeded supply and rationing had to be re-imposed until 1952.

Scarcity, in the experience of the generation in Britain with which I grew up, was part of the natural order of things. There were waiting lists for many goods, and rationing was imposed not just by the need for coupons but through restrictions on capital flows and property development (which persisted for decades after the Conservative government's "bonfire of controls" in 1961). We had a final taste of shortages in the 1970s with the oil shocks and various other commodity crises, including the bizarre sugar famine of 1974.

Now, we one-time ration book kids must cope with the economics of glut. There is serious over-capacity in most of the western world's manufacturing industry; meanwhile, in the commodity markets this week, oil slipped to little more than \$16 a barrel and aluminium crashed towards the "disaster level" of 45c a pound. As for the other factors of production, the number of unemployed people in the European Community is rising towards 20m and surplus capital is sloshing around the globe, depressing real interest rates and threatening to generate destabilising asset price bubbles.

Some of those post-war scarcities were fundamental, being caused largely by the destruction of much of the capital stock of Europe. Rationing and central planning were natural consequences and, because of the absence of effective competition, the returns on capital often were very high. It was natural for investors to put their money into the famous names of British manufacturing industry, including high-tech wonders like Ferranti (which last Tuesday, announced its willingness to be

taken over for 1p a share). Other shortages have resulted more from policy than from the fundamentals and so have persisted longer.

The property market in the UK, for instance, did not finally reach its confrontation with the age of glut until the end of the 1980s. But now, it seems, even Somerset beauty spots are being opened up by planners to Sainsbury's bulldozers. True, some of the old property market distinctions persist, notably through upwards-only leases, and the remaining backlog of superstore permits means that the leaders in the food retailing industry are still enjoying an artificial enhancement of margins through restriction of competition (although these surplus profits will now crumble fast).

European airlines - the flag carriers, at least - have held out the longest against liberalisation, and have been able to exploit their right to carve up the profitable international routes between them. But Air France is at last approaching its moment of truth, however unwillingly.

It is ironic that the airlines should be among the last to accept open borders. Elsewhere, the globalisation of world trade has become a dominant factor in generating production surpluses. A huge and cheap supply of most manufactured goods (but not of services, with the important exception of travel and tourism) has overwhelmed the economies of countries that allow them in.

You can see this in the changing shape of the stock market in the UK, for instance, manufacturing of tradable goods now probably accounts for only about a fifth of the value of the market as a whole. Returns in the heavy manufacturing sectors in Europe have been forced down by the influence of state subsidies, and levels of profitability in basic industries such as steel, chemicals or cars are grim.

Many of the traditional defences of manufacturers - such as control of distribution, or the exploitation of technological superiority - are no longer effective.

Vast increases in productivity have benefited not the manufacturer or the employee, as once they mainly would have done, but the customer.

In recent years, too, a crisis has developed for the brand, the standard means of adding perceived value to a consumer product. Too many brands have allowed their pricing premiums to drift up in a period when the wider diffusion of skills in production technology has actually been undermining the advantages of market leaders.

In any case, some of today's big retailers have stronger brands than many of the big consumer goods manufacturers. Who has the more powerful brand: a retailer like Sainsbury or a food manufacturer like Brooke Bond or Tate & Lyle?

In the stock market, value has shifted to those sectors where there is seen to be protection against the gluts apparent elsewhere. There is obvious appeal in regulated utilities which, through privatisation, have come from nowhere to nearly 14 per cent of aggregate capitalisation inside 10 years; and in drugs, which are defended by patents and the still crucial role of technological skills. The same used to be true of defence, but the great cost-plus days of this once-sheltered industry are well past.

Out there in the exposed sectors, the awful word "commoditisation" has been coined to represent the downgrading of premium products into mere standard items, the price of which is set by increasingly fearsome competition between efficient factories. In these circumstances, the profits in the economy tend to percolate down towards niche providers of specialist goods and services. Hence the higher activity in the stock market in the smaller companies sector, where there may be some shelter from the intense pressure of global competition, but where, decent growth in the domestic economy is essential.

Adjusting to the economics of glut can be tough indeed. Back in 1949, the Riley family used to listen to the Home Service and the Light Programme on a Ferranti wireless set. It seems a long, long time ago.

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MARKETS

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Unexpected recruits to penny shares

By Peter Martin, financial editor

THOUSANDS more people joined the ranks of investors in penny shares this week – but only one of them was a volunteer. The enthusiastic convert was Lord Weinstock, whose GEC group was revealed as a potential purchaser of Ferranti at a price of 1p a share. The unwilling penny-share investors were Ferranti's existing shareholders, who had thought until now that their company was worth more like 10p a share.

Indeed, in 1987 they believed Ferranti to be worth 140p a share. That was before Ferranti bought the US company International Signal and Control, and discovered it to be constructed around an elaborate fraud, blowing a whole in the parent company's balance sheet from which it was never able to recover.

Eugene Anderson, the company doctor brought in to rescue Ferranti from its ISC problems, said this week that the company had also suffered from the decline in the defence business, and from poor management in the past. "But I'm not blaming anybody. I've been here for three and a half years

and we should have turned it around."

In retrospect, it is possible to draw two lessons from the Ferranti story. The first is that all deals made amid the heady atmosphere of 1987 and 1988 must be viewed with scepticism, because so many of them have since come unstuck.

Second, the inability of Ferranti's core businesses to survive the financial damage inflicted by the ISC acquisition shows that the decision to diversify was based on a correct assessment of the company's vulnerability. But as shareholders will be all too painfully aware, getting your strategic analysis right is not much use if the steps taken to implement it are flawed.

There was one other relic of 1987 around this week, illustrated in the bottom chart. Figures published on Tuesday revealed that in the first nine months of this year, more money flowed into unit trusts than in the whole of 1987, the previous record year. Yet the long-term trend of individuals' ownership of the stock market, shown in the top chart, has been steadily downwards over the past decade. Rising unit

trust sales do not contradict that trend, which partly reflects an increasing preference for collective rather than individual ownership. But the conjunction of the two charts does raise the question of whether the growing appetite for equities will in time lead to a revival of interest in individual ownership.

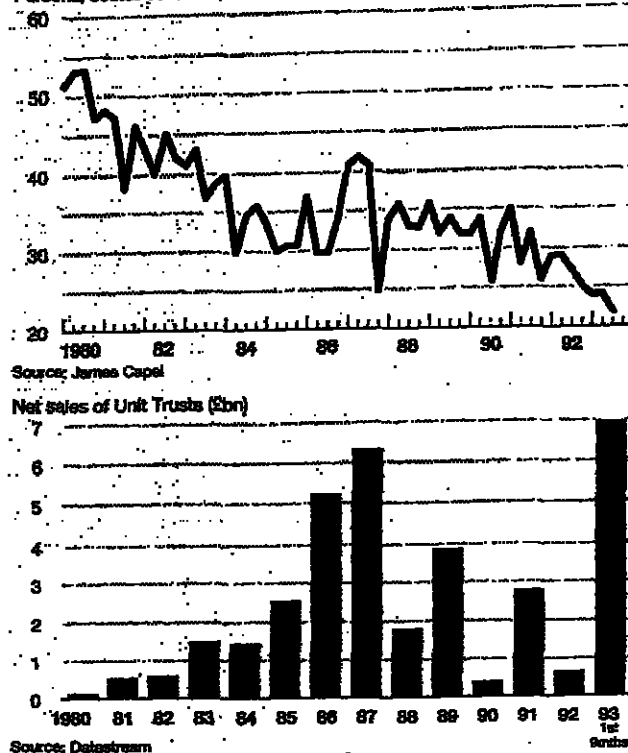
That partly depends on how long the current rally lasts. And on that subject, after the gloomy tone of some recent columns readers might appreciate a bit of non-holds-barred bullishness. It comes by courtesy of James Capel, the stockbroker, whose analysts spent Wednesday telling clients their optimistic views on the future for UK equities.

The specifics of this forecast are obviously those of the broker concerned. The broad argument, though, is one shared by a wider selection of investors and analysts.

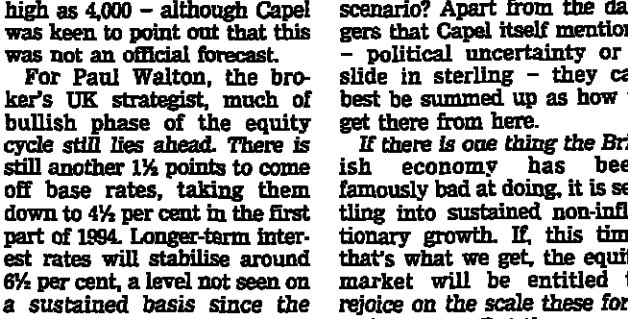
Capel is expecting steady growth for the UK economy, continued low inflation, falling short-term interest rates, and satisfactory inroads into the government deficit. A sharp rise in corporate earnings would allow continued prog-

Will the individual investor return?

Personal sector ownership as % of UK market



Net sales of Unit Trusts (£bn)



ress in share prices, taking the FT-SE 100 index possibly as high as 4,000 – although Capel was keen to point out that this was not an official forecast.

For Paul Walton, the broker's UK strategist, much of the bullish phase of the equity cycle still lies ahead. There is still another 1½ points to come off base rates, taking them down to 4½ per cent in the first part of 1994. Longer-term interest rates will stabilise around 6½ per cent, a level not seen on a sustained basis since the 1960s.

The economic recovery is healthy, says Capel, with 3 per cent GDP growth forecast for next year. Companies will take a rising share of the economic pie. Earnings per share are set to rebound sharply, as companies start outperforming analysts' estimates for the first time since the recession started. Annual dividend growth returns to 6½ per cent.

Such encouraging fundamentals mean that the market is not over-valued at current levels, says Walton. He estimates that the market as a whole is selling at 14 times 1994 earnings, compared with a target range of 16-18. It is selling at a 1994 dividend yield of 4.3 per cent, compared with Walton's target of 3.5 per cent. That gives scope for share prices to move up by another 25-30 per

cent. What are the risks in such a scenario? Apart from the dangers that Capel himself mentions – political uncertainty or a slide in sterling – they can best be summed up as how to get there from here.

If there is one thing the British economy has been famously bad at doing, it is settling into sustained non-inflationary growth. If, this time, that's what we get, the equity market will be entitled to rejoice on the scale these forecasts suggest. But there are an awful lot of potential pitfalls on the way, starting with the Budget at the end of November. And – if the CBI survey published on Tuesday is any guide – company bosses are not yet ready to be as optimistic as stockbrokers. Business confidence rose for the fourth quarter in a row, but the increase was slight. Only one per cent of companies were more optimistic about the general business situation than three months before.

No such pessimism was in evidence among the enthusiasts for emerging stock markets. Any worries that the fad might be going too far were dispelled by an announcement from the First Philippine Investment Trust: Norman Lamont is to join its board. So that's all right, then.

Serious Money

Tax-free schemes that beg for reform

By Philip Coggan, personal finance editor

THE chancellor of the exchequer is unlikely to listen to my advice but I am going to give it to him, anyway. Please, Kenneth Clarke, when you deliver your Budget speech on November 30, can you reform all the tax-free schemes – Peps and Tessas, mortgage interest relief and the rest?

Before you protest, it is not that I want your voters (or FT readers) to pay more taxes. I just believe that a simple tax regime is a good tax regime. You will still take the same amount of tax from us, but in a way that is more straightforward and creates less work for lawyers and accountants.

The present system is pretty generous. One executive confessed to me this week that he had already stashed away £75,000 in tax-free form this year, what with £40,000 in the BES, £15,000 in Peps for himself and his wife, £2,000 in Tessas and the rest in pension contributions.

Good luck to him. If the government wants to hand out these goodies, Britons are perfectly entitled to take advantage of them. Indeed, part of the purpose of the Finance & the Family pages is to point readers in these directions.

But does it really make macro-economic sense for you to be searching for ways to squeeze us for tax revenues, such as April's 1 per cent rise in national insurance contributions, while simultaneously promoting these loopholes?

Conservatives used to argue that the high rates of tax imposed by Labour governments distorted the economy. Do not some tax reliefs have the same effect? Take the business expansion scheme which your predecessor, Norman Lamont, had the good sense to abolish from the end of 1993. It sounded a great idea when it was established. Britain needs young, growing businesses; but such businesses have difficulty attracting finance, so why not

give investors tax relief to buy shares in them?

The problem is that a large number of young, growing businesses tend to go bust. Investors found that saving 60 per cent (the old top rate) in tax was little comfort when they lost 100 per cent of their investments. The only people who seemed to prosper from these schemes were the sponsors, who had the good sense to take their fees up-front.

Late in the 1980s, the BES was turned on its head. Suddenly, the scheme was a vehicle for creating private rented accommodation. Again, this is a perfectly laudable aim since Britain has a shortage of affordable rented property. In practice, though, the principal beneficiaries seem to have been Oxbridge colleges.

The distorting effect of mortgage interest relief has been whittled away by restricting relief to the 25 per cent (and, soon, the 20 per cent) rate of tax. I know the housing market is weak now but mortgage rates are very low; many people will have benefited from big falls in interest payments. Why not announce that the relief will be phased out over five years, by successive cuts of £6,000 a year? That way, the pain in any individual year would not be great.

What about Peps? They are proving amazingly popular, so they might seem to be one scheme which the government has got right. Certainly, the present regulations are an enormous improvement on the original Peps which was small, costly to operate and, inappropriately, encouraged small investors to have a portfolio of just one or two equities.

Now, most Peps money goes into unit and investment trusts, which give small investors a properly diverse portfolio. And there is everything to be said for encouraging investors to break away from their dependence on building societies and move into equities. But what worries me about Peps is the trouble they may be creating for the future tax base.

A married couple could already have £100,000 in a Peps if they had used the maximum allowances each year. In another five years, if you allow for further contributions and a bit of growth, their portfolio could easily grow to £250,000. Even if they stopped there, and just let the portfolio grow at 8 per cent a year, they could have a tax-free portfolio of £500,000 by 2007. Thus, in the foreseeable future, some very wealthy people could have virtually escaped the tax net altogether. You, or your successor but five, will have to load the rest of us with even more taxes to compensate.

Meanwhile, we have the Tessa, a wishy-washy tax break: neither big nor flexible enough to change the nation's savings habits. So why not combine Tessas and Peps into a savings allowance, giving people the right to earn a certain amount of tax-free income from their investments each year, which they would declare on their tax form? This would be fair; after all, most people's savings come from money that has already been taxed. It could be limited to a level that would not be too expensive on the nation's coffers, nor be too generous a shelter for the very wealthy; and it would abolish the need for special schemes.

Tax relief on pensions has to stay, I suppose, on the ground that the more you encourage people to save for their old age, now, the less the state will have to provide for them. It could be trimmed back a bit (by, say, restricting up-front relief to 20 per cent).

For the rest, though, cut out the gimmicks; let us have as simple a tax regime as possible. Allow people to invest in an atmosphere free of confusing initials and regulations.

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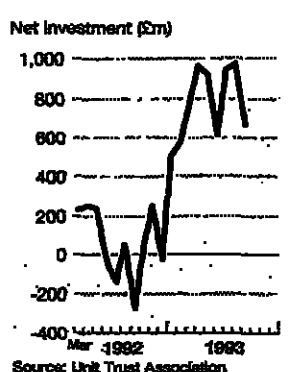
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HIGHLIGHTS OF THE WEEK

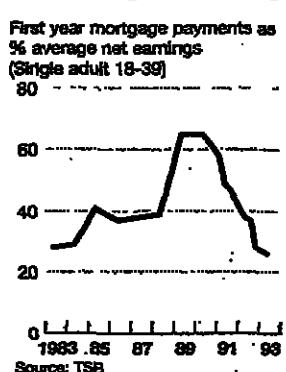
	Price	Change	1993	1993	
	y/day	on week	High	Low	
FT-SE 100 Index	3171.0	-28.0	3198.0	2737.6	CBI survey dents confidence
Cable & Wireless	501	+28	502	334%	Ahead of share split
Courtaulds Textiles	570	+25	601	522	Demand amid stock shortage
Eurocamp	230	+33	350	175	Directors' share buying
Euro Disney	573	-35	1180	560	BA cuts back holidays
Ferranti Int'l	1½	-7½	18	1½	Slid by GEC
Glaxo	682½	-33	801	509	Clinton healthcare proposals
Guinness	435	+14	521	388	Lahmans/Goldman Sachs positive
Manganese Bronze	115	+18	119	71	Return to profits
Pittmanco	405	+33	406	263	Telecommunications interests
Rank Organisation	841	+21	853	636	Trading statement
Smith Barney (J)	395½	-23½	584	395	Price war fears
SmithKline Beecham A	420	-28	513	389	Clinton healthcare proposals
Thorn EMI	951	+31	1017	809	Smith New Court/BZW positive
Wellcome	690	-155½	993	600	Disappointment at results

AT A GLANCE

Unit Trusts



GB housing affordability



Unit trust sales for this year outstrip '87 record

Unit trust sales for the first nine months of 1993 have now outstripped the figures for the whole of 1987, the previous record year. Although net sales in September at £569m were down on the £900m plus figures recorded in July and August, they still pushed the total for the year to £6.91bn, according to the Association of Unit Trust and Investment Funds.

Housing now 'more affordable'

British housing is more affordable than it has been for a decade, according to a report by TSB this week. The Affordability Index calculates the proportion of the take-home pay of a first time buyer which is needed to service the mortgage on the average first-time home. As the graph shows, that proportion has fallen to 26 per cent, compared with 65 per cent in 1989 and 1990 (when interest rates were at their peak). One needs to go back to 1983 to find a time when the ratio was as low.

Free life cover offer

The Cheltenham & Gloucester Building Society is launching a repayment mortgage which includes free life cover and has a variable rate of 7.99 per cent. The Freddie Mortgage will not be available to everyone. Applicants must answer questions about their health and those excluded will include those with a heart condition, who have tested positive for HIV, and who have had treatment for some other problems (such as a stroke) over the past 12 months. Those who have been refused life cover before will also be excluded. Freddie is available on mortgages of up to £250,000. Borrowers will need a deposit of 10 per cent.

Henderson cuts charges

Henderson Unit Trust Management is offering a 1 per cent discount on its four European unit trusts during November. The normal initial charge is 5.25 per cent. The group is specifically recommending its European Special Situations trust, managed by Stephen Peak, which is seventh in its sector (out of 93 funds) over the five years to October 1.

Two more equity bonds launched

Two more guaranteed equity bonds have been launched. Bristol & West's fourth issue allows investors to put up to 50 per cent of their money in a one-year interest paying account paying 7.5 per cent gross. The rest goes into a bond which will match the capital performance of the FT-SE 100 index over five years, with guaranteed return of capital. Scottish Amicable's fourth issue gives investors the benefit of reinvested dividend income on top of the FT-SE 100's rise.

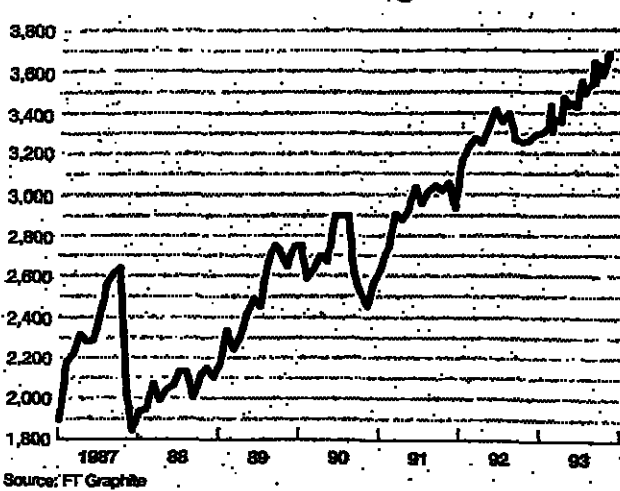
Smaller companies

Small company shares edged further ahead this week. The Hoare Govett Smaller Companies Index (capital gains version) rose 0.1 per cent from 1611.95 to 1614.16 over the seven days to October 28.

Wall Street

Hungry investors tuck in to tasty stocks

Dow Jones Industrial Average



funds from sector to sector in search of value. Just this month, for example, investors were initially keen on semiconductor stocks in expectation of a revival in the industry's fortunes. Then, they moved on to financials in the wake of further declines in interest rates, before news of a bank prime rate cut forced them to switch back into cyclical. Later it was the turn of

airline stocks to benefit, as investors kept searching for the next upstart.

On Thursday this approach was abandoned as investors moved into equities on a broad front, spurred by a rare combination of optimistic economic data and positive earnings from some big corporations.

There was more to the markets' gains than that, however. Almost half of the Dow's 23-

point advance on Thursday was attributable to one stock Eastman Kodak. Late on Wednesday, Kodak stunned Wall Street by announcing that George Fisher, highly-regarded chairman of Motorola, was joining the company as its chief executive.

So enthused were investors by Fisher's track-record that they stampeded to buy Kodak stock in the hope that he would be able to engineer a rapid turnaround in the faltering company's fortunes. By the close of trading Kodak shares were up almost \$6 at \$63½, although the bulk of those gains were achieved in after-hours trading.

Fisher now has the difficult task of living up to the expectations of investors who bought Kodak shares and analysts who hailed his appointment as, in the words of one stockwatcher, "beyond the dreams of avarice."

Kodak's coup partly overshadowed what was another good week for corporate America. Although the week had its share of laggards – Minnesota Mining & Manufacturing, Phillips Petroleum and RJR Nabisco reported weaker prof-

its – the balance of earnings data was again bullish. Among those announcing either narrower losses or stronger profits were IBM, General Motors, Ford, US Steel, Bethlehem Steel, Delta and United Airlines.

With the bulk of the latest reporting season now out of the way, it is clear that corporate profitability is firmly established on an upward path. One compilation of third quarter results published this week showed that 60 per cent of companies which have reported earnings for the latest period either matched, or exceeded, analysts' forecasts.

The next quarter should see this trend maintained, especially if economic growth continues to pick up. After Thursday's GDP report, economists upgraded forecasts for fourth quarter growth from 3 per cent to nearer 3.5 and 4 per cent.

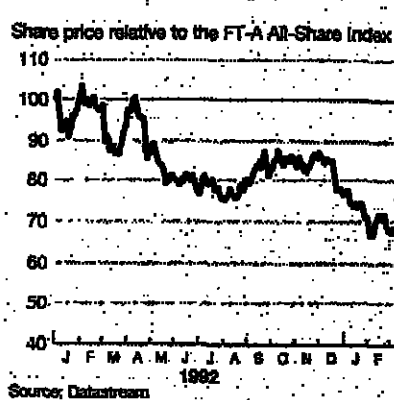
Patrick Harverson

Monday	3673.61	+ 24.31
Tuesday	3672.49	- 01.12
Wednesday	3664.66	- 07.83
Thursday	3687.86	+ 23.20
Friday		

The Bottom Line

Wellcome gears up for war

Wellcome



ment AZT (or Retrovir), showed sales growth – again, at constant exchange rates – of only 3 per cent in the year compared with 22 per cent the year before.

More worrying in fundamental terms, the herpes treatment Zovirax, which analysts reckon

could account for half Wellcome's profits, grew by only 11 per cent on the same basis compared with 24 per cent the year before.

The slow-down in Zovirax, especially, reminded the market of a more fundamental question: how good is Well-

come at operating in competitive markets?

Until now, Zovirax has been the only treatment available for herpes or shingles. Next year, SmithKline Beecham is bringing in a rival. The chances are that it will pitch its price much lower.

If so, Wellcome must follow suit. John Robb, the chief executive, put the point bluntly on Thursday. "SmithKline has cornered a healthy slice of the anti-depressant market on price already," he said.

"We're not going to see our herpes market go out the window on price. Wellcome has to take on board a more aggressive marketing strategy."

With luck, lower prices can be offset by higher volume. But it is hard to see this being true for the industry as a whole. And the slowdown in the industry's sales cannot be matched by reductions in

spending on marketing or research. Indeed, Wellcome's R & D costs rose faster than sales last year.

As Robb put it on Thursday: "The two principal areas for the long-term health of the company are R & D and marketing. We've tried to protect spending in those two areas."

R&D consumed 16 per cent of Wellcome's revenues last year, and marketing probably at least as much again. It is easy to see why the market is worried about price wars.

In one sense, Wellcome could ask what on earth the fuss is about. The company is justly proud of having pushed operating margins from 21 per cent in 1990 to 31 per cent three years later, and in pushing its net cash from £17m to £577m in the same period. It is this hard-won financial strength, says Mr Robb, that gives it the muscle to act tough on prices.

But this is an industry of giants, many of which also have fat margins and big cash mountains. If there is to be a war of attrition, it could prove a long one.

Tony Jackson

FINANCE AND THE FAMILY

WHATEVER its content, the November 30 Budget will be radically different in form from those before it. Kenneth Clarke, the chancellor, will deal with both the revenue-raising and the spending elements of the government's finances - making it a "Budget" in the true sense of the word.

While this change seems sensible, it does mean the Budget will be even less digestible than usual. Furthermore, the chancellor must walk a fine line, taking action to control the government deficit without endangering the recovery.

The chancellor has already been committed to a number of measures by his predecessor, Norman Lamont. The most infamous of these is the imposition of VAT on domestic fuel, at 3 per cent in April 1994 and at 17.5 per cent a year later.

Also in April, mortgage interest relief will be limited to 20 per cent, as will tax relief on the married couple's allowance. Employees' national insurance contributions will rise by 1 per cent (effectively, an increase in income tax). One of the few pieces of good news is that the 20 per cent tax band will be increased from £2,500 to £3,000.

As is usual before a Budget, rumours of policy changes have abounded. Often these are kite-flying exercises; if the public reacts badly to a proposal, it can be dropped with no harm done.

Income tax
It is widely assumed that, after years of making a virtue out of tax-cutting, the Conservatives would not dare to increase either the basic or higher rates of tax. Nevertheless, there is still plenty of scope for bills to rise.

One easy option is to freeze personal tax allowances at their present levels, rather than increase them in line with inflation. Since inflation is only 1.8 per cent, such a move would hardly be noticed by most taxpayers - but would still raise £870m. A more radical option would be to restrict the tax relief on the personal allowance to 20 per cent.

This possibility is discussed at some length in the Green Budget book produced by the Institute of Fiscal Studies. Other reliefs are being limited to 20 per cent, so there is a precedent. In practice, the change would probably be achieved by taxing individuals on all their income and giving them back a tax credit of £689 (20 per cent of the personal allowance).

This would cost top-rate taxpayers a maximum of £269 a year, and a maximum of £172.25 for those on the basic rate. If Clarke did make such a change, he would raise £5.7m, according to the IFS. Accordingly, he could afford to give back some of the money (and reduce the resulting outcry) by perhaps increasing the 20 per cent tax band to, say, £5,250. Such a move, the IFS points out, could be presented as a further step towards a basic rate of 20 per cent, a long term Conservative promise.

Price Waterhouse thinks the chancellor will be much gentler, increasing personal allowances and widening the 20

What Clarke's Budget could hold for Britain



per cent tax band even further.

National insurance contributions. The separate systems for national insurance and income tax are some-

thing of an anomaly. The ceiling for employees' NI contributions is £21,840; the starting level for higher-rate tax is £27,145. So, the marginal tax rate of

those who earn just over £21,840 suddenly drops from 34 to 25 per cent - only to increase again to 40 per cent after £27,145. Accountant Chantrey Vellacott thinks the government could bring the NI ceiling and the start of the top-rate band in line. It also believes the chancellor could bring all fringe benefits within the NI net and impose a heavier NI burden on the self-employed.

Value-added tax
The furore over VAT on fuel could prompt Clarke to act. Some think he might impose the 17.5 per cent rate in one go (to get the fuss over with now); others, such as Price Waterhouse, think he might limit it to 8 per cent.

New products, such as books and newspapers, could be brought into the VAT net. A more daring suggestion from Price Waterhouse is a general increase in VAT, possibly to 20 per cent; the argument against this is the effect on inflation, which the government is attempting to keep within a 1-4 per cent band.

Inheritance tax
The 1990s house price boom brought many Tory voters into the IHT net. Price Waterhouse suggests the government might abolish the tax completely while re-introducing some form of capital gains tax charge on assets held on death.

Tax allowances
Despite my suggestions in *Serious Money* on page 11, the chancellor is unlikely to do anything as radical as combining Peps and Tassas. Indeed, Price Waterhouse thinks he could extend Peps to include gifts, perhaps renaming them Pips (personal income plans).

Pensions
The present system gives very generous treatment to pensions. Contributions are tax-deductible; the fund itself rolls up tax-free; and the pensioner can take a tax-free lump sum on retirement. The government's dilemma is that it wants to encourage private pension provision (and reduce the burden on the state). Accordingly, it might want to chip away at the tax privileges of pensions rather than make a frontal assault.

Chantrey Vellacott thinks the chancellor might tax the lump sum but phase in the change, so as not to be unfair to people about to retire. The accountant also thinks tax relief on pension contributions could be limited to the basic rate. More radically, it suggests higher-earning employees could be taxed on their employer's contributions to the pension fund.

Advance corporation tax
The last Budget's changes in ACT - cutting the tax credit from 25 to 20 per cent - managed to raise £1m of revenue a year with little protest. Further cuts in the credit are possible. A more likely change is a crackdown on "enhanced scrip dividend" schemes, where companies arrange for those who take extra shares to sell them immediately for cash at little cost.

Philip Coggan

BES rush goes on

NEW business expansion schemes are still flooding in ahead of the December deadline, writes *Bethan Hutton*. Assured tenancy and arranged exit schemes continue to be popular with investors, but a number of trading companies are also taking their last chance to use the BES tax incentive to attract new money.

Cadogan, the publisher of travel and chess guides, is aiming to raise £750,000 through a BES offer. The company has 35 travel titles, and its chess authors include Garry Kasparov (who is also a director). Minimum investment is £1,050, or £525 for bookshelves and newsgates. The Hop Back Brewery is a

profitable brewing and pub company, based in Salisbury. It aims to raise £750,000 to expand through an entrepreneurial BES issue, sponsored by Wise Speke. Minimum investment is £500.

Coventry-based Patrick Eggle Guitars produces 225 electric and acoustic instruments a month and is hoping to raise almost £500,000 to expand. Minimum subscription is £2,000.

New Netherhall Residences is the Netherhall Educational Association's second arranged exit scheme, guaranteed by the Midland Bank and sponsored by James Capel. It offers an exit price of £1.19 after five years, equivalent to an annual 13.84 per cent for higher-rate taxpayers. Minimum invest-

ment is £1,000; cheques can be post-dated to November 19.

Investment in Heritage is an assured tenancy BES, sponsored by Matrix Securities, which aims to raise £5m to buy, refurbish and let listed properties of small to medium size. Minimum investment is £2,000. There is no arranged exit, but the directors aim to provide a minimum return of £1.40 a share after five years. Accumulus Froebel is a cash-backed, arranged exit scheme sponsored by Terrace Hill Capital. Froebel Educational Institute has several schools and colleges around London. The scheme is offering a return of £1.20 a share after five years, equivalent to 14.1 per cent for higher-rate taxpayers. Minimum investment is £2,000.

DIRECTORS' SHARE TRANSACTIONS IN THEIR OWN COMPANIES (LISTED & USM)

Company	Sector	Shares	Value	No of directors
SALES				
Allied London Prop	Prop	8,080,202	9,269	1
Alkermes	Misc	30,000	230	1
Barbour Index	BuSe	84,314	138	1
Biltem (J)	Mell	32,950	99	1
Booker	FdMa	15,636	60	1
Costa Virella	Text	343,858	921	3
Conrad Fittlet S G	Prop	750,000	345	1
Delepek	FdMa	20,000	25	1
Essex Furniture	Stor	470,000	729	1
Fine Decor	Misc	123,044	330	8
Govett & Co	OffH	20,000	68	1
Incheape	BuSe	50,000	265	1
Int Food Machinery	BuSe	89,000	58	1
Ladbrokes	HLL	16,750	32	1
Lamont	Text	50,000	200	1
Lloyd Thompson	InsB	340,000	952	1
Lucas	Mot	548,782	910	1
Metakex	EngG	200,000	239	1
Mirror Group	Med	18,868	31	1
Moorfield Estates	Prop	124,208	45	1
Parishon Int	IntR	25,388	20	1
Portals	Pack	82,130	409	1
Prism Leisure Corp	HLL	421,000	547	1
Piston	Ens	200,000	277	1
Reed Int	Med	30,000	225	1
Spandex	Misc	648,868	2,888	4
Wolstenholme Flint	Chem	5,100	28	2
PURCHASES				
Albert Fisher	FdMa	60,000	48	2
Barbour Index	BuSe	41,500	91	1
Delepek	FdMa	20,000	25	4
El Oro Mining	r/a	3,508	21	2
Fairway Group	Misc	175,000	112	1
Forti	HLL	10,000	22	1
Moorfield Estates	Prop	54,054	20	1
Palme Industries	C&C	200,000	158	1
Vardon	HLL	43,000	42	1

Value expressed in £000s. This list contains all transactions, including the exercise of options, if 100% substantially sold, with a value over £10,000. Information released by the Stock Exchange 19-22 October 1993. Source: Directors Ltd, The Inside Track, Edinburgh.

Directors' transactions

METALRAX, the engineering group, is the ideal candidate for a bit of profit-taking and deputy chairman Douglas Hammond clearly feels the same way. He sold 150,000 shares at 120p leaving himself with 348,000.

When interim results were announced at the end of September, the chairman said the company looked forward to the coming year with greater confidence than had been felt for quite some time. Brokers are forecasting profits for the present year of £7.7m, rising to £8.2 in 1994.

Geoffrey Simon, chairman of Prism Leisure, has sold 421,000 shares at 130p. Business for this computer game wholesaler has been going well. The shares have outperformed the market by over 100 per cent in the past 12 months and the prospective p/e ratio for the year to March 1994 is 11.

F.N. Goldsmith, chief executive of Conrad Rhinast Sinclair Goldsmith, the quoted surveying group, has sold 150,000 shares at 48p. Surprisingly, with just under 2m remaining, Goldsmith is one of the smaller shareholders on the board. Ronald Sinclair sold 750,000 at 47.5p on September 13 so further selling would indicate a clear trend.

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FINANCE AND THE FAMILY

Societies retain their urge to merge

THE abandonment of the planned merger between the Leeds Permanent and National & Provincial building societies will not necessarily affect the 1m people who borrow from or have an account with them, writes Alison Smith.

Although the cancellation is slightly embarrassing, neither society needs to be rescued; thus, neither is left in severe difficulty.

The merger, combining the Leeds' £18bn in assets with the

N&P's £12bn, would have created the UK's third-largest society, not far behind the Nationwide.

Much has been made of the societies' different styles, which stymied the merger. The Leeds is seen in the industry as being more traditional while N&P has adopted a more unconventional approach based more on teamwork and emphasising a focus on the customer rather than on the product.

John Wriglesworth, building

societies analyst at UBS, says that although the two approaches are strikingly different, both have worked for their respective societies. He said both remain "very strong" and could prosper alone.

The Leeds has made clear that it is still looking for a potential partner. And while David O'Brien, the chief executive of the N&P, talks of its strategy of "organic growth," it also would be ready for discussions if there were a "meeting of minds" with another society.

Bank warns on deposits

THE BANK of England is warning people about the dangers of putting money into institutions which are not authorised by it to accept deposits.

Called "Money in the Bank," it sets out some signs that should put people on their guard - such as an offer of unusually high interest rates or an effort to attract them into making loans to someone's companies.

It also spells out the difference between a deposit, where someone has lent money and is entitled to have it back in full, and an investment, where there is no promise to return

the money but the lender is entitled to a share of profits made.

The Bank is at pains to protect the lack of protection for someone who has lost money with an unauthorised deposit-taker, and also the scale of the problem.

In the cases being investigated by the Bank, up to £50m could have been taken in illegal deposits.

"All too often, the losers are elderly and those least able to afford to take the loss," Bank officials say. They recall cases of pensioners who had to return to work after losing money to unauthorised deposit-takers.

Investigations have led Bank officials to carry out interviews in such unlikely places as London's Wormwood Scrubs prison, a brothel in Tooting, Liverpool, and the back seat of a two-door Ford Fiesta.

Over the past year, they have brought three prosecutions for taking unauthorised deposits, all successful and all resulting in custodial sentences.

Just under 500,000 leaflets are being printed and will be available from post offices, Citizens' Advice Bureaux and libraries.

Alison Smith

Boost for co-habitees

A RECENT decision by the law lords in a repossession case could have given rights to those who co-habit, as well as to married couples, according to some lawyers.

Bridget O'Brien had been misled by her husband into signing a surety which she believed guaranteed a short-term loan of £80,000 secured on the couple's house. In fact, it covered her husband's business debts of £135,000, which rolled up to £154,000. Barclays bank had not explained to her what she was signing. She paid back the

£80,000 she thought she had guaranteed, but the bank sued for repossession to recover the rest.

In deciding that Barclays was not entitled to take the house, the law lords said the fact that the O'Briens were married gave the bank constructive notice of a potential for emotional pressure, and possibly undue influence, being used by one partner on the other. Because the bank knew it was dealing with a married couple, it should have asked questions, such as whether Mrs O'Brien understood the transaction.

The law lords made clear that the same principles would apply to other cases where there was an emotional relationship between people living together, saying "the tenderness shown to married women is not based on the marriage ceremony but reflects the underlying risk of one co-habitee exploiting the emotional involvement and trust of the other."

They added that since unmarried co-habitation and less conventional couples now were widespread, the law would recognise the fact.

"This could make lenders a lot more nosy in order to preserve their position," said Pauline Walker, a solicitor specialising in family law with Manches & Co.

"If two people are living together, the bank is immediately on a sort of notice to ask questions," she noted, however, that the decision applied only to people guaranteeing loans from which they did not benefit.

Walker added: "One of the most interesting things about the [O'Brien] judgment is the law lords going so far as to say they were accepting social change. The law always has done, of course, but judges have never argued it so publicly before."

Barclays said this week it had tightened its procedures on guarantees already in line with the Banking Code introduced last year, but did not feel the judgment put any onus on it to discover additional personal details about cohabiting couples. A spokeswoman pointed out that the bank had won a Crystal Mark for the clarity of its guarantees.

Barbara Ellis

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The Week Ahead

This week sees several of the UK's largest retailers reporting interim results. The UK's two most profitable retailers, Marks & Spencer, and J Sainsbury, report on Wednesday, and both are expected to show a healthy increase in pre-tax profits from £237.1m last year to between £238m and £240m this year. Sainsbury is expected to see interim pre-tax profits from £231.1m to £233m. But analysts are more interested in what the company might say about the changing UK food market.

On Thursday it is the turn of Boots, which is likely to report increased interim pre-tax profits from £185m last year to about £190m, after exceptional items relating to the sale of the French subsidiary Sephora and the withdrawal of the Manoplax heart drug by Boots Pharmaceuticals.

BAT Industries, the tobacco and financial services group, is

expected on Wednesday to report an increase of about 25 per cent in pre-tax profits for the first nine months of the year. Forecasts range from £1.31bn to £1.38bn. Tobacco earnings will again feel the effects of the US cigarette price war but the group should benefit from more favourable exchange rates. Analysts expect further progress from Eagle Star, the general insurance subsidiary, despite continuing losses on mortgage insurance. Growth may be slower at Farmers Group, the US subsidiary. British Petroleum, reporting third quarter results on Thursday, has enjoyed a marked upgrading of its fortunes in recent weeks. Although oil prices have fallen petroleum revenue tax has been cut to 50 per cent from 75 per cent and downstream operations have turned in stronger performances. Profits of at least £175m (£177m) are expected net of stock gains of £100m.

TAKE-OVER BIDS AND MERGERS

Company	Value of bid per share	Market price	Price before bid	Value of bid	Bidder
AS Consulting	51%	51	40	5.43	WSP
Bauman & Foxman	2%	24	4	2.10	Marlowe
British Syphon	97	95	95	32.80	Graystone
Ferranti Int'l	1	23	65	110.00	GEC
P-E Int'l	72	73	65	157.00	Crax
Practical Inv Co	170.3	147%	147%	58.00	Lon St Lawrence
Whitbread Inv Co	749	748	690	472.62	Whitbread

*All cash offers; values of bid based on 30% stake. \$ for capital not already held. † Unconditional. ‡ Based on 25% price paid for 25% stake. § Based on 25% price paid for 25% stake. ¶ Net asset value.

PRELIMINARY RESULTS

Company	Sector	Year	Pre-tax profit (£000)	Earnings per share (p)	Dividends per share (p)
Bolton-Gundy	Eng	Jul	162	6.89	0.84
Bollers	Eng	Jun	1,201 L	8,220.4	1.1
Convent Strategic Inv	Int'l	Sept	288.07	231.03	7.16
Graystone	Sec	Jun	200	736 L	0.57
Honeywell Group	Text	May	782	720	6.9
IAMS	Edwa	Jul	10,100	7,850	7.7
London & Stratford	Int'l	Aug	268.5	191.7	5.68
Majestic	Int'l	Sept	21.0	188.0	5.35
Manganese Bronze	M&M	Jul	1,530	2,500	6.04
Murray Spill Cap Ltd	Int'l	Aug	214.9	86.4	10.29
Preasac	Eng	Jun	1,950	1,840	4.86
River & Merc Ltd	Int'l	Sept	123.79	81.07	9.3
Sunrise & Vine	Med	Jun	565	880	4.1
Unibone	Edwa	Jun	1,000	4,120 L	2.19
Wellcome	M&M	Jun	657,000	457,000	46.4

INTERIM STATEMENTS

Company	Sector	Half-year	Pre-tax profit (£000)	Interim dividends per share (p)
AAF Industries	Offn	Jun	10,980 L	2,260
Aberdeen Shale House	HL	Jun	197 L	887 L
Automotive Products	HL	Jun	5,700	8,700
SET	Edwa	Sept	47,000	26,000
Bertram Holdings	Int'l	Jun	284	254
Butterworth	Sec	Sept	7,800	8,300
Black & Leisure	Sec	Jun	638	8,200 L
BSIS	Edwa	Jul	287	16 L
Bradford Property	Prop	Oct	17,500	11,600
Bridgford Group	Edwa	Jun	25	235
British Scotts	HL	Jun	116 L	500 L
Bruntcliffe Aggregates	Offn	Jun	132	1
Card Group	Chem	Jun	25,100 L	6,150
Country Capital	Sec	Jul	117	403
Danka Business Systems	M&M	Sept	13,300	6,570
Darby Group	Edwa	Aug	379	471 L
Delaney Group	HL	Jun	187 L	487 L
Development Securities	Prop	Jun	2,600 L	12,300 L
EPG	Edwa	Aug	804	1,190 L
Fixation	Edwa	Jun	1,870	228
Flamingo Cont Euro Inv	Int'l	Sept	321.81	270.4
GSE International	M&M	Jun	1,080	803
German & National	Offn	Oct	10,400	14,400
Glenhead	HL	Jun	483 L	242 L
Gresham House	Int'l	Jun	1,170	1,500 L
Guardian Group	CSC	Jun	420 L	1,380
Harval Whiting	HL	Jun	402	1,380
ICI	Chem	Jun	73,000	22,000
La Crosse	HL	Jun	1,180	1,180
Messines Cap & Inc	HL	Sept	373.4	255.3
Moss Bros	HL	Jul	525	525
Ocean Wilsons	HL	Jun	3,240	6,400
Oliver Property	Prop	Jun	720	142
Ramco Oil Services	HL	Jun	287	250
Regal Hotels	HL	Jul	403 L	893 L
Regent Corporation	HL	Sept	32	110 L
Rose Evans	HL	Jun	1,270	808
Scottish Mortgage	Int'l	Sept	248.1	220.3
Sec Trust of Scotland	Int'l	Sept	89.2	84.3
Sidrah	Text	Oct	480	201
Thames Water	HL	Sept	112,000	126,000
Togo & Co	M&M	Jun	247 L	891 L
Value & Income Trust	Int'l	Sept	101.1	74.7

Figures in parentheses are for the corresponding period. Dividends are shown net of tax per share, except where otherwise indicated. L, loss. † Net asset per share. ‡ Figures in Irish pounds & pence. § Figures for 28 weeks. ¶ Figures for 18 months. †† Net revenue. ‡‡ Figures for 7 months. § Comparative figures are for 65 weeks. ¶ Figures for 18 months. †† Third quarter figures.

OFFERS FOR SALE, PLACINGS & INTRODUCTIONS

Abacus is to raise £15m via a placing.
Alders is to raise £28.3m via an issue of 50.7m shares.
Badgerline Group is to raise £30m via a placing and offer.
Crested Trust is to raise £30.6m via an issue of 10m shares at 100p.
Crested Trust is to raise £32.2m via a placing of 10.8m shares at 100p.
Dellon Lloyd's Inv Trust is to raise £25m via a placing.
Hoselock is to raise £18m via a placing and offer.
Lipsett Group is to raise £20m via a placing.
Lloyds Investment Trust is to raise £10m via the issue of 100m shares.
Mormon Resources is to raise £20m via a placing of 2m shares at 116.5p.
On Demand Information is to raise £12 to £15m via a placing.
Roxboro is to raise £11.8m via a placing and offer of 21.7m shares at 230p.
Sidley (Charles) is to raise £2.6m via a placing.

RESULTS DUE

Company	Sector	Announcement date	Last year	This year
Adams & Harvey	Offn	Monday	0.4	1.8
Amber Day Holdings	HL	Tuesday	1.1	2.0
BAT Industries	M&M	Wednesday	14.6	22.6
Bellway	CSC	Thursday	4.0	7.5
British Petroleum	Offn	Thursday	1.0	2.1
Fluorbury Publications	HL	Monday	0.9	2.1
Goodwood Group	HL	Tuesday	0.8	2.0
Guernsey European Investment	Int'l	Friday	-	1.1
Greenwich Communications	M&M	Thursday	-	0.5
Keystone Investment Co	HL	Wednesday	5.0	-
Low (William) & Co	HL	Thursday	2.7	10.0
MINT Consulting	HL	Thursday	2.7	5.7
Morgan Grenfell Equity Trust	HL	Thursday	1.1	2.4
Palace Electronics	HL	Monday	1.0	2.4
Right & Issue Inv Trust	HL	Monday	-	0.415
Scottish Metropolitan Prop	HL	Monday	1.5	0.4
Smart & Co	CSC	Thursday	2.3	6.2
Westbury	CSC	Thursday	5.75	1.75

Company	Sector	Announcement date	Last year	This year
Adams & Harvey	Offn	Monday	0.4	1.8
Bauer House Group	CSC	Friday	5.0	7.0
BDA Holdings	HL	Friday	-	-
Boots	HL	Thursday	-	-
Bull Resources	HL	Friday	4.8	8.8
Butterworth	HL	Friday	0.7	3.98
Capital Gearing Trust	HL	Friday	-	0.43
Centel	HL	Tuesday	0.3	0.5
Cook (William)	M&M	Friday	1.5	3.5
First Ireland Investment Tr	Int'l	Tuesday	1.2	2.0
German Investment Trust	Int'l	Thursday	-	1.44
German Smaller Co's Inv Trust	Int'l	Wednesday	-	0.4

FINANCE AND THE FAMILY

Unit trusts / Bethan Hutton

The Japanese fund that takes its cue from Edinburgh

IT IS A LONG way from Scotland to Japan, but the physical and cultural distance has not hampered the performance of the Dunedin Japanese Smaller Companies fund - which is managed by a team based in Edinburgh and separated by nine hours and several thousand miles from the market it studies.

The £42m fund is top of 86 in the Japanese unit trust sector over the year to October 1, with growth of 84 per cent (offer to bid, with net income reinvested, source: Micropal), second over five years, with growth of 161 per cent, and eighth over three years.

Nigel Barry took over management of the fund in 1987, a year after its launch. He also manages Dunedin's Japan Growth unit trust, and the recently launched Dunedin Japan Investment trust. He has a team of co-managers in Edinburgh, assisted by a researcher in Tokyo since 1990. The UK team members regularly visit Japan, seeing about 200 companies a year between them.

The investment approach is based on stock-picking, searching for good value among the smaller companies - mostly from the second section of the stock market and the over-the-counter market. "Smaller" is a relative term: the largest stock in Dunedin's portfolio has a market capitalisation of about £28m; the smallest, about £50m.

The fund generally aims to buy reasonably large stakes, expecting holdings to form at least 1 per cent of the fund, so very small companies are not always suitable targets.

Share turnover is on the low side, at 30-40 per cent a year. "I wouldn't say the portfolio has changed a great deal in the past year," says Barry. "We tend to sell a stock when we think its earnings outlook has changed, or it becomes too expensive."

The strength of the yen has contributed to the fund's strong performance over the past year, but does not explain it entirely. Over the year from October 1 1992 to October 1 1993, the fund grew by 96 per cent (offer to bid) in sterling terms; but even in yen terms it put on a good show, with growth of 46 per cent.

Since the fund was launched, the Japanese stock market has had something of a roller-coaster ride, ranging from the late 1980s boom to the early 1990s bursting of the bubble and on to the latest signs of recovery. Barry's strategy has had to adapt to carry the fund successfully through the ups and downs.

Between 1988 and 1990, favoured areas included machinery and robotics companies, as large manufacturers were increasing capacity. But in 1990, when the market began to fall quite sharply, Barry adopted a more defen-



sive posture, moving into public works and housing related stocks: utilities, road repair companies, and a few food stocks and manufacturing companies. "We were not exactly looking for great growth, just safety," he says.

Now that the market is starting to improve, Barry is picking a few more economically sensitive stocks. One successful fund recently was Kansai Sekiwa, a real estate company dealing in low-price condominiums, where sales volume is starting to increase.

The fund holds about 60 stocks. The top 10, which account for just over a quarter

of the fund, are: Sansai Yusoki (leisure and storage equipment), Rinnai (kitchen and heating equipment), Katokichi (frozen food), Senshoku (catalogue sales), Nishio Corp (medical equipment), Chofu Seisakusho (kitchen and heating equipment), Shimadzu (DIY and furniture retailer), Max (house building equipment), and Mabuchi (electrical motor manufacturer). "Dunedin are basically value investors. We don't tend to get wrapped up in the theme of the day," says Barry. But economic and market trends are among the factors involved in the

decision-making process. Japanese consumers, for example, have long had the reputation of being less price-sensitive, and more likely to buy expensive brand-name goods, than their counterparts elsewhere in the world.

The recession appears to be changing that. Growing consumer awareness of prices has been illustrated by the success of companies such as Anyama, the discount suit retailer, and other well-positioned or adaptable companies could also benefit.

In the medium term, Barry is enthusiastic about the prospect of deregulation, in the construction industry as well as international trade. He is interested in companies which could benefit from trade deregulation, such as specialist discount alcohol retailers which could import lower-priced stock.

Other companies such as dairy product companies and bakers could do well from buying cheaper raw materials on the international market, where prices can be several times lower than for domestic products.

Controversy over fee

FOSTER & Braithwaite is launching a unit trust which, when held in a PEP, will offer investors a tax-free income of 7 per cent. The trust has already provoked controversy since it will deduct the annual charge from capital rather than income - a practice which the Securities and Investments Board, the UK's chief financial services regulator, hopes to ban.

IF&B had deducted the 1.25 per cent annual charge from income, the yield on the fund would be 5.75 per cent. So, it would be wrong to assume the F&B unit trust is better than a rival fund (which takes the annual charge from income) offering, say, 6 per cent. But John Vincent, chairman of F&B, points out that investment trusts are allowed to take their charges out of capital, so why not unit trusts? Furthermore, whether the charge comes out of income or capital should make no difference to the total return to the investor. As yet, there is no standardised basis for calculating unit trust yields; some trusts use the distributions they have paid already while

others use the yield they expect to pay.

SIB is consulting on proposals to prevent funds from levying charges on capital but the industry's trade body, AUTIF, is against such a ban. If SIB does go ahead, F&B will have to change its practice.

The F&B fund's investments will be high yielding investment trust shares, UK equities and, on occasion, fixed interest securities. F&B is known best for its expertise in investment trusts; it has the top unit trust in the IT sector over three years. The initial charge on the fund will be 5.5 per cent (although there is a 1 per cent discount until November 23). Minimum investment in the PEP is £3,000.

Guinness Flight is offering a 1 per cent discount off its three UK equity unit trusts - Recovery, High Income and Temple Bar Emerging Companies - until November 19. The normal initial charge on them is 5.25 per cent.

The funds chosen show good short term performance, but two have rather less impressive long term records. The Recovery fund is top of the UK Equity Growth sector over the

year to October 1 (although 105th out of 118 funds over five years). High Income is 19th out of 107 UK income funds over one year, but 87th over five years. Temple Bar Emerging Companies has done well over both the short and long term: it is 11th out of 66 smaller company funds over one year, and seventh out of 49 funds over five years.

The funds are actually even cheaper to buy through a PEP since the initial charge is just 2 per cent. (The discount does not apply to the PEP.)

Profitable Unit Trust Managers is also offering a discount off some of its funds. In its case, the 1 per cent break is in the form of additional units if investors buy into one of four funds - Recovery, Technology, European Growth and American Opportunities - before November 28. All four have good records, with top quartile (25 per cent) performance in their sectors over one year. American Opportunities was the best US fund over the year to October 1. The charges are 5.25 per cent initial and 1.25 per cent annual.

Philip Coggan

Your CGT allowances

THIS TABLE shows capital gains tax allowances for assets sold in September 1993. Multiply the original cost of the asset by the figure shown for the month in which you bought it. Subtract the results from the proceeds of your sale; the balance will be your taxable gain or loss. Suppose that you bought shares for £5,000 in June 1985 and sold them in

Month	1982	1983	1984	1985	1986	1987
January	1.718	1.634	1.556	1.474	1.419	1.413
February	1.710	1.627	1.548	1.469	1.413	1.411
March	1.702	1.619	1.540	1.461	1.405	1.403
April	1.694	1.611	1.532	1.453	1.397	1.395
May	1.686	1.603	1.524	1.445	1.389	1.387
June	1.678	1.595	1.516	1.437	1.381	1.379
July	1.670	1.587	1.508	1.429	1.373	1.371
August	1.662	1.579	1.500	1.421	1.365	1.363
September	1.654	1.571	1.492	1.413	1.357	1.355
October	1.646	1.563	1.484	1.405	1.349	1.347
November	1.638	1.555	1.476	1.397	1.341	1.339
December	1.630	1.547	1.468	1.389	1.333	1.331

Source: Inland Revenue

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* Source: Micropal. Offer to offer, net income reinvested, in Sterling to 1.10.93. Five year performance: Recovery: 212%, Emerging Companies: 216%, High Income: 57.5%. 1 Source: Datastream to 30.9.93. Past performance is not necessarily a guide to the future. The value of these investments and the income arising from them may fall as well as rise and is not guaranteed. Issued by Guinness Flight Unit Trust Managers Limited, a member of IMRO and Laurus.

When age does weary them

A black and white cartoon illustration. On the left, a sign on a post reads "PARADISE RETIREMENT HOME". In the center, an elderly man with a large, bushy mustache and a small hat sits in a wheelchair. He is being transported on a stretcher by four young, shirtless men in swim trunks. They are walking on a path that leads towards a tropical-looking background with palm trees and a small building. On the right, a sailboat is on the water. A speech bubble from one of the young men says, "NOW THAT'S WHAT I CALL PROVISION FOR YOUR OLD AGE." The cartoon is signed "PHIL WITTE" in the bottom right corner.

Clerical Medical's plan is rather different. It is for a fixed five-year period and part of the lump sum goes to buy a temporary annuity. The rest is invested in unit trusts or a PEP with the aim of replacing the capital used to buy the annuity. After five years, another plan can be taken out or other arrangements made.

Penny shares: why you should beware

Philip Coggan

[illegible]

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FINANCE AND THE FAMILY

Diary of a Private Investor / Kevin Goldstein-Jackson

All downhill from this Crest

CREST is a well-known brand of toothpaste. The same name has been chosen by the Task Force on Securities Settlement for the proposed new share settlement system which is expected to begin operations in 1998. Rather than give people a gleaming smile, the task force's Crest is likely to make many private investors foam at the mouth.

In preparation for Crest, the London Stock Exchange recently announced that a 10-day rolling settlement for UK equities would be introduced on July 13 1994. The task force has recommended that the settlement period be reduced still further: to five days at the start of 1995.

The time taken to post and clear cheques will then make it impossible for private investors to deal unless they leave money on deposit with their brokers and, probably, make use of a broker's nominee service. The brokers will either charge for this "service" and/or make a "turn" on the money held on deposit, offering a lower interest rate than an investor could gain elsewhere.

With a nominee service, all dividend cheques go to the broker, not direct to the investor, and it is highly likely that the brokers will earn interest for themselves on dividends for several days (or longer) before crediting the dividends to their clients' accounts.

While I am in favour of brokers receiving a fair return for their work, the nominee system can cause all sorts of problems. Under a nominee system, all company reports, takeover and other documents are sent to the nominee, not to the shareholder. Depending on the efficiency of the nominee (many of whom leave a lot to be desired), these documents may then be forwarded to the private investor.

Some nominees insert their client's name after the nominee name so that, when documents arrive, it is easier for them to discover to whom the documents should be forwarded. Other nominees do not do this and sometimes get in rather a muddle. In any event,

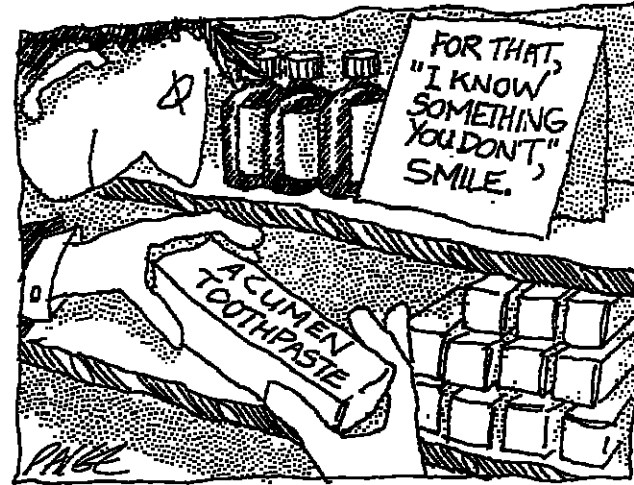
delays are caused. Yet, prompt action on receiving documents can save an investor a small fortune.

Many small companies receive little press attention and are not followed by analysts. The private investor, therefore, has to rely on the company itself for information. If there is some "horror" concealed in the notes to the accounts, then, by the time an investor receives his report via a nominee, other people may have bailed out of the company at a far better price than the poor nominee-dependent private investor will be able to achieve.

The supporters of the nominee system claim it is possible for investors to get reports direct from the companies concerned. I have tried this: it does not always work. Writing to a company secretary asking to be placed on the company's mailing list for reports will result in a report being despatched in the first year but, quite often, reminders have to be sent in subsequent years. Writing to company registrars dealing with millions of shareholders in hundreds of companies is also not always effective, either.

Getting a nominee to exercise voting rights on your behalf at an annual general meeting can also be fraught with problems, as well as incredibly time-consuming and costly. And as to getting "shareholder perks", such as discounts on purchases from a company's stores, most companies and nominees find this impossible to arrange.

Using a nominee means everything has to be double-checked by the investor - even more time-consuming than checking bank statements for errors. At least with cheques, you have a fairly good idea of



the amounts going into and out of a bank account; with nominee share services, there are additional problems. For example, I once sold what I (and the nominee) thought was my entire shareholding in a particular company only to find, almost a year later, that I still held shares in the company as a result of an earlier share bonus issue of which I had had no knowledge and which the nominee had not noticed.

The scope for fraud and tax avoidance by nominees is enormous. We have all read of companies that have gone bust and where auditors are being sued for alleged negligence - are nominees likely to be any better? Holding shares in my own name, I know the shares are mine: I have a share certificate in my name, not that of a nominee. At any one time, my brokers are not holding large amounts on my behalf: I am, therefore, well protected by the compensation scheme.

But if everyone is forced to move to nominee services, then many people will find the terms of that scheme inadequate because their brokers

will be holding large sums on their behalf. It is worth remembering that, under the scheme, a claimant only receives the first £20,000 of his claim in full and 90 per cent of the next £20,000. The maximum anyone can receive is £48,000.

Will this mean that more private shareholders will move to large, well-known firms of brokers in the hope that size will bring greater security? If so, will the numbers of independent broking firms decline and thus reduce competition, to the detriment of investors?

Even if a broking firm is financially secure, if its systems foul up or its record-keeping is poor, then it could be costly and time-consuming to sort out who exactly owns what within its nominee service - and so clients might have to wait some time before being able to sell their shares or receive the amounts that are due to them.

I have never liked nominees. Indeed, 23 years ago, when I was just investing small sums as a student, the FT published a letter from me in which I stated: "Far too many sharp deals and crooked practices

can be carried out behind nominees." How much capital gains tax is the Inland Revenue deprived of because the unofficial owners of shares have their identities concealed behind nominee names? If it is proposed to have identity cards to reduce the number of social security benefit cheats, why is it legal for people to hide behind nominee names when the scope for cheating on tax is considerable?

It surprises me that a government which spends millions of our tax on promoting democracy in other countries should connive with the Bank of England (leader of the Crest task force) to remove democratic rights from private investors. The Bank of England is a supporter of the Cadbury Code of Corporate Governance: yet, where is the proper governance when private shareholders find unwanted, costly obstacles placed in their path designed to make it difficult for them to attend AGMs and vote on various proposals, including takeover bids?

It is the private investor, more than the professional investment analyst, who is likely to notice mistakes in the annual report. Indeed, there are a number of instances at AGMs where private investors have correctly pointed out simple errors in arithmetic in reports which analysts have failed to spot. It is private investors who are likely to have more courage and ask pointed questions designed to elicit information of benefit to all shareholders.

Like many other private investors, I like receiving direct communications from companies and having a direct involvement with them. After all, as a shareholder, I am one of the owners of the company.

Benefit turns sour

DURING 1991/92, I started a new job. This included a company car, with petrol provided for business mileage only.

In my tax return for the year, I declared the appropriate scale charge, reduced proportionately for the number of months for which the vehicle was at my disposal, and this was accepted.

During the following year, the benefit was improved to include fuel consumed for private mileage. I assumed I would be taxed only from when the benefit started.

But the Revenue has now told me that "fuel is an all or nothing charge. If you make good the cost of all the fuel provided for private use, the car fuel scale charge is nil. If you fail to make good the cost of all the fuel provided for private use, the full amount of the car fuel scale charge is chargeable."

Is the Revenue correct that there can be no proportionate reduction in the annual scale charge for the period before the benefit was provided? If so, could I now reimburse my employer for private fuel costs from the date the benefit was provided to the end of that tax year, and thereby eliminate the tax liability?

The answer to your first question is yes, by virtue of section 158 of the Income and Corporation Taxes Act 1988 as amended for 1992-93.

The answer to your second question is no, because subsection 6 of section 158 says that "the cash equivalent is nil" only "if in the relevant year... the employee is required to make good to the person providing the fuel the whole of the expense incurred by him in or in connection with the provision of fuel for his private use and he does so..."

Ask your tax office for the free explanatory booklet 480 (Guide to expenses payments and benefits for directors and certain employees). This will give you an idea of the arbitrary nature of the rules laid down by parliament: they do not purport to be equitable or logical.

Tax credit on dividends

I HAVE a self-select personal equity plan (PEP). On my last quarterly statement was an entry for a tax credit on one of my dividends. The credit was

given at the rate of 20 per cent.

I think the rate of tax on dividends is 25 per cent, but the last Budget decreed that credit is given at only the 20 per cent rate. A PEP is free of all tax, so am I right in thinking that this means there is relief at 25 per cent and not at just the rate at which non-tax exempt funds can claim a tax credit? Should my PEP have credited me at the 20 or 25 per cent rate?

The Inland Revenue was correct in paying a credit at the rate of only a quarter (equivalent to 20 per cent tax) on your PEP dividends for the present tax year, as against a third (equivalent to 25 per cent tax) on previous years' dividends.

You are wrong in saying "the rate of tax on dividends is 25 per cent." In the former chancellor's speech, printed in the FT's Budget supplement on March 17, was the statement:

Q&A BRIEFCASE

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"Finally... I also propose to reduce the rate of tax on dividends from the current basic rate of 25 per cent to the lower rate of 20 per cent."

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MINDING YOUR OWN BUSINESS

Playing it cool in the fruit field

David Spark on the chilling techniques used to ripen produce

HARD avocados, unloved and unwanted by supermarkets and shoppers, are what gave Barry Cooper an opening into business.

The fruit can be imported hard and then ripened with heat and ethylene gas - but it can get too ripe. Cooper, a self-employed refrigeration engineer, was asked to design airspray equipment to cool the avocados and stop the ripening process.

"The first airsprays leaked so they cost me a lot of money," says Cooper. However, once he overcame that problem, he had equipment enabling him to send fruit and vegetables through the supermarkets' distribution chains in good condition.

He joined with Ian White, then selling refrigeration equipment for a Peterborough company, to form the Horticoold company in 1989. "I wanted to expand the business. Ian had a good customer base and technical knowledge. We just felt there was a huge market."

Chilling fruit and vegetables in Britain used to be a bit of a miss affair and caused produce to dry out. It was put in a cold room or a refrigerator, lorry but a cold room simply chills the air and the cold takes a day or more to reach the inside of the produce. Maintaining the quality of the fruit and vegetables requires faster cooling.

But how fast? Peaches split if cooled too quickly; cucumbers go soft. There was no research data, so Cooper and White have had to compile their own using a mobile cold room equipped with airsprays enabling them to see how fast the produce can safely be cooled.

White only went into refrigeration following an incident

on the cricket field. He was fielding at first slip when second slip suggested that he give up car trading, which he had taken up after a background in engineering, and apply for a job at a Hull refrigeration company. He got the job.

To launch Horticoold, Cooper and White took out £100,000 in bank loans against guarantees. They got their first big order quickly, a £300,000 contract to design and install equipment for a new distribution centre for J.O. Sims, an importer, at Spalding, Lincolnshire.

Slowly they built up a reputation, advising and equipping other importers, and installing small units at prices from £10,000 for farmers selling strawberries. "The only thing that sells an engineering product is recommendations and track record," says Cooper.

Then Horticoold turned to the importers' suppliers in Spain, France, Greece, Zambia and Kenya, offering to cool produce straight out of the fields, thus allowing it to be picked ripe.

"People harvest produce unripe for a long shelf life," says Cooper, "but if it ripens unripe the taste is not there. Peaches from Italy look beautiful but can taste lousy. It used to take 24 hours to cool peaches. We designed a machine that could do it in an hour."

A staff of 12 assemble Horticoold equipment at Langley, near Slough. They also install it in Britain and overseas, and train local maintenance teams.

Turnover was £800,000 in the first year. Four years later it's £1.6m. Profit is between 3 and 5 per cent. "We've had a few scary moments with delayed payments and people finding excuses not to pay," says Cooper. "You have to run on your clients' integrity."

Horticoold is now tackling the



Beating the freeze: Ian White, managing director of Horticoold

task of promoting the sale of British fruit and vegetables by extending the season beyond November. This means that produce must be stored, possibly for months and then ripened.

As produce ripens it gives off carbon dioxide and sometimes ethylene, and this mixture promotes further ripening. Cooper and White have devised a computerised system for controlling the mixture and, through that, the ripening process.

"We started with carrots," says White. "We have a project near Newark. We have also shipped equipment to Italy for potatoes and carrots."

They now have to wait to find out if they priced these projects correctly. They will not know the costs until the first few are completed. They believe, however, in doing things themselves. Cooper says: "People want a slice of the action. But these are our ideas. We developed them. There's no charity when it

comes to business."

Their understanding of refrigeration and the market gives them an advantage over less specialised companies in what they have found to be a specialised field. "The more the countries you visit, the greater depth of understanding you acquire. And this, after all, is a technology that does travel."

Horticoold, Unit 18, Wecham Road Business Village, Slough SL2 5HF. Tel: 0753-682891

As They Say In Europe/James Morgan

France insists on playing the fool

THE FRENCH Fifth Republic is founded on two principles: it must stand up to its friends and cave in to its enemies. President de Gaulle laid the groundwork when he turned on those who put him in power in 1958. He later ditched Nato and tried to cosy up to the Russians.

Then, 20 years ago, France thought its interests lay with the oil producers when OPEC jacked up the price: it rejected membership of the west's International Energy Agency and went over to the other side. This resulted in huge contracts in Iraq, for which it never got paid. More recently, France tried to preserve East Germany, although it did not go along with more extreme British plans in this area.

This week saw the government falling to end a strike at Air France, even though it abandoned an essential plan to re-structure this giant loss-maker. Nearly two-thirds of the population approved of this retreat, according to one poll. President Mitterrand said the strikers often talked sense and gave the kind of backing to his prime minister, Edouard Balladur, that Lady Thatcher reserves for John Major.

On trade questions, France remains united around the neanderthal remnants of a once-numerous peasant class. But any success achieved in protecting them will damage the country's long-term interests and, more importantly, those of its closest allies.

It could be that things are now getting out of hand. The president of the European Commission has diagnosed the problem. Jacques Delors often keeps his more valuable apertures to himself but on television nearly two weeks ago, he revealed that the French had finally gone mad. What he said was that France was going through a "collective trauma which leads to bad solutions, prejudicial to its interests". He was talking about Gatt - the General

Agreement on Tariffs and Trade.

These four letters often arouse a certain madness - catatonia, hysterical boredom, and even a complaint known as Gatt-rejection syndrome. German newspapers can scarcely bring themselves to mention it. In Russia, the very words "Uruguayski Round" generate disbelief and scorn.

For the French, though, international trade policy plays the same role as vampires in Transylvanian folklore. The day after Delors' warning, there were 27 editorials in the French press. The day after, 18. "We are not

barney," was the theme. The issue these days is not only French farming: agricultural protection is now joined by cultural protection, otherwise known as subsidising French films and keeping American rubbish off the small screen. In a country where you can rely on seeing an old episode of *Hawaii Five-O* whenever you like, there is clearly much to be done.

In its five-point rebuttal of everything, *Nice-Matin* accepted the worst the world could throw at France: "If we are resigned to see ourselves stigmatised as timid, irrelevant, limited, narrow-minded, inconsequential, chauvinist, archaic, demagogic, and so it goes on, for the simple reason that we care for the interests of France? One hopes this will not be so and there still remains an opportunity for our lesson in reason to be heard." Most

French leader writers think they are François Mauriac. Another paper wrote of Balladur's "Gaulist accents" and talked of a France ready to "join the Resistance" if the US persisted in its dangerous game - "a France which will accept neither injustice, nor inequality nor humiliation". *Le Figaro* linked the Gatt struggle with the solidarity of the Francophone group, which held a summit at about the same time. France could escape from its encirclement by shovelling out free surplus food to its old colonies.

Liberation, almost alone, maintains a sceptical attitude towards the pro-peasant frenzy of the rest of the media. Referring to a prospective piece of legislation which will make it obligatory to translate the words "Jurassic Park" into French, it wrote: "Drugged by a kind of plebeian, Edouard Balladur will be able to confront, with renewed muscle, the yankees who menace our country."

It is the coincidence of farms and films that makes the present French stand so interesting. The two are indeed symbols of all that it means to be French. The only trouble is that they do not go well together: the peasant provides a stock character of the French cinema, but a laughing stock character. From *The Sheep Has Five Legs* to *Jean de Florette*, this figure - depicted as a timid, narrow-minded, archaic, malign, half-witted drunk - deploys enough cunning to destroy his friends while, comically or tragically, assuring his own demise.

Farmer France - the Movie provides a less-than-satisfactory motor for a new Europe. Which is a pity - for France, when not playing the fool and fighting its friends, is the country which can make this Europe something worth joining.

James Morgan is economics correspondent of the BBC World Service.



Learning new skills: schools now offer a wealth of courses

FT schools survey

From Page 1

Fifth, in Wycombe, the authority has kept the traditional division between the sexes in its grammar schools, in spite of the shift to co-education elsewhere, even in the top independent boarding schools.

Does this segregation help to explain the area's good results? Certainly our survey shows that, on average, single sex schools get better examination grades in both state and independent sectors.

But there is much debate about the significance of this result. Do boys and girls really learn better without the distraction of the opposite sex? Or is it merely an historical accident that schools with an established record of academic success tend to have remained single sex?

Muriel Pilkington, head of Wycombe High, champions the traditional view that girls can flourish better in classrooms

without boys, who, she says, tend to be less mature.

If girls want to meet boys, they can do so after class, since Wycombe High and John Hampden face each other across a road.

Nevertheless, many parents dislike segregation by sex, as the shift to co-education in other parts of the country amply attests. And this is only one reason to be cautious about Buckinghamshire's laboratory of "traditional" education, despite the achievements.

However enlightened and flexible the system may claim to be, dividing young children by academic "success" and "failure" can be cruel.

In Buckinghamshire, these words were formerly used in letters sent by the authority to the parents of every 12-year-old.

At Sir William Ramsay, pupils appear happy, well-disciplined, and by no

means the dejected or embittered failures which mythology might suggest.

Five out of six prefects say they want to go to university, an ambition which seems quite realistic.

Meanwhile, the school's cricket captain says: "We were raised off last summer, but we'll beat the Royal Grammar this year. Just you wait and see."

And yet, and yet... in spite of all this optimism and fighting talk, pupils and teachers attest to intense pressure on children to "succeed" by winning a place at grammar school.

One of the prefects at Sir William Ramsay who is aiming for university, unwittingly summed up the argument, which will always remain against selection: "Of course if I was good enough, I would go to RGS. But I wasn't good enough."

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TRAVEL

Loved the Galapagos, loathed the red tape

Richard Mooney visits the Ecuadorian islands made famous by Darwin but discovers that a mouth-watering itinerary can prove deceptive

IT SEEMED too good to be true. "Cruise the Galapagos Islands with Gerald Durrell," the advertisement said. To visit the Galapagos archipelago, cradle of Darwinian evolutionary theory and home to many unique species, was a long-cherished dream; and to meet Durrell, naturalist, author and founder of the Jersey Wildlife Preservation Trust, had for 30 years been among my wife's fondest ambitions.

A call to Superlative Travel, the London agent, brought a mouth-watering itinerary by return post: three days at leisure in Quito (capital of Ecuador, of which the Galapagos Islands are a province); a flight to the islands to join the cruise ship, followed by five days hopping between no fewer than seven of them; and return to Quito for Andean tours on the final day. So we booked. The cost was \$4,998 for two.

The first change of itinerary came a few weeks later. We were told that over-booked flights from Quito meant we had to join the ship at the main port of Guayaquil, an hour's flight from the capital; sail the 600 miles to the Galapagos; and, on completion of the island-hopping, sail north to Costa Rica before heading home. That resulted in a two-day extension to the 13-day holiday - an inconvenience, but hardly a disaster.

The writing, however, was on the wall. Ten days later we arrived in Quito and, having made contact at the airport with one other UK adventurer, were transported to the Grand Hotel Colon. We became uneasy at the continued absence of a detailed itinerary.

A telephone call to the office of Metropolitan Touring, which was handling the mainland phase of the holiday, and a request to speak to Paddy Romero, named as local contact in our pre-departure information sheet, produced only consternation. An English speaker was found and the request repeated. Deeper consternation.

Eventually, someone was found who had heard of Rom-

rez (apparently, he worked for another company altogether and was based in Dallas, Texas). More helpfully, someone else in the office knew the arrangements for that evening. Contact having been established, the Andean tours (brought forward in the changed itinerary) passed off enjoyably and reasonably smoothly. Then came the time for transfer to Guayaquil and the high seas, or so we thought.

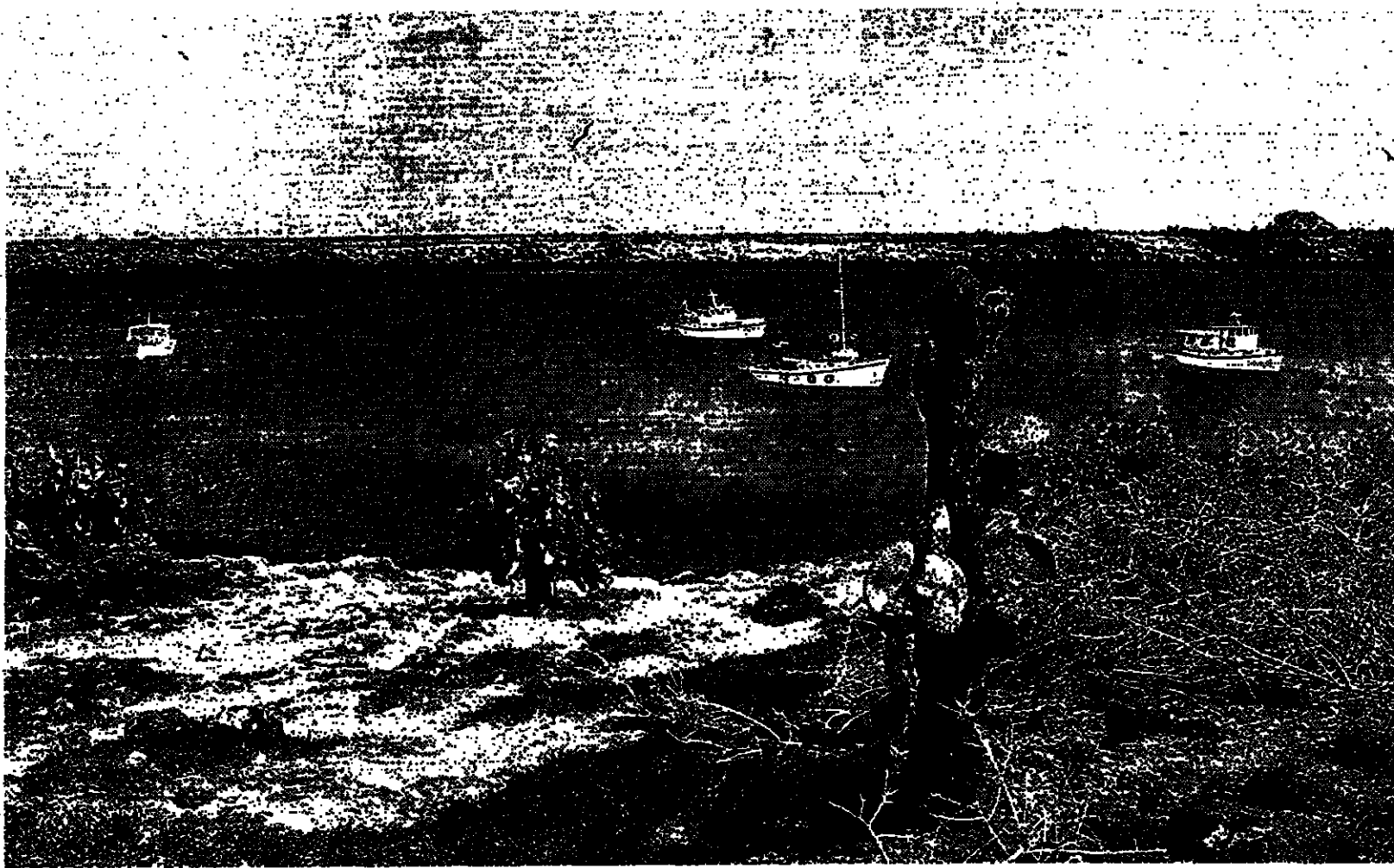
The air transfer was all right but the high seas had to wait. The ship had been unable to dock at the port and was sailing direct to the islands, to which we were to fly next day.

The morning saw the party, which had grown to five while in Quito, augmented further by two American passengers who were rejoining the ship after a spell of back-packing in Peru; and a Newfoundland, Kevin, who was taking over as ship's chef. The three-hour flight seemed longer in the cramped light aircraft that had been chartered specially, and it was with some relief that we landed on the island of San Cristobal.

The ship had not yet arrived so we were put up overnight in a small hotel where Ernesto, a naturalist-guide, gave us an introductory lecture in the evening, laying particular stress on the restrictions under which visitors were placed.

Wildlife reserve areas could be visited only in the company of a licensed guide and visitors had to keep to the designated trails; no food was to be taken ashore; smoking was banned, as was flash photography; touching the animals was forbidden; and footwear was to be washed on departure from each island as a precaution against plant seeds being transferred and upsetting the fragile balance of their unique eco-systems.

Next morning the odyssey was resumed with a five-hour trip in a small, slow and uncomfortable boat to the island of Española. Earth has plenty of things to show more fair than this featureless plat-



Tourist boats in the Galapagos... if you want to cruise the islands without problems, make sure that you transfer to a licensed Ecuadorian vessel when you arrive

form of volcanic rock, but dull would be the person unmoved by its inhabitants' extraordinarily relaxed attitude to humankind. And so accessible is its profuse wildlife that more species can be seen in an hour on Española than in a week almost anywhere else.

As soon as we dropped anchor, our dinghy was appropriated as a perch by two brown pelicans. And as this vessel ferried us ashore past marine iguanas, both swimming and sunning themselves sinistrally on the rocks, we were joined by a young sea lion showing ill-concealed delight at our arrival. This usher conducted us eagerly on to the beach, where lay a score

of older members of his extended family.

It seemed that most of the neighbourhood had turned out to receive us. Frigate birds wheeled overhead; mocking birds hopped around us; Galapagos doves made more sedate inspections. Little lava lizards scuttled to and fro, going over rather than round, lounging iguanas. A few yards away, a Galapagos hawk was casting a beady eye over the new arrivals.

Arriving back on San Cristobal after another tedious five hours at sea, we found the ship in the harbour and Patrick Shaw, the tour host, at the hotel. Within 20 minutes, we and our luggage were on

board. The information sheet had said that the *Northern Ranger* was "comfortable but not luxurious," which turned out to be a fair description. Its appointments were what might have been expected of a craft designed to ferry fisherfolk and supplies up and down the Labrador coast during the northern summer. Accommodation was in cabins rather than suites, furnished with bunks rather than beds, and "facilities" rather than bathrooms. But it did have air-conditioning.

At that evening's briefing, the hand-to-mouth nature of the voyage's organisation began to become apparent. Shaw revealed that it had

proved impossible to get permission for the *Northern Ranger* to move to any other anchorage during its stay in the archipelago. Thus, our trips over the next four days would, like our visit to Española, have to be conducted as return journeys on small Ecuadorian craft, restricting severely the scope of our expeditions.

Conversations with our shipmates, mostly elderly Americans and Canadians who had boarded three weeks earlier in Argentina, confirmed that confidence in the organisational skills of Blyth and Co., the Toronto-based cruise operator, had expired soon after the *Northern Ranger* rounded the

southern tip of the continent. And a lengthening list of cancelled excursions and aborted landfalls had done nothing to revive it.

Somewhat daunted, my wife and I retired to the promenade deck. There, in the sultry darkness, the islands' enchantment began to work on us once more. As we watched sea lions hunting flying fish attracted by the ship's lights, our spirits rose. We were in the Galapagos; Gerald Durrell was on board (we had met his wife, Lee, but not yet the man himself); and, if not exactly cruising, at least we were afloat.

The next two days were spent very enjoyably - except for the sweltering, intermin-

able boat rides - on visits to sites on San Cristobal (red-footed boobies, marine iguanas, more sea lions), followed by a crossing to Santa Fe Island (land iguanas, more finches, still more sea lions) and on to Santa Cruz, where we were rejoined by the *Northern Ranger* before leaving Galapagos waters the next day.

What lay ahead was the two-day journey north to Puntarenas in Costa Rica, during which long turtle- and dolphin-spotting vigils would be interspersed with lectures and slide shows presented by Gerald and Lee Durrell (herself a noted naturalist).

The hurried manner of our departure from Santa Cruz (the captain had been given a deadline to depart, under naval escort if necessary, whether or not all his passengers and crew were back on board) underlined the basic problem that resulted in the uncomfortably *ad hoc* arrangements of our stay in the islands. We were not welcome. This is not to say there was any unpleasantness towards the visitors from individual Galapaguans; anything but. It was between the organisers and the local authorities that the tension existed - and one had to admit the authorities had a point.

As the jewel in the crown of Ecuadorian tourism the Galapagos group is, understandably, guarded jealously. If this third world country is to maximise its revenues from the limited number of visitors the islands can sustain without irreparable harm to their ecology, those revenues must be earned chiefly at sea. So, cruising the islands in foreign vessels is, effectively, banned.

On our return, I checked with a London-based firm, Twickers World, which has been taking tourists to the Galapagos Islands for more than 20 years. It confirmed that the only way to cruise the islands is to transfer on arrival to a licensed Ecuadorian vessel. So now we know. Next time we will make sure our trip is organised according to Ecuadorian rules.

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SPORT

Basketball / Patrick Harverson

Big boys come out to play

The US league starts without its biggest star. Who will replace Michael Jordan?

LAST MONTH, the day after Michael Jordan, professional basketball's biggest star, unexpectedly retired from the game at the peak of his powers, the former Boston Celtic player Kevin McHale said something shocking. He said that within a year or two, basketball fans would be asking: "Michael Who?"

The astute McHale did not mean to diminish Jordan's nine-year career, in which the Chicago Bull's guard won three consecutive National Basketball Association championships, three most valuable player awards, and seven consecutive scoring titles.

McHale was pointing out that basketball would survive the loss of its greatest star, that the memory of Jordan's greatness would soon be superseded by the reality of younger players reaching heights of their own, and that the memory of Chicago's three consecutive league titles would quickly be dulled by the rise of other teams to the NBA championship.

Among the tidal wave of hype and hyperbole that accompanied Jordan's retirement in October, McHale's remark was a refreshing dose of realism. Yet, it was also a trifle hyperbolic itself.

Jordan was more than just the best player in basketball. To millions in the US and around the globe, he was basketball. Although others began the game's revival in the early 1980s, it was Jordan who helped make basketball the fastest-growing, most glamorous and sexiest, professional team sport in the world.

But, the league goes on without him, and his early retirement will make the new NBA season (which opens this week) the most competitive in years.

Although Jordan was always ably assisted by his team mates (whom he cheekily dubbed his "supporting cast"), the Bulls would never have won one championship, let alone three, without him. Now that he is gone, the few teams that came close to matching Chicago and Jordan in the playoffs in recent years - the Phoenix Suns, the New York Knicks, the Portland Trail Blazers, and the Cleveland Cavaliers - have the best shot at winning the NBA title next spring.

Of those four, the first two will start as favourites to meet in the final, assuming the Suns' unpredictable leader Charles Barkley, stays fit enough to play and keeps out of trouble, and the Knicks' hot-headed heavyweights keep their collective cool when big games are on the line. Both Portland



Shooting star: Alonzo Mourning, the young centre for the Charlotte Hornets

and Cleveland, however, look past their prime.

The Bulls themselves cannot be overlooked as contenders. They may have lost their maestro, but in Scottie Pippen they have one of the best five players in the NBA, and in Toni Kukoc, the recently signed 6 ft 11 in Croatian, they have a versatile playmaker who dominated European basketball.

Then there are a handful of teams which have flirted with success in recent years but which have struggled to progress in the playoffs, such as the

Utah Jazz, Seattle SuperSonics, Golden State Warriors and San Antonio Spurs. Golden State could succeed, but only if they heralded new recruit from the college game, Chris Webber, plays to his potential.

There are also some outsiders, most of them built around young, unproven players. Teams such as the Charlotte Hornets, Orlando Magic, and New Jersey Nets possess some of the most explosive raw talent in the game, and represent the NBA's bright future. Yet, they remain works in progress, and it

will probably be two or three years before they join the elite.

The NBA, however, has always been more about individuals than teams, and the most intriguing question this season is who will become the dominant personality of the post-Jordan era?

Barkley would probably regard himself as heir to Jordan's throne. Bull-shaped, bald-headed, and big-mouthed, the 30-year old Barkley is the NBA's favourite anti-hero. Fans adore his aggressive, highly physical play, but therein lies his weakness. Already struggling with recurrent back problems, he is not sure how long he can last, and has already hinted that he may retire at the end of this season.

No, the NBA will have to look to younger stars for its next Michael Jordan. The Orlando Magic behemoth Shaquille O'Neal looks the obvious successor, not least because his sponsors Reebok, the shoe manufacturers, have already anointed him the world's newest sports phenomenon.

The 21-year old O'Neal (who will be playing an exhibition game in London this weekend) is what basketball coaches like to call an "impact" player. At 7 ft 1 in and 300 lbs, the Orlando centre made an impact as a rookie last year, scoring 23.4 points-per-game and dominating the most important part of the court - underneath the basket. O'Neal is quick, and very strong. So strong that he has twice pulled the entire basket, backboard and supporting rig to the floor during games with spectacular slam-dunks.

O'Neal was voted rookie of the year last season, but the player who came second in the ballot, Charlotte's Alonzo Mourning, displayed as much potential as his rival. Although smaller and lighter than O'Neal, Mourning plays the same pivotal position of centre, and does so with great drive and aggression. He is quicker than O'Neal, a better dribbler and passer and a more accurate shooter. Aided by Larry Johnson, the rookie of the year in the 1991-92 season, Mourning is expected to lead Charlotte to a championship sometime this decade.

Barring serious injury, O'Neal, Mourning and Johnson should be the game's biggest stars (both in size and reputation) for some time to come. In fact, the big men should dominate the NBA well into the 21st century, because this season's top rookies, like Webber of Golden State and Jamal Mashburn of the Dallas Mavericks, share the same attributes of strength and size that distinguished last year's crop.



Eyes on the crown: Damon Hill is willing to drive on the ragged edge

Photo: Mike Hewitt

Motor Racing / John Griffiths

Mansell keeps the fire of desire alight

LIFE IN THE US and on the IndyCar circuit has changed Nigel Mansell - outside the cockpit, at least.

After a year away from the political world of Formula One, Mansell has lost the wary defensiveness which appeared to make him the most miserable grand prix world champion on record. He is confident, relaxed and smiles readily. The paranoia has gone.

Today the only racing driver in history to hold both the grand prix and IndyCar world championships simultaneously might have been on his way to Adelaide to drive in next week's final grand prix of the season. With the IndyCar title tucked safely in his belt he was contractually free to take up offers from a couple of serious grand prix teams to drive in both the Japanese and Australian grands prix. That could have earned him close to £1m.

Instead, today and tomorrow he will be at Donington Park in central England, racing a Ford Mondeo touring car and one of the cheap but mighty Tuscani produced by the Blackpool sports car maker, TVR.

If he wins in the Mondeo he will earn £12,000 in prize money on top of the comparatively modest £100,000 Ford brought to him by his TVR chairman Peter Wheeler, who will be racing against Mansell himself, says Mansell will be driving the TVR for "a couple of coffees and a bun like the rest of us".

If it is not for the money or prestige, I ask Mansell, is he doing the unthinkable by grand prix standards - and then driving for the hell of it? The grin that comes back is huge. He wants, he says, "to have some fun". Every driver will be risking all to beat him.

The chances are that someone will. These drivers have raced together all season. They know their cars, each others' foibles. Whichever way it goes, Mansell is the, theoretically, loser. If he wins, that is no more than the world expects. If he is beaten, the popular press will have a field day.

But Mansell will give both races all he has. It is plain that even after all this time at the top, he would race dustbin lorries if there were nothing else to hand.

It is that undiminished desire to compete which, allied to his unquestioned track skills, explains so much of Mansell's success. His attitude this weekend is in stark contrast to the jaded tensions which envelope grand prix, and once again causes it to say goodbye to its new world champion, Alain Prost.

Prost's critics say that that he has lost motivation - that the fire has gone out. There was a fierce parting shot from Bernie Ecclestone, head of the Formula One Constructors' Association and the man effectively in charge of grand prix. "Nobody," he declared, "is bothered about Prost. Racing will go on without him."

It was understandable that Prost, 38, should take the attack personally. But the episode has a wider significance, it provides evidence of a shift in attitude towards drivers. It is perceived that starting grids have become over-populated with overpaid, over-aged and too often under-committed drivers. Fearful of losing its huge audience and sponsorship, grand prix has tended to cling to its established stars. But this year in the absence of one of Mansell, it has found out how quickly, among the public, new heroes can supplant the old.

At the Portuguese Grand Prix in Estoril, Prost's young fellow Williams driver Damon Hill started from the back of the grid, Hill scythed his way through the field and was only seven seconds behind Prost by the end. Between them, Hill and Prost display most of the ingredients which go to make up successful racing drivers. Prost is nicknamed "The Professor". His approach has become wholly scientific. In Prost's world, a racing car driven with its tail hanging even slightly out is a car wasting energy which should be propelling it forward. Prost is the ultimately "tidy" driver.

But that very precision has frequently been called boring. So has been Prost's wholly rational philosophy of winning races at the slowest possible speed and least possible risk.

Prost has mostly won from the front this year in a car universally acknowledged to be the quickest. Had the Williams-Renault proved vulnerable, few would have expected Prost to tiger his way round any performance deficit as Michael Schumacher has done so brilliantly in the Benetton.

Hill, in contrast, has everything to play for. His natural talent and innate car control are not in doubt. But nor is that of Hakkinen, Schumacher, Jean Alesi, Rubens Barrichello and several others among the up and coming F1 driver crop.

Both young and old guard are, almost without exception, physically fit. There is no choice if massively variable forces of up to 5g are to be survived for nearly two hours. Where they differ is in commitment - the willingness to go out to the ragged edge, and occasionally and expensively beyond, in seizing any and every overtaking opportunity.

Only a very few, such as Mansell and Senna, retain their aggression undiminished - Senna sometimes off the track as well as on - as Mansell's kamikaze antics on Indy's ovals have shown. Cliché it may be, but grand prix drivers require courage. But then, back in the early 1980s, former world champion Niki Lauda could be heard talking about the enthusiasm and "madness" of his young team mate, Alain Prost.

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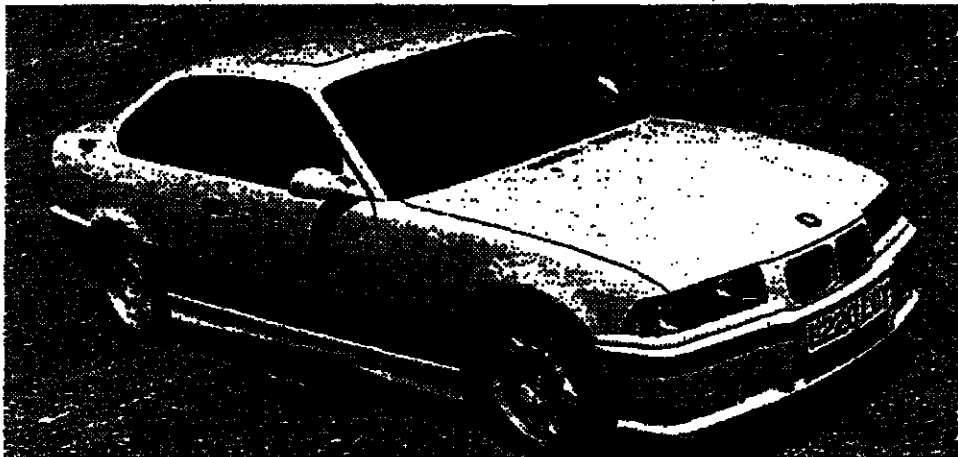
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BMW, a touch special

THERE I was, convincing myself that the only things needed nowadays when assessing a car were to check the price and look at its environmental, safety, security and recyclability credentials before making a judgment.

Then, BMW (GB) spoilt it all by asking me to try its latest wares: a 325i Convertible and M3 high-performance saloon, both with manual gears; and a 325tds turbo-diesel and 840Ci coupé, both automatics.

Never mind what the letters on their boot lids said; for me they were all SE models. SE, that is, not for special equipment but for sheer enjoyment. What is it that makes a BMW - any BMW - a touch out of the ordinary to drive? The company talks about the cars being an extension of the driver's nervous system. It sounds a bit pretentious, but it must be near to the truth because I do find myself striking up an instant rapport with a BMW.

There is an eagerness about a BMW, a desire to please a driver who enjoys making a car go well without in any way wishing to behave like a hooligan. The highway, after all, is public. It has to be shared with the less fortunate driving ageing family hatchbacks. (Or, on the roads behind Nice where I sampled the BMWs, the occasional out-of-season tourist in an unwieldy camper van).

The 325i Convertible I tried first was a real south-of-France car. In late October sunshine, with the top down, it was sufficiently draught-free for short-sleeved autotour driving to be a pleasure. With a strongly reinforced body shell, it felt stiffer than many soft tops.

flexing only slightly on rough mountain roads. The power-operated top disappears completely. Pop-up roll bars behind the rear seats, and a massively strong windscreen surround, protect the occupants should the car overturn. The price is £28,000 but this year's production is sold out. BMW (GB) expects at least 500 Britons to buy one next year.

Next, a bright yellow M3, a two-door hard-top with a three-litre engine. The top speed is said to be 180 mph (289 km/h). From 0-60mph (0-96 km/h) takes but 5.4 seconds and the average fuel consumption, should any owner really be interested, is 31.5 mpg (8.9 l/100 km).

None of these claims can, realistically, be tested during an hour's drive on mountain roads. What I can say is that the fat-tired M3 was nervously responsive to the slightest movement of the steering wheel; cornered with total security at absurd speeds; and, in fifth gear, trickled through villages slowly and so quietly enough that the boule players did not look up. What more could a sporting driver with family responsibilities (and £28,450) ask for?

a higher maximum speed (133 mph/214 km/h compared with 123 mph/198 km/h), and even a slightly better average fuel consumption of 42.2 mpg/6.7 l/100 km (40.9 mpg/6.9 l/100 km).

The 325tds four-speed automatic I tried turned like a polo pony and sounded ultra-refined. Only a distant chuckle under the bonnet at start-up gave the game away. At £22,250, this is the car for the business motorist who believes in cutting his consumption of fossil fuel but wants full enjoyment from driving.

Finally, the 840Ci. When first I drove the original V12-engined 850Ci I was slightly underwhelmed; the handling was not quite right. That was three years ago and I am prepared to believe that much may have changed.

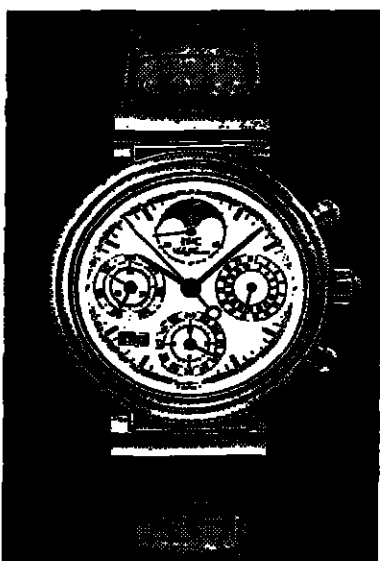
But my first experience of the 840Ci - essentially the same car, but with the latest four-litre V8 and, in this case, a five-speed automatic transmission - was different. It is a wide vehicle, but so sharp is its handling that it seemed within minutes to have slimmed. As easy as a family saloon to drive, it swept up and down curving D-roads with panache.

Standard features include traction control, air-conditioning and a 12-speaker stereo. BMW (GB) expects about 100 people to take delivery of a £52,950 840Ci next year. If only I could be among them.

MOTORS

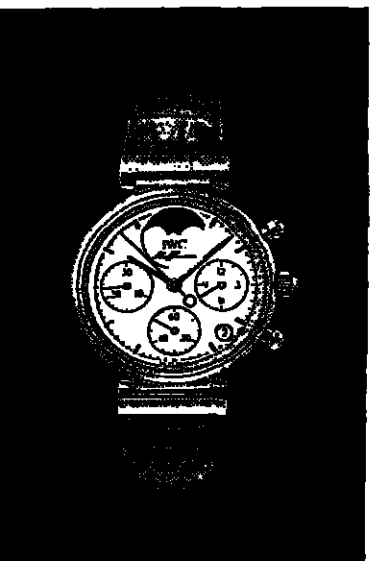
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Minister for a Day

Digging out of little England

Edwina Currie, a former junior health minister, picks up the European portfolio



Edwina 'Start tunnelling now'

If I were minister for a day I'd probably waste most of it recovering from the shock. I spent much of my first day last time on the phone to my mother, trying to explain what a minister really does. I still don't know, but at least now, were I Minister for Europe for a day and properly equipped with a magic wand, I'd make one hell of an impact. They would still be talking about it years later.

For a start I would order the commencement of the next channel tunnel, at once. The first one is nearly finished and will be packed out from day one, at least as soon as the French can get their trains running. Our side will take a bit longer. But already 24m Britons a year stream abroad and the ferry companies are busy buying bigger boats, convinced that the tunnel won't pinch business but encourage it. The moment the new hole is packed solid with sweating weekend commuters we will start demanding a second one alongside; and that will take years. So I would get digging right away, and lay the plans for the third tunnel in due course.

While we are at it, I'd make the French TGV compulsory throughout the continent. It will be any-how, sooner or later, its silver

snakes hissing through long tracts of countryside carrying passengers at 300kph, so I'm going to take the credit for it. I said this in Germany recently - after my train from Leipzig to Frankfurt left an infuriating 20 minutes late without explanation, which produced some long faces, for the French have just beaten the Germans for a lucrative contract in Korea.

What is good enough for the Koreans should be fine for us, especially if we add British Rail's pushy grey and pink velvet, cheerful Asian ticket collectors and splendid habit of running lots of only slightly slower trains all over the place.

And now you can see what I'm planning. The Romans did it first: create communications links between all your centres, and you foster a feeling of wholeness, where nowhere is too far away, and every-

where counts. Trade, commerce, tourism, and friendship all increase with ease of access; nothing would be a greater unifying element, or bring more pleasure to more people.

I'd add fibre optic cables alongside the rail track and satellite dishes (or whatever is needed) at suitable points, so that I could use my car phone throughout Europe cheaply, instead of being held to ransom on a bad line. And I'd insist that all post be delivered in a day, no excuses, even across frontiers; if it takes only 90 minutes to fly from Birmingham to Berlin, why on earth did it take my postcard four days to get back?

Now I am getting into my stride. Danish teachers would find themselves herded on to boats headed for all parts of Britain and refused home leave for five years, until they had taught the British how to speak several languages at once, fluently

and with comprehensible accents. In return, 20,000 British teachers, chosen for their courage in standing up to the education secretary would be rewarded by equally long-term trips to the former east Germany, Poland, the Czech Republic, Hungary and points east, with a brief to stay put until the good souls of those countries had grasped basic English.

Then, when the European Community has grown to 20 countries with 16 languages - at which point the cost of translation will have overwhelmed the Brussels administrative budget - the nations will plump for the most obvious language, which (if I am successful) will, of course, be English.

I liked the idea of a member of the staff of the British Embassy in Bonn: that the news should be compiled nightly not from the unadorned offerings of the BBC or ITN,

but from all the main news stations in Europe, with subtitles. Most of the time the different reports might be from separate planets. It would give us all a rude shock, and much to think about, if we realised how wide the gaps in perception still are between supposedly friendly countries. Then maybe we would all be driven to understand before we criticise quite so freely.

One pet project is probably already bubbling in some Brussels bureaucrat's fevered mind. Gazing at the superb restored buildings emerging from scaffolding in Leipzig in former east Germany, I understood why Berlin is still such a derelict mess.

There just isn't enough money to go around, even in the richest nation in Europe. Heaven knows how they're managing in Prague or Budapest; meanwhile the villages of Romania crumble from neglect and

fine old churches up and down France and England appeal without hope for funds.

Can't we have a Heritage Fund, a substantial sum year by year, to help save the architecture and artifice of a bygone age which made Europe great? No one country can afford to do even their own, yet the citizens of all can enjoy the results. An International National Trust, if you like.

It could be paid for simply by scrapping the Common Agricultural Policy, though the French would have to be allocated more than their fair share for a while. However, they realised that far more people could be employed renovating Tours Cathedral and the like than looking after subsidised cows - they would be happy.

Churchill got it right. In the Hague at the first Congress of Europe in May 1948 when he spoke of "progressively effacing (the) frontiers and barriers which aggravate and conceal our divisions, and...rejoicing together in that glorious treasure of literature, of romance, of ethics, of thought and toleration, which is the true inheritance of Europe."

Yes, that's it. If I get my way, in my one special day, that is what we will do.

Why costs don't count

FT political editor Philip Stephens on every parent's fear

THIS IS a good story about the National Health Service; about NHS doctors, nurses and administrators delivering unrivalled standards of care and efficiency. Sadly it may turn out to have an unhappy ending.

It starts with a personal experience: the only sort that counts in an age in which we too often judge the worth of our public services in terms of financial bottom lines and cost-benefit analyses.

My three-year-old daughter Jessica has a heart complaint. It was spotted two years ago by a diligent GP treating her for a particularly nasty cold. Since then she has been an outpatient at Guy's hospital.

Until this summer regular checks at the hospital's department of paediatric cardiology had shown the condition - a narrowing of the aortic valve - was stable. At some stage the valve would need an operation - and eventually a heart valve transplant - but the longer it could be left the better the prognosis.

Two months ago came the bad news. The latest check had revealed a sharp deterioration in the pressures inside the valve. Jessica would need at the minimum an exploratory

operation and perhaps direct intervention to widen the valve.

That, as every parent will know, is when the panic started. But in our case it was also when the NHS showed its worth.

Jessica was summoned back within days so the consultant in charge of her case could

'People and resources, not structures, were the key'

conduct the tests again personally. The results were the same. We were told she would have to be admitted.

Giving us all the time we needed, the consultant explained the diagnosis would be rechecked under general anaesthetic and, if necessary, the valve stretched by the catheter "balloon" technique pioneered at Guy's during the 1980s and now used to treat even unborn babies.

Then came the bad news. Jessica's case was serious but not an emergency. She would have to go on the waiting list. Her consultant was not quite

sure how long that would be. But obviously the sooner the operation was done the better. The risk of damage elsewhere in the heart meant it should not be left longer than a few months. Instantly, images flooded our minds of Jessica suffering heart failure while waiting for an NHS bed.

It was at this point that our preconceptions crumbled. Fearful of delay we explored the option of having the operation done privately. Like many cynics I had always assumed that consultants - especially in high-tech specialisms - would never pass up the chance to switch patients from NHS to private lists. And such is the standing of paediatric cardiology at Guy's it already attracts private patients from around the world. I do not have private medical insurance but what's a few thousand pounds or so in such circumstances?

I was wrong. The doctors caring for Jessica advised us to wait. Why not see if an NHS bed came up. And if we wanted a second opinion, no problem. All Jessica's notes would be faxed to whatever consultant we chose.

So we contacted the senior paediatric cardiologist at the Hospital for Sick Children in Great Ormond Street. Since we

wanted to see him within days we were quite willing to pay. No need. He would fit us in outside his normal clinic - but on the NHS. His advice - delivered without regard for what must be pretty valuable time - was to stick with Guy's. We should not worry about waiting up to three months. Beyond that we could re-explore the options.

From here on in the story gets still better. Guy's came back with an early date - the waiting list was not as bad as feared. Jessica had her catheter examination and the valve turned out to be in better shape than expected. With luck, major surgery will not be needed until she is much older. By then the technology will have advanced still further.

During a few days as an inpatient her treatment - from doctors, nurses, technicians and everyone else - was exemplary. We saw for ourselves what the combination of sophisticated equipment and a caring medical team can produce. In many other places the only option would have been open heart surgery, with all its attendant risks.

So what moral should be drawn? It is not, I am afraid, that the government's reforms have transformed the health



Jessica: treated by dedicated staff with invaluable equipment

service. Guy's may or may not have become a bit more efficient since it became a joint hospital trust with St Thomas's. But it worked for Jessica because of the dedication of staff and availability of expensive but invaluable equipment.

People and resources, not structures, were the key. It is here that we come to our fears of an unhappy ending. In spite of its envied reputation, there are strong rumours that a number of Guy's high-tech specialisms,

including paediatric cardiology, will all but disappear through the merger with St Thomas's. All London hospitals must save money. Individual units may be a national asset at the leading edge of medical research. But things

like that tend not to show up on the cost-benefit analyses of trust hospitals. Nor, it seems, is there any strategic authority ready to make the wider judgment. Next time Jessica needs an operation, I fear it will be an altogether different story.

Wines

A wizard of Oz weaves a spell in Italy

Jancis Robinson meets a very well-travelled moustache

THE FIRST time I spoke on the telephone with South Australian winemaker Geoff Merrill, he was still recovering from cricketer Ian Botham's most recent testimonial. He had got to bed at 3.45am and had to be on a 7.55am flight to Rome. He made it.

Thus, he kept his promise to Sainsbury's, the UK supermarket giant, to see some Orvieto and Frascati fermentations bubbling away before turning his hired Lancia north and driving 680 km to position himself in readiness for a hard spell of wine-making the next day. "I've been told I must have been the most photographed person in Italy last September, the speeds I've been doing on those autostradas," he told me.

Merrill is one of those characters whose reputations precede them. Somehow, our paths had never crossed - a lack of cricketing expertise on my part, perhaps - and I was all prepared for Les Paterson incarnate. What I got was a silk-shirted charmer with flowery waistcoat, a bunch of irises and a handlebar moustache.

Sainsbury's, the most sober of the supermarket chains, has

hired Merrill to inject some Australian "fruit-driven" character into an array of Italian wines made at premises owned by Gruppo Italiano Vini, Italy's most dynamic group of co-operatives. According to witnesses, the facial expressions above the Italians' Milanese suits when Merrill was presented to them were wonderful.

What Merrill did not realise when he took on the job is quite how long he would spend in the Lancia between what turned out to be seven different wineries from Rome to the Alps. In one 24-hour stretch, he drove 1,800 km.

"I had to work even harder in Italy than I do back home. There, you just ring up and get answers to 'What's the sugar level? Any sulphide on the nose?' You can't in Italy. You have to jump in your car in Trento and drive to bloody Rome and back."

Merrill swears he loves the Italians, though. Great people. Great food. Some great wines, especially Tuscan reds. "The elegant tannins in those Antinori wines. That's what I'm trying to go for at home. I'm not a big rap for Valpolicella, mind you, but I liked those - whaddyacall them? - Amarones. That's all I drank up there [in Valpolicella country]. Fifteen per cent alcohol, mind you. Not very clever, was it?"



Geoff Merrill: 'The way those guys eat lunch'

"The only thing is, the way those guys eat lunch. You can forget asking someone to give you a reading at five to twelve. Or put some Chardonnay into oak on a Saturday, even if it's really ready for it. Could be the start of the shooting season, or something really important like that."

"And d'you know what? At six o'clock, they go home! Chief wine-maker came up to me at the end and shook my hand. 'You work very hard,' he said. Well, I wouldn't want it any other way."

Merrill's main amendments to the Italian wine-making recipe have been to ferment cooler and use different yeasts, all the time trying desperately to protect the embryonic wine from oxygen, the obverse of Italian philosophy. "In terms of machinery, Italians have got it all. But what they don't have is enough refrigeration, and it can be hot out there."

Merrill claims he took on the job to keep sweet a very important British customer for his own Mount Hurtle Australian wines. Sainsbury's, on the other hand, realised that only someone who was his own boss would be allowed out.

This is not the first time an Italian winery has seen the arrival of a "flying wine-maker" during the quiet season down under. The ubiquitous

Jacques Lurton turned out some Basilicata wines last year, and Rissoli of Tuscany had a little help from South Australia. This year Gaetano Carron, formerly of Rosemont (Australia), Trimbach (Alsace) and Concha y Toro (Chile), has been working the vintage all over northern Italy.

Sainsbury's buyers are flying to Verona on Monday to choose from the Merrill/GIV Bianco di Custoza, Pinot Grigio, a couple of Chardonnays, a Veneto Sauvignon, a Cabernet or two, a Teroledgo, a Frascati, an Orvieto, and trials of varietal Grechetto and Verdello, two of Italy's less exposed grape varieties. Deciding how to market them might be even more difficult, though. A Vino Merrill label? The Ozitalia range? Or GIVusabear?

Footnote: Merrill must have found it difficult to improve on GIV's Chardonnay delle Tre Venezie (£3.59 Sainsbury's). Best Merrill buys are vehemently Australian. Mount Hurtle Grenache Shiraz 1992 (£3.99 at Oddbins and £4.15 at Sainsbury's) is a juicy antipodean answer to early-drinking Côte de Rhône. Cockatoo Ridge Chardonnay 1993 (£4.19 at Oddbins) combines body with vivacity. Mount Hurtle Grenache Rose 1993 (£4.95 Sainsbury's) shows us what most Tavel is not.

Spirits

Homage to Catalonia

Giles MacDonogh finds French elegance in Spanish brandy

THE BRITISH spirits drinker is a wretchedly conservative beast. Take brandy. This means cognac or, very occasionally, armagnac. Sometimes, it means rather cheap French grape brandy mixed with soda in the pub; but this is less a matter of choice, rather the chicamery of brewers who count on the drinker asking for brandy, not cognac.

Spanish brandy is something else altogether. In Jerez, where 90 per cent of it is made, they add such flavourings to the casks as sweet, boiled grape must, caramel and cane syrup, or anything else which might give the spirit some individuality: plums, apricots, prunes or, in some cases, even nuts. The result is that many Spanish brandies have big, sweet fruit flavours of the sort which the Cognacis finds vulgar.

Spain has another brandy producing region, though: Catalonia. And here the spirits are made in a tamer, more elegant French style. The biggest Catalan producer is the Miguel Torres winery at Vilafranca del Penedès, near Barcelona. It started making brandy in 1928, mainly to supply the important local market in Spain, workers like a slug of brandy in their morning coffee and are not too fussed about its quality.

Torres, however, has moved steadily up-market over the years and now makes some of Spain's most prestigious wines. Sooner or later, the brandy had to follow the same path - out of the column stills, which made spirits for the workers, and into the expensive pot stills from Cognac which produce a refined spirit more appropriate to the dinner table.

Torres makes six brandies and a sweet liqueur based on brandy and oranges. The first two brandies in the range, the Solera Select and the Gran Reserva (known as Torres 5 and 10), are produced in continuous stills and matured according to the solera method

where older casks are topped-up constantly by younger spirits.

Fontanes is the cheapest of the pot still spirits and spends four years in American oak casks. Miguel Torres is aged for eight years in French oak. Then come the two brandies at the top of the range: Miguel 1, aged 10-12 years in French oak, and Honorable, aged 15-20 years. Only limited amounts of each are made, and both are rather expensive.

The 5 and 10 are produced from the trinity of grapes responsible for the sparkling wines of the region: Parellada, Macabeo and Xarel-lo. The better brandies are made from a pure Parellada, with the exception of Honorable which is distilled from the cognac grapes

Ugni Blanc and Folle Blanche. Almost certainly, Parellada is responsible for something of the difference of character between cognac and a Penedès brandy.

Unless the grapes are picked early (as they must be for brandy), those on the Parellada vine achieve monstrous size, averaging more than a kilo a bunch. Flavour is not their strong point. At 70 per cent, I imagined I could smell the Catalan breakfast doughnut or

Magno and Domecq's Carlos III. In the second round, the same Torres brandy also trounced the tarty three-star cognac from Courvoisier.

Three more brandies appeared in the next flight. The first I found a little short on the nose, but elegant and structured nicely on the palate. The two rivals scored better on the nose but, on tasting them, they were fiery and slightly coarse. The results of this round were revealing: the smoothest was Miguel Torres brandy; the others were VSOPs from Hennessy and Martell at \$5 to \$10 more a bottle.

Three more brandies appeared in the next round. The first had a superb bouquet: nuts, prunes, oranges and orange blossom; a classic example of what the Cognacis call *rancio*. It was lovely to drink, too. The second was also exquisite just to sniff, but less impressive to drink. The third paled slightly before the first two: not in the same league. It was Miguel Torres. The first two were Martell Cordon Bleu and Hennessy XO at three and four times the price. It clearly does not pay to be conservative as far as brandy is concerned.

Torres 10 is available in the UK from Moreno Wines (tel: 071-288-0678 or 071-723-6887) at £13.99, or from branches of the North-Eastern Co-op at £11.95. Miguel Torres brandy is £19.95 from Moreno; £20.30 from Rackhams of Birmingham (021-2363333); or £22.50 from Selfridges (071-629-1234).

In Spain, workers like a slug of brandy in their morning coffee

Appetisers/Jill James

071-259 5599.

To add to the festive scene in London, a Taste of Indonesia festival was launched this week at The Lowndes, a Hyatt hotel in Belgrave. Chef Karo Suwito has flown in from the Hyatt in Jakarta to help direct operations in the kitchens. A three-course meal with Indonesian beer should cost

about £25 per head although real gourmards might like to try the traditional *risotto* of more than a dozen different courses. The festival runs until November 21. Tel: 071-923-1234.

Holme Farmed Venison has set up a mail order business. The company, based at Holme House Farm, Ralsbeck, Penrith, Cumbria, CA10 3SG, has developed a range of products which can be eaten all year round including venison hantch steaks, sausages, burgers and casserole in red wine. Products arrive ready for use or freezing. For details tel: 06396-24618 or fax: 06396-24551.

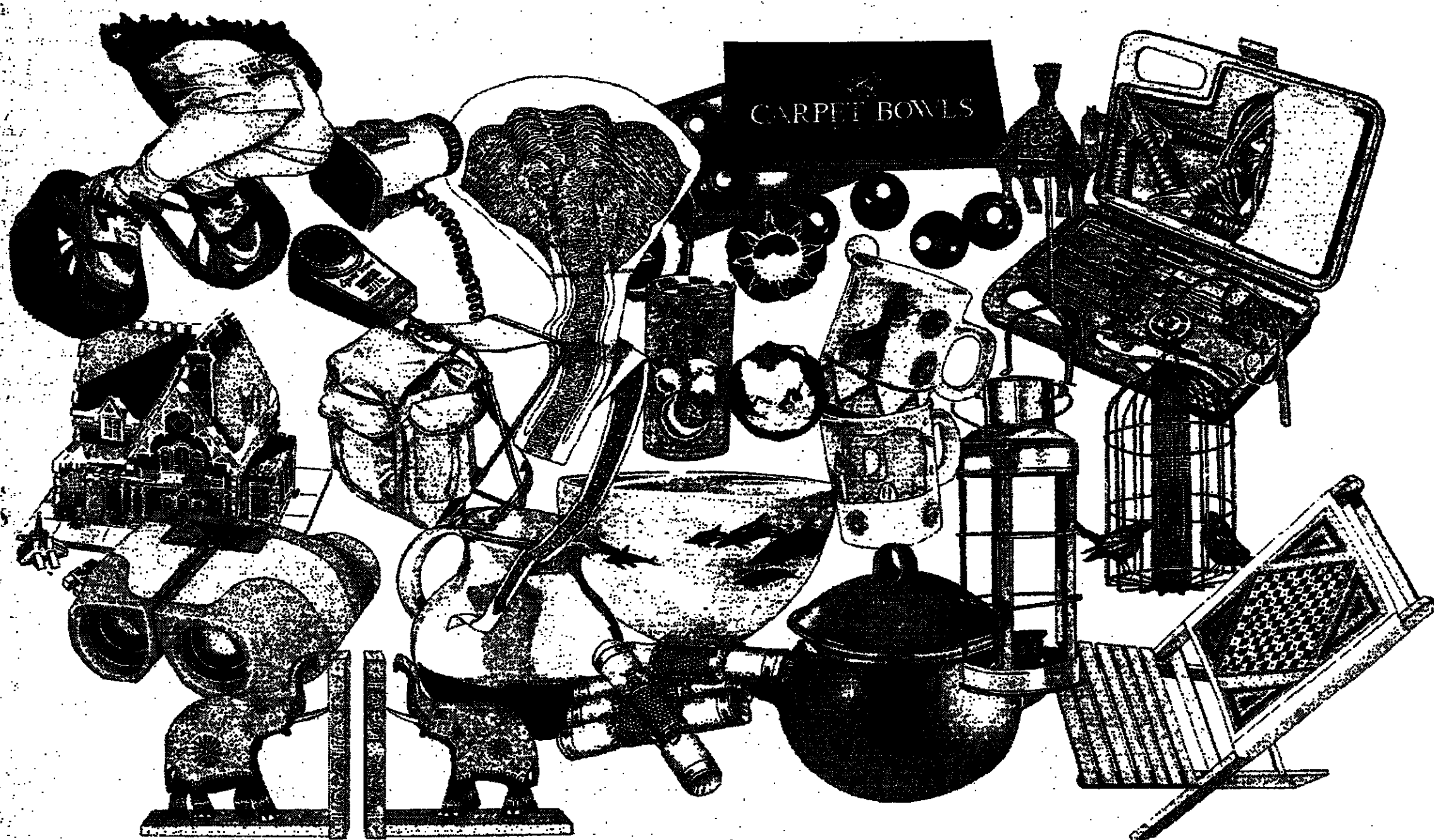
Finally, you do not have to be toothless or aged to enjoy The Oldie Cookbook by James Page-Roberts (The Carbury Press, £5.95, 224 pages) which is full of simple, value for money recipes.

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HOW TO SPEND IT



A catalogue of charitable ideas

Lucia van der Post explains how to help a good cause and give pleasure to your friends

CHRISTMAS is coming... and the catalogues are getting fat. For all those who believe in planning and plotting it is time to sit down with pen and pencil and send off for the catalogues of your choice. For those who prefer to spend their hard-earned pounds where they believe they will do the greatest good, here is a list of some of the best-known and most deserving charities that you could support this Christmas:

Notting Hill Housing Trust, 26 Paddenswick Road, London W6 0UB. Tel: 081-563-5000. Catalogue free or available from any of the 13 trust shops. A charity that aims to help house those most in need. Although it manages some 10,000 homes, there are still about 37,000 homeless families in London.

The catalogue is very small - useful for those who do not like being confronted with too much choice - well-edited and offers a few really attractive presents at good prices. Camel candlesticks, 40cm high (sketched here) are £7.99 each and there is an equally attractive elephant and fish version.

There is a charming pure white cotton night dress, (£21.99), cotton lace cushions covers at £7.99 and pillowcases at £10.99.

Imperial Cancer Research Fund, Freepost, PO Box 45, Burton-upon-Trent, DE14 1BR. Tel: 0283-512040 for a free catalogue.

Many people's favourite charity, here supporters can buy most of their Christmas essentials - from crackers (much better designed this year) to cards, papers (look out for a particularly chic black and gold design), ribbon and decorations to plum pudding and fruit cake.

When it comes to presents there is nothing very beautiful but quite a lot that is useful - a wooden indoor croquet set (£24.95) would be handy for the country-house set, fleecy-lined slippers (£12.99) useful for those who live in draughty houses and the AA Guide to Short Walks to Country Pubs (£3.99) could inject some fun into the life of ardent fell-walkers.

Great Ormond Street Children's Hospital Fund, PO Box 20 Tanners Lane, Barking, Essex IG6 1QQ. Tel: 0268-285577. Catalogue free.

As many already know, this charity helps towards the treatment and care of seriously ill children from all over the UK. A small selection of the Christmas staples - cards, crackers, wrapping paper et al - and an equally small selection of presents. Choose from a wooden two-piece duck clothes brush (£25.95), a set of carpet bowls (£25.95), mystery games (£15.99), key-rings, pens and the like.

Oxford Trading, Mardeock

Road, Bicester, Oxon OX6 7EP. Tel: 0865-245011 for a free catalogue. Profits from catalogue sales go to help local craftsmen and women in poor areas of Asia, Africa, Latin America and the Caribbean. Last year's profits helped to start marketing initiatives in India, a shop in Thailand, training in Sri Lanka and Bolivia and a refuse cart in El Salvador. Lots of colourful ethnic crafts ranging from a brilliantly coloured cotton canvas director's chair (£39.95) to a tapestry kit based on Oriental rug designs (£37.95).

Levels of taste vary so there ought to be something for everybody. Particularly appealing were the decorative Peruvian mirror (£25.95), charming safari mugs (£7.95), some wonderfully old-fashioned striped pure cotton tea-towels from South India (£5.70), rugs from Kashmir, Peru and Pakistan, and quite a good selection of toys. There is a separate catalogue which features its cards, wrapping paper, calendars and diaries - available from the address above.

NSPCC Trading Company, PO Box 39, Burton-on-Trent, DE14 3LQ. Tel: 0283-510111. Catalogue free.

Big selection of Christmas cards, papers and gift tags, and a useful, if unexciting, selection of presents - personalised pens, aromatherapy oils, scented drawer liners and hangers, luggage straps and cassette carriers. A choice of gadgets for the gymo fancier - alarm lights, hand-held sewing machine, lanterns with in-built alarms and so on.

Brainwaves from Childline, Freepost SU 361, Dept 5317, Hendon Road, Sunderland, SR9 9AD. Tel: 091-514-4666. Some really splendid presents for children - from jigsaws to a box of science tricks (£7.95), lots of models to build, a working camera to make (£16.95), bubbles to blow, old-fashioned clay building kits (£45) and traditional games to play (£22.50).

World Wide Fund for Nature, PO Box 49, Burton-upon-Trent, DE14 3LQ. Tel: 0283-510344 for free catalogue.

Cards, calendars and wrapping paper, much of it on a furry note, and a wide range of animal/conservation slanted presents. A tropical rain forest puzzle (£9.95), wooden Noah's ark (£19.99), duvet covers, cushion covers, t-shirts all embellished with colourful signs of wild-life from a dolphin to a complete range of jungle life.

British Heart Foundation, Heart Cards, PO Box 45, Burton-upon-Trent, DE14 3LQ. Tel: 0283-512040. Catalogue free.

Some splendid suitably traditional cards, lots of ornaments, ribbons and decorations, press-out Christmas books, candles and a rather limited selection of predictable presents as well

- personalised pencil sets, name tapes, pot-pourri, scarves and ties. For a knock rock the stainless steel fish poacher (£28.95) makes a handsome present.

Tralcraft Interiors, Kingsway, Gatehead, Tyne & Wear NE11 0NE. Tel: 091-491-0591.

This catalogue may be slightly less useful as a source of Christmas presents than for finding well-priced attractive things for the house. It is a welcome change from the other catalogues, many of which clearly buy from the same sources, this catalogue has an original, fresh selection of very attractive things.

Apart from more substantial household objects such as chests and rugs, wooden cabinets (a charming verdigris finished version for £44.95) and chairs, there is a charming selection of applied Indian bedspreads (most children would love the elephant one, £34.95), a delightful stuffed fabric doll from Thailand (£14.95). There are colourful mirrors (painted glass frames as well as carved wooden ones), a beautiful hand-painted ceramic bowl (£28.95) and some wonderfully ethnic coconut shell salad servers (£4.95).

Lifewatch, Freepost, SU361, Hendon Road, Sunderland, SR9 9AD. Tel: 091-5142777 for a free catalogue.

The usual collection of sweat-shirts, t-shirts, calendars and notebooks all on a wild-life theme. Some particularly horrible gorilla feet slippers which I guess children would adore (£7.50), some almost as gruesome wind-up creepy-crawlies (£9.95 each), silver-plated elephant cuff-links (£17.50), a fine owl needlework kit cushion cover and a highly attractive 1,000 piece "Happy Animals" jigsaw which should keep the family occupied during the holiday period.

One or two really rather beautiful things as well - look out for a strong and simple pewter brooch of penguins (£9.95) and Malcolm Sutcliffe's mouth-blown lead crystal glass bowl. For the lazy there is the large mystery parcel (£49.95 for at least 10 different items) or a small one (£24.95 for at least five mystery items) - they come wrapped in splendidly old-fashioned plain brown paper and string.

NSF (National Schizophrenia Fellowship), 28 Castle Street, Kingston-upon-Thames, Surrey, KT1 1SN. Tel: 081-547-3937.

A slim little catalogue from a charity fighting for its share of the financial limelight. Cards and calendars are mostly what it purveys but some white, silver and gold crackers at £12.50 per box seem generously filled (address books, sewing kits, mini torches etc) and elegantly contrived.

Queen Elizabeth's Foundation for Disabled People, Leatherhead Court, Leatherhead, Surrey, KT22 0BN. Tel: 0372-

842204. Another slim catalogue with a selection of cards, papers and crackers for those who want to support this charity and a small selection of rather predictable presents (sewing kits, photograph albums, pens and Biro, eau-de-cologne, boxed bridge sets and the like).

Greater London Fund for the Blind, PO Box 81, Burton-upon-Trent, DE14 3LQ. Tel: 0283-510111.

Cards, paper, ribbons, calendars and decorations and a small selection of presents. Slippers seem popular this year (anticipating the VAT on fuel) so here we have some cosy-looking suede moccasins for just £10.99 a pair.

Aromatherapy, too, is in - choose from jasmine, camomile, peppermint and juniper foaming baths or a gift boxed set of four bath oils, £8.99. There is a lambswool scarf with tartan pockets (£24.95), lots of personalised pens and pencils and what the compilers of the catalogue call the "World's Most Difficult Jigsaw" - 529 pieces for £9.99.

Marie Curie Cancer Care, PO Box 72, Burton-upon-Trent, Staffordshire, DE14 3LQ. Tel: 0283-512040.

For those who want to support one of the smaller cancer charities Marie Curie Cancer Care provides nurses to look after patients at home as well as funding 11 centres where cancer patients can be looked after around the clock.

The catalogue offers a familiar collection of cards, wrapping paper, calendars and crackers as well as some traditional Christmas foods and some straightforwardly useful presents - woollen scarves, socks, pot-pourri, gardening gloves, bath oils and a really rather charming matt black wooden key rack based on the theme of cats, £5.99.

Shelter Trading Ltd, 88 Old Street, London EC1V 9HU. Tel: 071-453-6902.

Nicely produced but very small little catalogue from the charity that helps with the homeless and badly-housed. Most useful on the Christmas card front as it offers an exceptionally jolly selection for those who prefer modern versions of the well-worn themes. A very few presents on offer as well - beeswax candles, some unexceptional blue and white pottery and some sweet little wooden puzzles for children.

Christian Aid, PO Box 100, London SE1 7ET. Tel: 071-620-4444.

Another catalogue mainly useful for its charming selection of original Christmas cards - on the present front there is only a selection of t-shirts, a couple of books and a dairy.

Unicef, 55 Lincoln's Inn Fields, London WC2A 3NB. Tel: 071-406-5592. Probably the best and big-

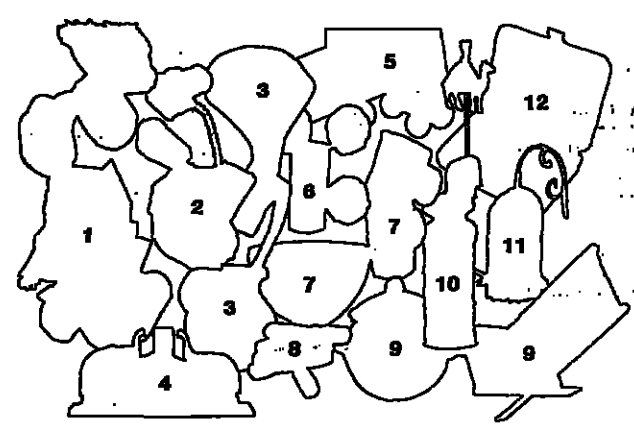
gest selection of Christmas cards - from arty photographic essays to jolly Nepalese pop-up cards - as well as a small selection of presents.

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STILL on a charitable theme, there are two Christmas fairs that readers like to make a point of visiting. The Birthright Christmas Fair (Birthright is a charity primarily concerned with problems of infertility and the welfare of newborn babies and their mothers) will be held at the

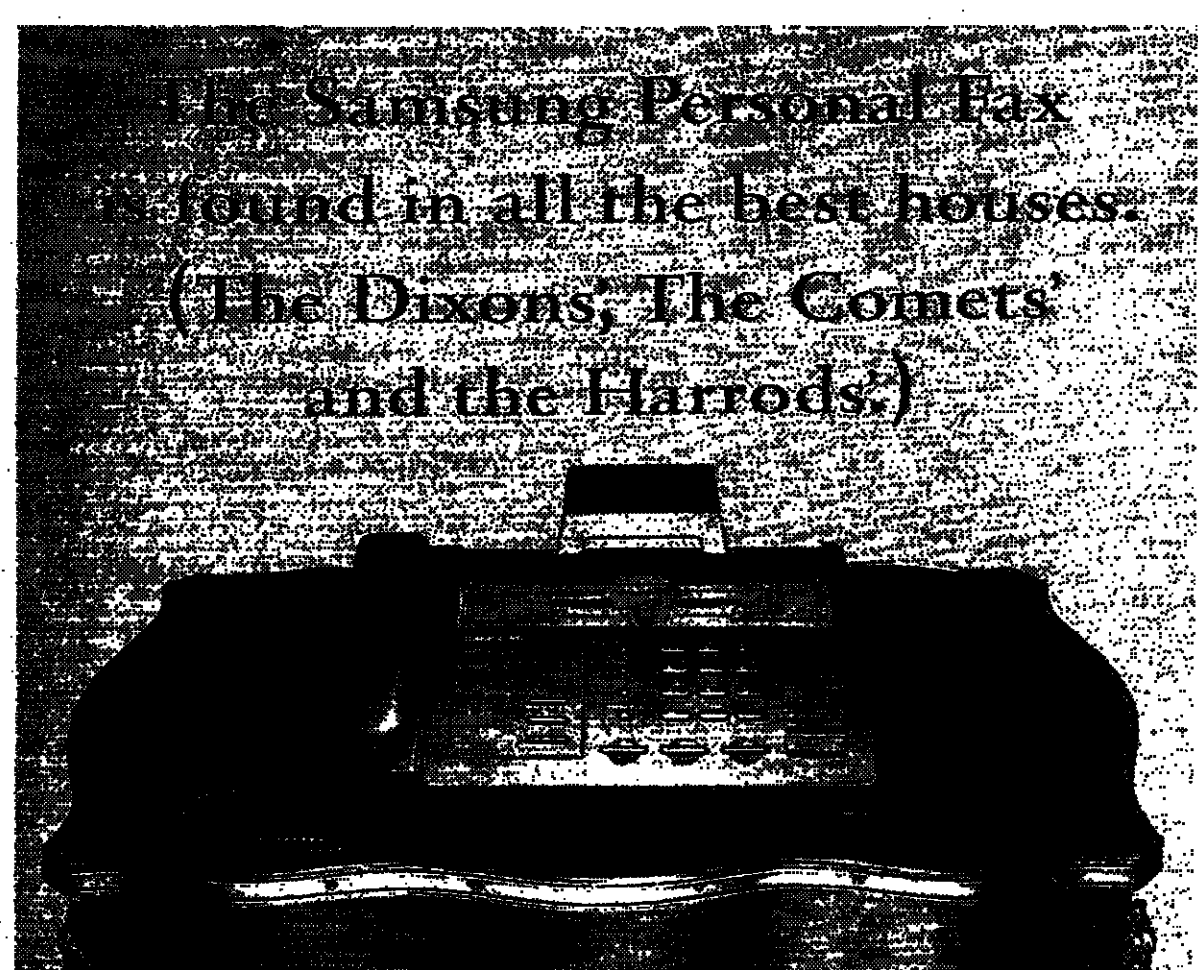
Royal College of Obstetricians & Gynaecologists, 27 Sussex Place, Regent's Park, London NW1 4SP on Tuesday from 10am to 5pm. Tickets are £5 each. There is also an evening preview on Monday November, from 6pm to 9pm for which tickets are £10 each. Tickets can be bought at the door.

The Macmillan Fund, a cancer charity, holds its Christmas fair on Thursday November 11 at the Royal Horticultural Society's New Hall, Vincent Square, London SW1, from 10am to 5.30pm. Tickets cost £3 and are available at the door.



1. Moon-boots to bounce on (they work like mini trampolines), £29.95, powerful mini zoom binoculars, £99.55 and a build your own jigsaw, £17.50 all from Brainwaves from Childline.
2. Bicycle alarm with siren noise and flashing lights, £5.99. Folding fishing chair and rucksack all-in-one, £16.99, from the NSPCC.
3. Cool blue jug, £24.95. Elephant kite from Thailand made with mulberry paper on a bamboo frame, £5.95, both from Oxfam.
4. Hand-painted wooden elephant bookends, £12.95 from Water Aid, PO Box 10, Gateshead, NE8 1LL. Tel: 091-487-0399.
5. Carpet Bowls, £25.95, from Great Ormond Street Children's Hospital Fund.
6. A juggling set based on the solar system, £8.99, from The Imperial Cancer Fund.
7. Mugs hand-painted with designs taken from decorations on huts of the Ndebele tribe in South Africa, £8.95 each. Mouth-blown, sand-blasted lead crystal dolphin bowl, £129 from Lifewatch.
8. Elegant white, silver and gold crackers, £12.50 for 12 from NSF.
9. Handsome ceramic Pomara casserole, £14.95; folding slatted wood chair with a leather back from India, £48.95.
10. Painted metal camel candlestick £7.99 and brass lantern, £11.99 from the Notting Hill Housing Trust.
11. For would-be ornithologists - a nutcracker designed to feed the birds and thwart the squirrels, £24.95 from the World Wildlife Fund.
12. For nervous - or wise - travellers, the 30-piece emergency kit for motorists, £22.99 from the British Heart Foundation.

DRAWINGS: Ashley Lloyd



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TECHNOLOGY THAT WORKS FOR LIFE

Dressing for the Dolce Vita

Ralph Shandilya contemplates the style of Gianni Agnelli

ONE MAY have had bad habits in the old days, but never bad quality." So said Gianni Agnelli, thus succinctly encapsulating his personal views on life and living - views that will be immediately recognisable to anybody who has followed his career during the last 27 years, when as well as being chairman of his grandfather's empire, he established his reputation as a notably stylish dresser. He sensed, with finer antennae than almost anybody else, that an important part of life's drama is acted out on the level of style. In the land of

La Bella Figura, where how you dress matters more than almost anywhere else in the world, he carved a special niche for himself. In republican Italy, L'Avvocato, or Il Re, as he was variously dubbed, became a potent myth for the masses and one of the most charismatic figures in Italian public life for many a long decade. When Gianni Agnelli wore his watch on the outside of his cuff, thousands of would-be snappy dressers did likewise.

When Gianni Agnelli tied his tie with a thick and glossy knot, so did young men the length of Italy. Where this famous style began it is hard to say. His childhood influences (which include an English governess, an Anglo-American princess mother and a formidably powerful grandfather) must all have played their part. Rich, pampered, brought up in many splendoured mansions, his tutelage in dressing began early. "The Agnelli children," Alan Friedman tells us in his blog-

raphy of Agnelli, "were always dressed as sailors - blue for winter, white and blue in the spring and autumn, and white in summer. At lunch the little Agnellis changed into formal and elegant clothes: with short silk socks."

After war and military duties were over, with an annual income of around \$1 million and the world of his oyster, Agnelli took to heart his grandfather's words - "Have a fling for a few years, get it out of your system". He embarked on the seri-



When Agnelli tied his tie with a thick, glossy knot, so did men throughout Italy

suede after-ski boots with the laces undone, for pairing dark shirts with light ties, gangster-style. As Robert Graham, our Rome correspondent puts it, "Some people wear clothes like a male model, others like a charmer and Gianni Agnelli wears them like the real charmer that he is. He has that seductive way of concentrating on you and what you are saying that all true charmers have. Another part of his charm is the way he seems to run his business - more like a bailiff guarding the family inheritance than a go-getting, cost-cutting businessman." Franca Sozzani, editor of Italian Vogue, is a

longstanding devotee of Agnelli's style. "He really is the only businessman I admire. He is effortlessly stylish and this style emanates through the smallest details." Quite how it is and why it is that a 72-year-old man, who really wants to retire but has been ordered by his bankers to stay on, can still command the attention of the paparazzi and the followers of fashion is something of a mystery - but command it he does. Agnelli-style still sets a standard of masculine elegance that many want to emulate. Here RALPH SHANDILYA analyses the essential ingredients of Agnelli style.

Playboy look
Black velvet suit, Johnny Rocha, £350, from Liberty's, Regent Street
London W1. Yellow button-down shirt, £155, Hermes, 179 Sloane Street London SW1. Hammered velvet scarf, £80, Georgina Von Etzdorf, 145 Sloane Street, London SW1. Gold Hublot rubber band watch, £5,350, from The Watch Gallery, 125 Fulham Road, London SW3. Tortoiseshell glasses, American Eye Wear Co., £110, Harrods, Knightsbridge, London SW1. Silver lighter, £125, Alfred Dunhill, 30 Duke Street, St James's, London SW1. Leather belt, £35, Swaine Adeney Brigg, 185-186 Piccadilly, London W1.

Magnate style
Green covert coat with velvet collar, £785, Chester Barrie at Austin Reed, 103-113 Regent Street.

London W1. Double-breasted beige suit, £350, Cordings, 19 Piccadilly, London W1. Wool/cotton shirt £125, Sulka, 19 Old Bond Street, London W1. Gold silk tie, Hacketts, 137-138 Sloane Street, London SW1.

Leisured class
Natural colour 8-ply cashmere shawl collar cardigan, £820, S. Fisher, 32/33 Burlington Arcade, London W1. Black cotton roll-collar sweater, John Smedley, £52, Harrods, Knightsbridge, London SW1. Grey 12oz wool trousers (part of a suit) Hacketts as before. Brown suede leather boots, New and Lingwood £155, 53 Jermyn Street, London SW1. Silk Jacquard scarf, £130, Georgina Von Etzdorf as before. Silver-tipped cane, £170, Swain Adeney Brigg as before. Silver watch, Jaeger Le Coultre, £2,750, The Watch Gallery as before.



DAKS WELCOME BACK

The more the English have tried to be like the continentals over the past years,

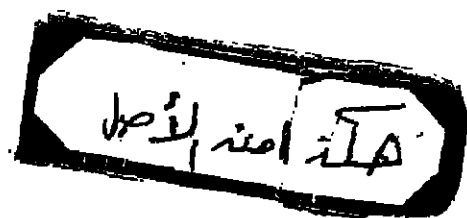
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You can't keep a good shirt down

This time the look is long, lean and romantic or ascetic. It may be the one essential autumn buy, says Avril Groom

THE WHITE shirt is the many-headed Hydra of fashion. There are countless versions of this basic essential, and each time it seems about to disappear, because of a change in design direction, it renews itself more strongly. Designers are capable of perpetually reinventing it.

This time it is the swash-buckling dandy, the romantic

post or the ascetic nun which inspires the transformation. The square-cut, plain-collared, button-cuffed shirt always looks smart in its classic way - but it does not have quite the élan of this winter's style.

The details to look for include: long, rather lean-cut shapes with pronounced tails; long, ruffled or double cuffs and an interesting neckline with elongated revers; stock-ties or jabots; and cavalier lace trim.

The significance of these details lies in the way the white shirt is worn now. This is a season of layers and the shirt, as the basic ingredient, gives them topicality. It goes over, or under, a succession of lean, often fine-fabric layers and it is usually longer than the rest.

The protruding tails, cuffs and collar proclaim the vintage of your outfit, the details - a bold stock-tie, a romantic soft ruffle or a puritanically plain buttoned-up collar - say which of the season's fashion "characters" you have decided to espouse.

For this autumn, designers have again plundered the dressing-up box and the shirt is the shortest way to a specific theme. Wear a very plain, high-necked style with simple, monochrome tailoring and skinny, undersized knits and you have a deconstructed look bordering on the ecclesiastical.

Anything with a hint of lace worn with velvet, smacks of the dandy while a shirt peeking from long, knitted layers updates a revived classic.

So strong is the impression created by the shirt that there is a case for making it your one essential autumn buy. Certainly some of the top designers seem to think so. You have a Chanel jacket, however old, or - whisper it - a tweed look-

alike in your wardrobe? Then follow Karl Lagerfeld's train of thought.

He put just about every jacket-shape he has designed for the house on the catwalk, all of them worn over saggy jersey trousers and a white shirt with tails and cuffs flying - and very fresh they looked.

It is a similar story at the newly-opened London shop of Dior where Gianfranco Ferré, its designer, has always been a serious shirt man.

He is best known for his flamboyant evening wear but his impeccable white, cotton day shirts, their collars and cuffs cut and top-stitched with mathematical precision, would lend drama and presence to any jacket. At more than £300 they are expensive, but compare this with the cost of a jacket of equal quality.

At lower price levels the choice is vast and often represents very good value. If you are choosing a plain style, check for neat top-stitching, even hems and attractive buttons and cufflinks. With more ornate styles, for good-quality embroidery or lace trims, Next and Laura Ashley have inexpensive shirts trimmed with good-looking lace. At whichever level you buy you are unlikely to be disappointed. Your white shirt will be a long-running item, although by next year the designers will doubtless have thought up a different way for you to wear it.

Top right, shirt and layers: Cotton shirt by Equipment, £89 from Joseph, Brompton Road, SW3, Sloane Street, SW1 and Brook Street, W1. Wool cardigan by Demetra, £195, acetate satin skirt by Helmut Lang, £230, both from Browns. Cotton knit gilet, £59.95, velvet shirt (round waist), £59, both from French Connection, James Street, WC2 and branches, and Fenwick. Velvet scarf, £49.95 from Fenwick. Boots, £165 from Fratelli Rossetti, Old Bond Street, W1 and Sloane Street, SW1. Silver cross by Wright and Tongue, £140 from Harvey Nichols. Left from the top: Cotton shirt with broderie anglaise lace trim, £39.95 from Laura Ashley. Polyester crepe fitted, embroidered shirt, £29.95 from Marks and Spencer. Polyester crepe shirt with ruffles, £35 from BHS. Polyester crepe shirt with faggotting trim, £40 from Principles. Hair by Joel O'Sullivan for Terence Renati, SW3. Make-up by Julie Thomas with Sensi's Sable Matte Shadow Silk, Damsen Lip Dew and Terracotta Perfect Powder Blush.

DRAWINGS: Margaret Keedy
PICTURES: John Swannell



Left: Cotton shirt by John Rocha, £79, wool jacket by Dries van Noten, £450, wool jersey skirt by DKNY, £180, all from Harvey Nichols, Knightsbridge, London SW1. Wool and lace sweater by Ann Demeulemeester, £290 from A la Mode, Hans Crescent, SW1 and Browns, South Molton Street, W1. Beads with cross by Eric Beamon, £168 from Harrods, Knightsbridge, SW1 and Liberty, Regent Street, W1. Boots from Russell and Bromley, £99.50.

Right: Cotton shirt, £59, stretch jodhpurs by Paul Costelloe Dressage, £95, both from Fenwick, New Bond Street, W1. Velvet jacket by Selma Blom, £900 from Harvey Nichols and Whistles by Night, St Christopher's Place, W1. Choker by Eric Beamon, £117, stockists as above.

Cotton shirt, £305 from Christian Dior, Sloane Street, SW1



Cotton shirt, £350 from Chanel, Old Bond Street, and Sloane Street



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Luxurious - and politically correct

Lucia van der Post dresses stylishly in lambskin

SHEEPSKIN is one of those staples of the classic outdoor wardrobe. Fashions come and go but the popularity of sheepskin goes on, riding tranquilly above and beyond the frenetic search for trends and directions. Soft, warm, wind-proof, it is the garment one reaches for when in need of comfort and reassurance.

Desirable though sheepskin may be, lambskin is even more sought-after. Much softer,

about a third thinner and 50 per cent lighter than sheepskin, it drapes better and feels silkier.

Lisa Johnson is a new designer of lambskin who, this autumn, has brought a collection of four lambskin designs - a short waistcoat, a long waistcoat, half-length jackets (either single or double-breasted) and a three-quarter length coat. All are made from lambskins which in these politically correct days, she is at pains to

point out, come from natural casualties (mainly stillborn lambs) so there is no slaughter.

Lambskin, needless to say, does not come cheap. Coming from such tiny casualties, many skins are needed to make one coat, the workmanship is fine and careful and a jacket will sell in the shops for between £500 and £740.

Lambskin can be dyed almost any colour. This season Lisa Johnson is using black, anthracite, a jeans blue, ice-blue (see photograph), cream, mocha and dark coffee brown, dark khaki and a mint green.

Already her lambskins are highly sought-after and for next winter a full-length coat is planned - start saving now for it will cost around £2,000. So far Lisa Johnson has concentrated on designing lambskin for women but a few masculine pieces are also under way.

A good selection can be seen and bought at Space NK, 41 Earlham Street, Covent Garden, London WC2 and at Questionnaire, 2 the High Street, Wimbledon Village, London SW19. For further



Double-breasted soft lambskin jacket by Lisa Johnson, £540

stockists ring 071-613-5239.

For those who want to see a wider range of lambskin coats, Nigel Preston is another name to look out for. A fine designer who every year does something

new and beautiful with skins, this year he has three main themes: Afghan, a classic for everyday designs which retails at between £500 and £600; Entrefino, a luxury version, which sells at £1,300; and finally, the most luxurious range, Snow-tipped, which sells at about £1,500 and features everything from a shawl-collared coat to a trench coat. Joseph stores, Harvey Nichols, Harrods and Matches of Wimbledon all stock the Nigel Preston label.

The more crucial the balance sheet, the less saggy your bottom line should be.

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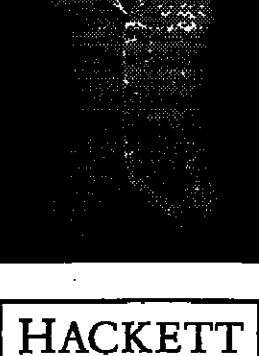
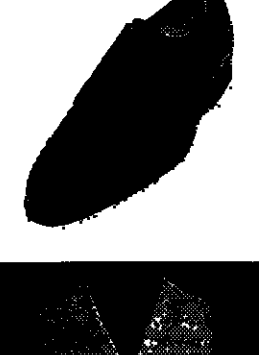
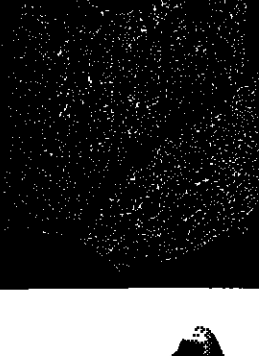
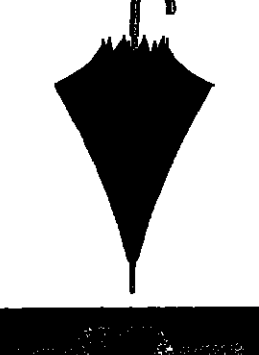
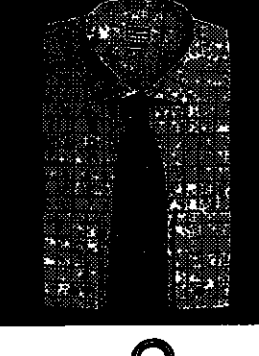
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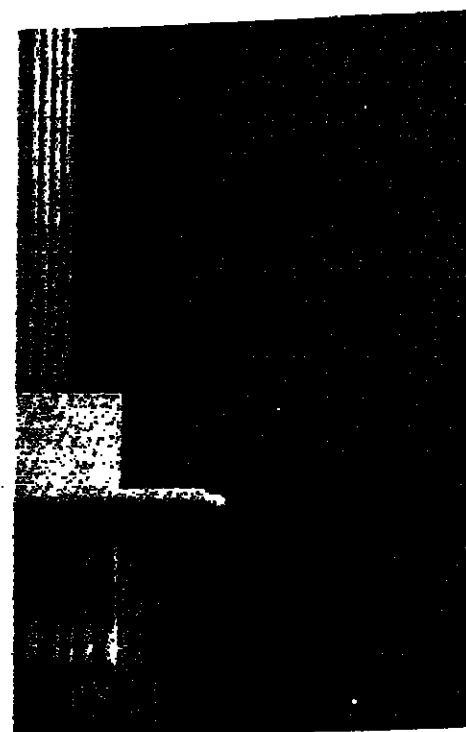
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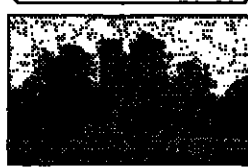
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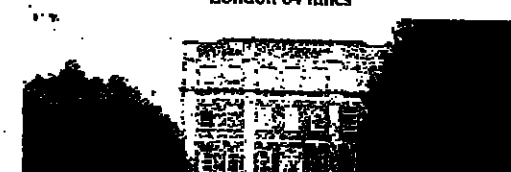
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BOOKS

From killer to conservationist

J D F Jones considers Peter Scott's biography

IT is remarkable how some of our most famous conservationists learned their trade - discovered their passion - in the killing fields.

Here is Peter Scott ("Because of him, more than any other single person, animals that 40 years ago seemed doomed to extinction still exist" - Sir David Attenborough) at play before the war: he and two friends shot a score of ducks at Leighton Moss, rushed to the Lake District to kill two stags, then charged back to the marsh for another 100 geese before supper.

He saw nothing untoward in this. "They were man's traditional quarry," he wrote, "and it was part of man's instinct to hunt: it was part of the birds' instinct to be hunted" (my emphasis). To which I can only say, baldly and humbly:

Eventually - slowly - the sinner repented, and by the early 1950s Peter Scott had sold his guns. Gavin Maxwell had trodden the same path, just like those professional white hunters in Africa who, today, have become game wardens. Perhaps our own king-in-waiting will one day follow their example as he attends to his duties as president of the Wildfowl and Wetlands Trust which, successor of the original Severn Wildfowl Trust at Slimbridge, is Peter Scott's most concrete legacy.

But peaceful co-existence between hunters and bird-watchers was very much on Scott's mind in the early days of the Trust. He had observed in America the benefit of partnership between shooters and savers.

So long as a species was not endangered, the trust's annual reports could talk about "the notion of wildfowl as a natural resource which can be harvested like any other crop". It still sounds pretty run to me, coming from a man who committed his life to, and built his international fame upon, a passion for geese.

Peter Scott was a famous

man for 40 years. His father, of course, was even more famous, and everyone has always assumed that it must have been a problem for Peter to be automatically associated with the gallant Captain who died on the way back from the South Pole.

In fact, according to this authorised biography, there seems to be next to no evidence of a complex. On the contrary, Peter throughout his life found every door open to him, and he had the energy to take full advantage of his role as a golden boy of the Establishment. Elspeth Huxley's thesis is that his father's fame was a double-edged legacy: it

PETER SCOTT: PAINTER AND NATURALIST
by Elspeth Huxley
Faber £17.50, 361 pages

smoothed his path but also confronted him with the need to achieve the highest standards. That sounds about right.

From babyhood he mixed with the good and the great, thanks to his formidable sculptress mother, Kathleen. At Cambridge he managed a pass degree by the skin of his teeth - he was never an intellectual - but it was there that he discovered wildfowl. He had a facility for drawing and, as we all know, he became a painter, a trade which was to fund him for much of his life. The biographer is polite: "Although his paintings tended to be ignored or patronised by avant-garde critics, they sold well and continued to do so for many years to come, affording pleasure to his patrons and a comfortable income for himself". The print called "Talking To Wing" sold 355,423 copies between 1934 and 1959. Later on he saved himself exertion by making cardboard stencils of geese in flight which he could pin to his landscape canvases in the appropriate position.

He had a good war, in

destroyers in the North Atlantic and then commanding a steam gunboat; he also made an important contribution to the technique of camouflage. A first marriage to the teenaged Elizabeth Jane Howard quickly failed (his portrait of that distinguished future novelist was to grace the jacket of Peter Gallico's best-selling *The Snow Goose* which he illustrated). He almost became a Tory MP. And he was a sportsman - skating, sailing, gliding - of world class; at the ripe age of 55 he was the British Open Champion glider.

The war matured him, says his biographer, which hardly seems surprising. It might be worth underlining (as she does not) that his powerful mother died soon after. In 1945 he discovered Slimbridge, on the south bank of the Severn, where Whitefronted geese arrived in immense numbers from Russia every winter. This time he did not shoot. He transferred his own collection of birds, which he had started in 1933, and the Wildfowl Trust was born.

Portly, balding, bespectacled, Peter Scott became first a national figure and then an international committee man and lobbyist. He was a pioneer of television nature programmes, which turned him into an indefatigable globe-trotter, but Slimbridge (and its later satellites) was his first and true mission as he churned out the canvases to pay the bills. He was a mighty pioneer of the Green Movement and it was inevitable that in 1961 he should have been centrally involved in setting up the World Wildlife Fund (now the World Wide Fund for Nature). All this, he it noted, before we knew about acid rain and ozone holes and global warming. A voice before his time, he wrote: "I personally believe that all other species of flora and fauna have as much right to their place on earth as does *Homo sapiens*". It was his lifelong crusade.

This is not a book that calls



for detailed criticism. Huxley has told a long and interesting story lucidly - no mean achievement for a writer in her mid-80s whose first biography, the definitive life of the Kenyan Lord Delamere, goes back nearly 60 years. She has evidently enjoyed a trusted relationship with the family (15 years ago she wrote a biogra-

phy of Captain Scott). Peter, knighted, a Companion of Honour, Fellow of the Royal Society, is an Establishment hero and Huxley is not the biographer to scrutinise the emperor's clothes.

Once she asks whether he was "too good to be true", but she prefers not to chip too deeply into the inner man. She

is unnecessarily discreet about Kathleen's uninhibited life and, unsurprisingly, coy about the son's private concerns, but these things need not matter: the tale of a busy, worthwhile life, so superior in its achievement to that of the famous father, will carry you happily through a couple of winter evenings.

Massacres of the innocents

IN OCTOBER 1944, the streets approaching Athens were strewn with palms and carpets: to salute jeeps charged with British troops. By December 1944, those same troops were fighting in the streets against the Greeks they had supposedly "liberated". This is ostensibly one of the most perplexing events of the last war, and objectively-sketched explanations of it are not easy to cite.

Here, at last, is one such. Mark Mazower's account of the Italo-German seizure of Greece is often elliptical and specialised, but it should make sense to anyone with a feel for truthful documentation, and sympathy for modern Greek political history. The reason why British Tommies found themselves sniping from the Acropolis in late 1944 is basically that Churchill misread the extent of Greek support for the exiled Greek monarchy.

Churchill also underestimated the part played against the Axis invasion by the mountain-based guerrillas who did all they could to stop the occupying forces from treating this posting as a holiday. Churchill thought them reckless bandits, judging them more from external appearance than their internal organisation, which had a primarily Communist political tincture.

To describe the situation as an "entanglement", in Churchill's phrase, is to understate the complex of local impulses right and left. Even British officers working with the guerrillas were sometimes mystified. What compounded these tensions were the intolerable economic circumstances created by the invaders, and the *Wehrmacht's* policy of local reprisals for gum attacks. As Mazower points out, the German forces had no experience of fighting an invisible enemy: frustration, as much as anything else, led them into a massacre of the innocents.

Sometimes this succeeded in

raising local indignation against the guerrillas; more often, however, it merely intensified partisan support. There are some poignant photographs here of one such slaughter of villagers at Kondomari, on Crete; and a telling shift of focus to a young officer called Kurt Waldheim translated barbarities into the language of bureaucratic acceptability.

INSIDE HITLER'S GREECE
by Mark Mazower
Vide £19.95, 464 pages

Substantial differences are drawn between the joint forces of occupation, reinforcing general stereotypes (to German irritation, the Italians were considerably gentler in their areas of control, and also refused to co-operate in the extermination of Greece's ancient Jewish community). But what is perhaps most extraordinary about the Teutonic military presence was its overt philhellenism.

Troops and officers eagerly studied classical remains. When Himmler went to Athens, it was not so much on SS business as to visit the Parthenon. True, there were appalling cases of double standards. Some Germans may have been sensitive to their escape route was the ethnic causticity of bracketing modern Greeks as "Balkan", and therefore sub-human.

As I say, this is an objective study. Not all Greeks or British are heroes, and not every Nazi acts dishonourably. But German behaviour in Greece 50 years ago has living witnesses. You might expect their accounts to be exaggerated. The documentation assembled in this book, however, suggests that they are right. It was a genuinely atrocious occupation.

Nigel Spivey

The meteor's tragic arc

THE TRAJECTORY of literary fame in 20th century America often seems as fixed as a meteor's. A sudden burst of talent and light from an unexpected region is quickly followed by a long, spectacularly visible fall. Hemingway, Fitzgerald, Faulkner, Capote - the American pantheon is full of writers who suffered the dubious distinction of being celebrities long after their talent had flared out.

Perhaps the most pathetic

and poignant of these big league burn-outs is Tennessee Williams. Born the second child of a seedy middle class Southern family in 1911, by the age of 36 Thomas Lanier Williams had changed both his name and his future, becoming the most famous playwright of his age with the classic dramas *The Glass Menagerie* and *A Streetcar Named Desire*.

Nothing, it would seem, could stop him. But by the time of his death in 1983, the great dramatist had become a

TENNESSEE WILLIAMS: EVERYONE ELSE IS AN AUDIENCE
by Ronald Hayman
Yale University Press, 268 pages £19.95

stumbling, lipping, doped-up parody of himself, raging and remonstrating like some countess in exile, working feverishly in an amphetamine trance yet unable to come up with anything worth staging.

Ronald Hayman's short, sharp biography provides a telling portrait of how this disintegration occurred. Unlike Hemingway and Fitzgerald, who simply drank too damned much, Williams' self-destructiveness was tied up with his art from the very beginning. After all, how many 13-year-olds complain of writer's block? Young Tom's family proved an incubator for both his homosexuality and artistic drive. The Williamses were dysfunctional long before the phrase became popular, with a distant and drunken father who worried about his "sissy" son, an overbearing mother, and a sister whose brittle sensitivity was to lead to institutionalisation and a lobotomy.

Williams' response to this stifling environment was to write and travel obsessively. By his 30th birthday he had consigned an awesome number of words to the page, rivalled only by the miles he had racked up in the wanderlust that was to grip him until his death. But if wealth and fame allowed him to escape from his family, his imagination was tied to it for the remainder of his life. His domineering mother, a preacher's daughter who had married "beneath herself", was to appear in various guises throughout William's oeuvre, most notably as Amanda Wingfield, the mother in *Menagerie* who claims to have once received 17 gentleman callers in a single day. Echoes of her can also be found in *Streetcar's* Blanche DuBois, another faded belle with delusions of grandeur.

Williams's sister, Rose, also informed his art. He was away when it was decided to give her a lobotomy, and he felt guilty for the rest of his life that he had not been present to prevent an operation which turned out badly. The model for the crippled Laura in *Menagerie*, her condition undoubtedly contributed to the morbidity and images of mutilation that were to mar much of the playwright's later work.

Ironically, Williams's father, a blustering and abusive shoe salesman, was confined to the wings of his son's imagination - most of the domestic arrangements in the playwright's major works are devoid of fathers. Although this may have seemed like contempt at the time, one can only conclude that Cornelius Williams fared better than his wife and daughter.

Hayman's biography is at its best in showing how Williams's ability as a young writer to mine his own life for dramatic ore left him gutted as an older man. There was no catharsis involved in putting his guilt and sexual tensions on paper. Writing seemed only to amplify these feelings. Williams was a compulsive reworker of material. Most of his plays began as short stories, grew into one act dramas, then blossomed into their final five-act form. While this diligence at first was the mark of admirable craftsmanship, it later took on the air of morbid obsession. Williams's hopelessly overblown later work rehearsed the themes of emotional cannibalism and sexual confusion that were so potent in his great plays.

After critics and audiences shunned his work, Williams sought refuge in chemicals and pointless travel. His final years are as boringly melodramatic as his later work, a comical succession of male companions, tempests of hypochondria, and brief residences in posh hotels. With the cruel irony America likes to reserve for its ruined artists, Williams's last years were his most famous, allowing him to play the grandmaster of the stage at countless revivals and lifetime achievement ceremonies even as he was coming creatively unglued.

While Hayman's book is skilled in showing the tragic arc of Williams's career, it is perhaps too perfunctory to satisfy readers wanting to get the full picture of this sad life. While I am no fan of door-stopping biographies, 240 pages of amply illustrated text does seem a bit meagre. That said, this remains a useful guide to the workings of Williams's troubled imagination, as well as a sad testament to the way a literary career can go so terribly wrong.

Stephen Amidon

GRAHAM Greene called Norman Lewis "one of the best writers not of our century." Others are content to acknowledge him as the doyen of English travel writing. Either way, all Lewis's qualities are paraded in his latest travel book, which takes him to Indonesia: to Sumatra, East Timor and Irian Jaya.

Many writers would feel overwhelmed by Indonesia, an archipelago scattered across 3,000 miles of tropical seas, with a population approaching 200m that is divided, uniquely, into 300 ethnic groups speaking approximately 250 languages, each island possessing a different history and culture from the next.

But not Lewis. Like all the best travel writers, he is monumentally unflappable. He simply starts at the start and proceeds to the end, providing, as he goes, a textbook illustration of the qualities - charm, generosity, reportorial perspicacity and wisdom high among them - that have made him such a much-loved guide to places strange and far.

Not that this is a guidebook. It is the antithesis of guidebookery: a brilliantly-rendered account that pilots the armchair traveller from strange spot to strange spot, from lowland to highland, from the 20th century to the Stone Age, as though by magic carpet.

Lewis's vast experience as a traveller shines through everywhere. On a Sunday afternoon

he visits Well Beach Number Three, as it is called in Indonesian, on the weirdly beautiful island of Weh, off the northern tip of Sumatra.

He is greatly taken by the sub-aquatic pleasures of Well Beach Number Three, where he sees more fish, and a greater variety of them, than he had seen anywhere on the planet - "even in such remote Pacific islands as Ralabeta".

He is excellent on big issues like transmigration: the shipping of millions of people from one part of Indonesia to another to relieve population pressure.

"Painstakingly," he says, "all Brazil's errors in the movement of populations from rural wastelands and city slums into the Amazon were copied in Indonesia, although on a much larger scale."

If the primary aim of transmigration was to relieve Java and Bali of excess population, the secondary aim was to guarantee national unity by the spread of Javanese culture through the islands.

"This so far has not happened," he maintains. "In fact the resentment provoked by what are generally viewed as government-sponsored Java-

The great traveller

AN EMPIRE OF THE EAST: TRAVELS IN INDONESIA
by Norman Lewis
Jonathan Cape £16.99, 237 pages

nese colonies tends to diminish whatever ingredient of Indonesian patriotism may have previously existed. However many transmigrants are sent to East Timor, nothing is more certain than that only a permanent presence of the army will prevent it from declaring its independence."

Within a few lines of this passage Lewis has switched, with the grace of quicksilver, from the cultural weightiness of transmigration to a beautifully controlled description of the pleasantness of life in the small Sumatran town of Lamainang, away from the hugger-mugger of the transmigrant settlements.

In Lamainang market, girls in blue and scarlet bargain excitedly for jungle fruit and several kinds of bat. A pet stall offers cockatoos, long-tailed mice and a small member of the tarsier family, which surveys the world through troubled eyes, as well it might.

"Everyone's existence in Lamainang was enlivened by a clear mountain river squeezing through this small town, which drew a happy attendance of people... a thin old man, trousers rolled up, dabbed in a pool with a net: a woman brought her duck, carried under her arm, for its daily excursion on the river."

The high point of the book is a journey into the Irian Jaya highlands, into the almost-Stone-Age realm of the Dani people. No one can use wryness as effectively as Lewis. Here he is at a church service of tribespeople, some wearing necklaces of graded boar's teeth, in a mission hall in Endonam, an experience, says Lewis, that calls for extreme theological simplification:

"What possible contacts could the minds of these villagers have with the intellectual subtleties evolved in 4th-century Byzantium shortly after the Emperor Constantine's conversion to the new faith? How could the preacher Engen, peeping out through the shutters of the Stone Age, explain to them the mystery of the Holy Trinity, Redemption, Atonement, and the union of divine and human natures in the Hypostasis of Christ?... It was a case of the blind leading the blind."

In addition to a magic carpet, Lewis possesses the headiest yet kindest of magic eyes.

Michael Thompson-Noel

Words, words, words

WHAT DO we think we know about the author of Hamlet - assuming it was Shakespeare who wrote the play? The answer is: a great deal, but some of it is wrong.

The main facts of his life are well authenticated. Born in Stratford-on-Avon shortly before April 26 1564, he married, had several children, and moved to London. He wrote poems, was an actor, and a playwright. From money made from investing in the theatre, he bought land at Stratford and died there in 1616. A few years later two of his colleagues published an edition of his collected plays.

All this can be discovered from official records of baptisms, marriages, burials, and from property documents, wills, books and manuscripts. Samuel Schoenbaum, an American scholar, reprinted most of them in 1976.

But the facts have not been enough. From the beginning of the Shakespearean era in the 16th century, the plain story has been filled out with invented gossip, anecdotes drawn from the plays, speculation, and forgery.

SHAKESPEARE: THE EVIDENCE. UNLOCKING THE MYSTERIES OF THE MAN AND HIS WORK
by Ian Wilson
Headline Press, 498 pages, £19.99

Tourist sites are still encrusted with a layer of nonsense, perpetuated by misleading disclaimers. Gaps in the chronological record have been elevated into "lost years" with the implication that something sinister must have been going on.

Over the centuries Shakespeare has attracted dozens of pseudo-scholars and cranks, sure that they have uncovered a deep secret. Those who believe that he did not write the plays and try to give the credit to Bacon, Oxford, Marlowe, or others, have no more evidence than their own discomfort that a mere provincial could have known so much, but they continue to claim attention.

Ian Wilson's *Shakespeare, The Evidence, Unlocking the Mysteries of the Man and his World*, like his earlier study of the Turin shroud, is intended for a popular reader.

ship and assumes little prior knowledge. The book contains helpful summaries, a family tree, transcriptions of key documents, and is excellently illustrated. But is our excitement at the sleuthing increased by the knowledge that Stratford parish register measures 17 1/4 in by 7 1/4 in and consists of 335 pages with the Shakespeare *Hamlet*, above all, one of the most cracking ghost stories of all time?

Wilson's book is better than his misleading title implies. He rightly resists the common temptation to reconstruct Shakespeare's personality from the speeches of his characters in the plays. He sometimes tells us more than we need about the earls and lords and other better-documented contemporaries, and he piles "arguably" on "arguably." But, for the most part, he is sure-footed in picking his way and judicious in his judgments. His book is a reliable guide to what is true, what is relevant, what is guesswork, and what is false in Shakespeare biography.

William St Clair

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ARTS

All hail the high prince of horror

Nigel Andrews pays tribute to the actor Vincent Price, who died last week aged 82

THE Tangler, The Pit And The Pendulum, The Raven, Theatre Of Blood... Vincent Price, prince of darkness, is dead. Who can resist the ritualistic mourning incantation? "Horror cinema will never be the same without him."

But of course horror cinema was never the same *with* him. Never the same from movie to movie - when would this gaunt actor-chameleon put on his sepulchral-serious colours and when his self-spoofing mopey? And never the same, seen historically, in the post-war Price heyday as it was in the earlier era of Lon Chaney or Boris Karloff.

Almost single-handedly Vincent Price created a new realm of Gothic cinema: one where stomping monsters gave way to sly aristocrats, monochrome (and often monotone) mayhem to a richly-coloured Romanticism sometimes curdling into camp.

His best movies were the series of Poe-based films made with director Roger Corman. Here the damask snarl of a voice - Missouri-southern mixed with stage-trained Shakespearean elocution - gave us the beat of Poe's taunting, haunting prose. And the patrician-blood-bomb face summoned up all those Poe aristos, marooned in their mansions as troublesome guests dropped by. "That noise, sir? Just my sister trying to emerge from her resting place. That scream, sir...?"

The only time I ever met Price, it was in his pink-washed villa halfway up the Hollywood Hills. He already looked frail from long illness. But he talked for an hour: showed me around his art collection (he has written books on painting and was once reported to be the highest-paid art lecturer in America); and rolled out his career his-



story for me like a red carpet. He was a living half-century chronicle of Hollywood. After early stage experience with, among others, Orson Welles's Mercury Theatre, he came to screen fame in the late 1930s as Sir Walter Raleigh to Bette Davis's Queen Elizabeth I. Then he spent the next two decades working for a connoisseur series of Mad Directors, including Otto Preminger (*Laura*, 1943) and Cecil B DeMille (*The Ten Commandments*, 1956). DeMille was his favourite: probably because, like a good horror director, C.B. expected other

people's imagination to work along with his own. "He never had a script," says Price. "He'd have a Bible on his desk and that was the script!" The film's visuals were not always quick-off-the-drawing-board either. "In *The Ten Commandments* I had a line to Sir Cedric Hardwicke, who was playing the Pharaoh and I said, 'Yonder lies the city of Seti's glory!' And behind us there was this great blank cyclorama which they'd superimposed the photograph on later. And DeMille pulled me over and said, 'Vincent, you don't read

that line with much conviction.' And I said, 'Mr DeMille, I don't know what I'm talking about! I look out there and all I see is a great blue screen.' "He said, 'You're right, come with me to the studio.' And he showed me what was going to be superimposed - temples, giant tombs and 13,000 slaves walking up the Valley of the Kings pulling an obelisk! It was the most extraordinary thing you ever saw in your life. I went back and read the line a little more convincingly."

But not - see the film today - all that convincingly. Price never seemed wholly comfortable in either ancient or modern clothes. He was to find his identity in between: in those *fin de siècle*, quasi-Victorian villains that came his way after DeMille, multiplying like a benevolent plague in the 60s and 70s.

"You've really made it in Hollywood when you're typecast," he says. "You haven't made it until they say 'Oh he's the actor to play that kind of part, let's hire him.' So they hired Price. Again and again. His novelty value was that he was the suavest, most cultured "heavy" in the history of screen Gothic.

House On Haunted Hill, and Roger Corman. "Bill Castle was a showman. He'd throw his movies, and his theatres, with these outside gimmicks. For *The Tangler*, he wired up the seats with little buzzers so audiences would get shocked at key moments. And he sent the actual tingler, which was like a kind of lobster, on a string round the auditorium!"

Corman was acerbic by comparison. He steered Price through the incomparable Poe films, poised between refined camp and psycho-analytic fable. "Roger's a very erudite man. He used to give Karloff and Peter Lorre and me directions on how Jung would have approached this or Freud that, and he'd quote from a book by Kraft-Ebing, and we'd say 'Yes, Roger, but how do we do the scene?'"

The Corman movies gave us the Price we know, and the Price we know gave us hours of enjoyment screaming away in the darkened stalls. Did he think it is innocent enjoyment?

"I've been asked a lot about this. You know, 'Is it harmful to our children?' Well, it's not as harmful as the things that are harmful, which we can see on every street corner. Horror is a kind of escape. It happens when you're very young. Your favourite stories are Bluebeard and Rumpelstiltskin, which are terrifying stories. We start early loving to be frightened. 'Boo!' is probably the first word children react to, and they do all their life."

"I've had people come up to me, people my age in their eighties, and say 'I remember being frightened to death and holding hands with my boyfriend or girlfriend.' And it's true: there's a kind of intimacy that's brought about by adventure, and by adventures in evil."

Opera/Alastair Macaulay

Wits at a wedding

EVERYTHING about English National Opera's 1991 staging of *Figaro's Wedding* is shaped by Jeremy Sams's lucid, sassy translation. The first two acts strike me as among his very finest work. His wit often complements that of da Ponte's Italian libretto - a barbed, knowing wit that connects to the spirit of Mozart's opera and the original Beaumarchais play; I love Susanna's little post-Rousseau feminist remark to the Countess in the Act Two finale "We think we are free, but we are always in chains." Yes, very free, and marvellously refreshing.

But Sams's tone is unyielding. When his characters have no humour, their parlance grows less original and closer to operatic cliché ("And my joy has turned to woe"). It is also during the opera's latter acts that Sams draws attention to his own skill as a rhymester (army, army) and his needless modishness ("Bye bye, nice to have seen you"). With such strokes he reveals his distance from the tenderness at this opera's core.

Stan Edwards conducts. Pacing is good, orchestral timbre attractive, words generally clear. But pathos is missing, and the larger ensembles lack sparkle. None of the singing



Margaret Marshall in Figaro's Wedding

has great musical distinction, but Cathryn Pope's Susanna carries the opera along with a charming mixture of delicacy, robustness, directness and humour. Arwel Hw Morgan is a worthy, communicative Figaro, though amid this cast he looks too old. Curiously, his finest moment occurs simply in listening to Susanna's aria - motionless in pain, only inches away from her in the dark.

Amid the rest of the cast, only Donald Adams as Doctor Bartolo is outstanding - a self-important old buffer who suddenly melts into paternal warmth. Margaret Marshall's elegant Countess gave a very strained account of both arias. Edgy, yucky singing and lively, inelegant acting from Peter Siddons's Count, Edma Robinson's Cherubino, and Anne Mason's Marcellina. If embellishments are to be added, they should be more precise; but several appoggiatures were missed.

Graham Vick's production has been revived by Bill Bankes-Jones. The story becomes vivid - how well the eye is repeatedly drawn to Cherubino's commission - and has many revealing touches of manners, such as the way Figaro and Susanna stand to attention in the Countess's

bedroom. Indeed, every lot of Susanna's comportment is fresh and convincing. But not everything else rings true. Though I was impressed by the violence with which the Count treated the Countess in private, it seemed false to their previous behaviour.

The stand-and-deliver method used in several big arias often detracts from the drama. When Barberina sings her "I have lost it" solo, you want to cry "Then keep on looking!" Richard Hudson's sets are ghastly. One bright colour per surface: sheer green versus sheer mauve, and so on. Why seven doorways in the garden wall? This isn't *Bluebeard's Castle*. And the doorways are so narrow the Countess has to enter sideways.

Lord Goodman, a former chairman of English National Opera's board, was 80 this year. His birthday, and his presence on opening night, were marked by the company's new general director, Dennis Marks whose curtain speech of congratulations contained the World's Longest Sentence.

ENO, London Coliseum. Performances until December 16. Original production sponsored by the Woolwich Building Society.

From 'good morning' to 'hello matey'

Clement Crisp finds the new chit-chat approach of Radio 3 a real turn-off

IHAVE a very low resistance to chatter in the morning. An exquisite lyric about breakfast-time sums it all up: "Good morning, George. Good morning, Percy. Good morning, Colonel. Christ, have mercy!"

I suppose that, like many another, I get up to the sound of music on the radio as I embark on the *via dolorosa* of ablutions and breakfast. Decent music helps, which has

meant Radio 3 since it began. Brief news bulletins (albeit no help to the day's travail), discreet voices, minimal words, and music.

There are moments when lunacy strikes, and a voice promises a concerto for Jew's Harp by Albrechtsberger (the world's dullest composer). Then you shout "Oh no you don't!" and switch off. But all in all, until a couple of years ago, the music, plus agreeable

and cultivated voices (Donald Macleod and Tony Scotland as Ideals. And ah, Patricia Hughes, of blessed memory) were part of the process of greeting the day with something less than a snarl.

Then came Classic FM, and change. I do not think there is any conceivable rivalry between the two music stations, despite foolish efforts to detect some battle for audience figures. Classic FM is

unashamedly populist, unabashedly commercial, and tremendously well-intentioned. There is no snobism about it, no pretensions. Radio 3 remains essentially what it always has been: our most influential advocate of serious music, of encouragement for new work, of devotion in promoting an art.

The idea that it is an enclave of intellectual dyspepsia and arcane performance can only be held by those who do not listen to it, or consider its schedules and responsibilities. (And, be it said, there are listeners whose musical tastes are for highest art, and who merit their share of air-time).

Yet Classic FM's cheery manner has apparently made BBC policy-makers anxious. How else to account for Radio 3's barrage of chit-chat aimed at us in the early morning, and in that late-afternoon slot which was once a helpful way of easing oneself into the matter of the evening - be it preparing dinner, travelling home, or getting ready to go out.

Radio/B A Young Yesterday's crooner

RADIO 2 is generous to yesterday's favourites. We have Dusty Springfield this week and also a more interesting one, Michael Holliday, "Britain's Bing Crosby", who committed suicide aged 38 some 30 years ago. Dennis Lotis presented a survey on Tuesday, but did not reach the conclusions I did. Holliday had a lovely voice and wrongly spent his life challenging Crosby instead of an opera star like Thomas Allen.

He gave his rich, deep baritone impeccable intonation, faultless breathing, as much understanding as possible of the shallow songs, and no accent. He left school at 14, served in the Merchant Navy and the Royal Navy, and learnt to play the guitar. What musical future for him except as a popular singer? He was not good-looking and was too unpunctual and forgetful to be cast in a musical (sometimes he had to invent new words as he sang). A sad loss of talent.

Mike Harris' *Dark Messiah* (Radio 4, Monday) takes an unusually strong line against missionaries. It is set in a Methodist mission in Kilikuyu territory in Kenya in 1959 and its theme is female circumcision. This was common when I was in Africa in the 1940s: indeed a doctor in Nairobi

showed me a film he had made of the procedure, a purely routine affair, he said. These missionaries think it un-Christian. When 12-year-old convert Susan (Vivienne Rochester) has to be done to marry convert Benjamin, a chief's son, there is bound to be trouble - especially as Benjamin's grandmother is against the conversion of decent Kilikuyu girls.

There is interesting detail about the mission even if the missionaries are dull. Their leader (John Church) has to mediate between the government and the Kilikuyu Christian Association, whose activities grow increasingly Kilikuyu. There is a resident assistant (Gudrun Ure), dealing with African girl converts. "Girl-catcher", the Africans call her, and in the dreadful conclusion that caps the fuss over Susan's decision to go along with tribal custom, she is held in the sickbed where she is dying of fever and forcibly circumcised.

Hunting at the Moon (Radio 4, last Saturday) was an informed programme on werewolves, with references to such sources as Petronius and John Webster. It traced the habit of turning into wolves to the envy of primitive men, who would dress up as wolves, those exemplary hunters. In the 16th and 17th centuries there were many cases against

people accused of lycanthropy, which was associated with witchcraft. In eastern Europe the transformation took another line and gave birth to vampires. Humans turn into horrible creatures in fairy-tales - consider Red Riding Hood - and such stories go on, mostly for children. So what did we find on Radio 5 last night but the tale of Eloise, in Joe Turner's *Twentieth Century Vampire*, a checkout girl at the Co-op with a vampire Auntie Lucretia. At a party at Lucretia's suburban castle, she hopes to try her teeth out on Wayne from the meat-counter. It goes on for six parts, just like any old legend from France or Hungary, only more outspoken.

If you go for legends, Radio 3 on Tuesday gave a new version of Dante's *Inferno*. Peter Howell rewrote it as if Dante (Alec McCowen, excellent) conducted a bus-load of visitors around the infernal regions. These were seen afresh in the light of our modern world, and if it seemed cinematic, that is how it should have seemed. There was ultra-cinematic music from the BBC Radiophonic Workshop, performed by Serenata Nottuna and Singdrda. First heard in 1989, it was much better than the example they gave us last week.

Adieu the brief announcements and the unemphatic voices. Babbie is all. There is a too-bright young man in the morning who cannot stop telling us his name: it is like having an uneasy guest at the breakfast-table. (He also cannot pronounce "one", preferring "wan"). There are interviews, oh so many and first-namey, with assorted worthies. (One female announcer, her voice pitched to tones of direct chumminess, promoted a detestable American choreographer during the Edinburgh Festival. If the BBC is prepared to do such commercial sponsorship, then there are many better candidates for puffery).

Classic FM is frank in its willingness to let people know about music on the most understanding terms. Standards are variable: a Beethoven concerto once consisted only of the opening orchestral *utti*, and the belief that the *Yellow River Concerto*, a piece of Maoist committee work, is even remotely music, is open to question. But it plays a wide range of good music, and we accept the nonsense of the commercial babbles (though I swear I will never buy one of those sofas) for the sake of the station and its aims. It knows exactly what it is, and why it is doing it.

So, I trust, does BBC Radio 3. Yet if it cannot be true to its own past integrity, to its uncompromised standards, even in so slight a thing as morning and afternoon broadcasts, then trouble looms. The path down-market is slippery. Cut the cackle, and get back to the musical 'osess.

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NICHOLAS COLLIERIDGE, DAILY MAIL

M

Why we should privatise the RSC

THE Royal Shakespeare Company has had a good year. As it unveiled its 1992/93 accounts in Stratford this week, it revealed an operating surplus of £128,906, a return of 0.48 per cent on total costs of just over £26.5m. Many of its productions in both Stratford and London have been playing at more than 80 per cent of capacity audiences - a fine record by any standards, especially during recession.

The results of the Royal National Theatre, the nearest analogue to the RSC, are less satisfactory. It reported an operating loss of £585,000, or 2 per cent of turnover. But there is no point in making invidious comparisons. Theatre has its ups and downs. In 1990/91 the RNT had an operating surplus of £310,000.

Yet even if the RSC and the RNT had made profits of £1m apiece, there would still be bleats about what is to come, just as there were at the RSC's annual meeting of its Court of Governors on Wednesday. Sir Geoffrey Cass, chairman of the council, warned of difficult decisions ahead in the light of possible government cuts in the arts budget.

Prince Charles, who as patron of the RSC chaired the meeting, went along with him in general terms. He could not understand, he said, why Britain is so bad at appreciating what it is really good at.

The problem is the subsidy. At the RSC it is down to 38.79 per cent of costs, against 42.12 per cent in 1991/92. Just over £8m of it comes from the Arts Council and another £1.4m from the Corporation of London. Those are substantial amounts. The RNT is subsidised even more: in 1991/92, 44.1 per cent of its income came from grant in aid. The fear is that if the subsidies decline, or even at best stand still, the quality and variety of the two big subsidised theatres will go down with them. That is the conventional wisdom.

Yet the more one hears the arguments and looks at the figures, the more one wonders if the conventional wisdom can

be right. For a start, we have been here before. Laments about a financial crisis in the arts are part of the landscape. Even if the government bows to the lobbies and allows a little more money for the arts than it otherwise might, there is no reason to believe that we shall not be here again within a year or two.

Is it not time for at least the two big theatre companies to break away from the system? It cannot be done overnight. The subsidies are so fundamental they would have to continue for a while. But there are possibilities for the longer term.

Remember that the government will shortly have extra money available for the arts from the national lottery. It could allocate part of that to pay off the accumulated deficits of the RSC and the RNT once and for all, then set a deadline for when the subsidies would stop, after tapering off on the way.

It would be a great help if the theatres could have some ideas of their own. For example, I can see no insurmountable reason why the RSC and the RNT should not be privatised. This is not a hostile capitalist device and indeed is not much different from becoming a co-operative. Many people might want to buy shares, actors, theatre-goers, impresarios, even the public. You could revert to the old BP solution where the state held just over half the shares and the rest were privately owned, or the other way round. There are masses of variants, including a management buy-out.

Yet for anything like that to happen, there will have to be one radical and early change. This is in the attitude to seat-pricing. The idea is around that going to the theatre is expensive. In its annual report, the RSC notes that the highest priced seat for the Royal Shakespeare Theatre in Stratford is £30, the lowest £4.50. At the Barbican the range is from £20 down to £4.50. Overall, the subsidy per paid admission is £9.54.

Somehow it has become



A presence sensed: self-portrait by Francis Bacon

Caught by the artist's snapshot

William Packer on an intimate showing of Francis Bacon works

INTIMATE is hardly the word most would use to describe Francis Bacon's art. Yet he was in some ways the most intimate of painters. The remarkable exhibition now at the Marlborough in London, which includes many loans from private collections, brings out two aspects of his work often overlooked.

First, it shows that for all the larger scale and formulaic presentation that Bacon came to adopt in his later work, his first and lasting reputation, in all its strength and expressionist authority, was founded on images of moderate size. Some of the strongest works are, in comparative terms, almost shockingly small. No matter how generalised the final resolution of the figure might seem to be, it was always based directly upon his response to a particular human presence. The physical immediacy and conviction of the result was never compromised by fact that he often used secondary and photographic sources as working references.

The show is of small studies for portraits of the sort he made consistently through the last 30 years of his life, the earliest dating from 1961. He had painted heads before, notably the screaming Popes after Velazquez, and the death-mask images of William Blake, but it was only then that this particular format was set. He had always responded to the visual stimulus of the image caught on the wing, the film-still, the snapshot and newspaper photograph, and now was clearly fascinated by the serial image of the photo-booth and mugshot, with its curious compound of arbitrary directness, informality and self-consciousness.

The head is cropped, constricted, close up, the subject a specimen beneath the microscope or victim strapped into the dentist's chair. Here is nothing of the quality we find in the work of Lucian Freud, for example, or, in its different way, of Frank Auerbach - of the artist confronting and scrutinising the model over an extended period, sharing a common space and temporal experience. Rather it is a matter of the moment, of the fleeting expression, the half smile, the fateful grin, the turn of the head, the trick of the mouth.

The development of the image, too, is a serial affair, coming less from the particular and objective scrutiny even of the photographic image over a given and limited period than from an extended familiarity with the subject in personal

'His reputation was founded on images of moderate size'

together to make up some of the most powerful and properly monumental works of the entire oeuvre.

One in particular, a triptych of 1977, of one self-portrait set with two still-life panels, makes one wish only that there might be a body of similarly intimate still-lives to match the portraits. And, curiously, these characteristically pulled, twisted, distorted, truly manhandled heads and faces come together as a cumulative whole in celebration, not of some bleak and dreadful vision of a depraved humanity, but of something altogether more cheerful. The images are vital and alive, the paint laid on with a sensual and positive enjoyment, the drawing vigorous and positive. The likeness lies with a presence not closely described but known and sensed, as it blinked and shifted, alive in every broad sweep of the brush across the surface of the canvas. Oh dear, we say, as we press the shutter, you must have moved.

Francis Bacon - small portrait studies: Marlborough Fine Art, 6 Arnhem Street, London W1, until December 3.

Off The Wall/Antony Thorncroft

The future of Britain's art treasures? It's a lottery

FOR ANYONE interested in Britain's heritage this was the week of the bad news and the good news. The bad news came first. On Tuesday the annual report of the Reviewing Committee on the Export of Works of Art bawled yet again the important national treasures sold abroad during the past year.

The next day came the good news, with the National Heritage Memorial Fund reporting how it spent its money saving for the nation everything from Old Masters to rare tracts of countryside.

But, as the Reviewing Committee points out, "it is an ill wind that blows nobody some good". The collapse in the art market over the last three years has reduced the flow of masterpieces seeking export licences, and only 20 objects were important enough to attract the attention of the Committee in 1992-93 as against 47 in the previous year.

Of course British museums and art galleries are still unable to raise the cash to keep important works in the UK, and of the 15 objects that the Committee temporarily barred from leaving the country eight eventually left.

Inevitably they were the most valuable, and included Grand Master paintings by Guido Reni, Ribera and Bellotto. There was absolutely no chance that a British institution could find the £11m needed to match the Getty Museum's offer for Turner's



This bronze lion, made in Spain around 1100, sold for £2.4m at Christie's in London, a high for an Islamic artwork

towards restoring country houses, cathedrals, museums, etc. Lord Rothschild, chairman of the Fund, made it clear that the money can also be used to keep important works of art in the UK.

There is an obvious danger that crafty owners might try and arrange sales overseas at outrageous prices in the expectation that the Fund will step in with matching sums. The Fund is aware of the danger. It is already concerned at what it considers excessive valuations put on some of the archives of historical manuscripts which have come on to the market in recent years. It has made its displeasure known.

In theory, with new EC regulations shortly to come into force to allow the return of smuggled works of art, the Reviewing Committee in place to delay the export of treasures, and the Heritage Fund at last better able to help museums anxious to acquire artworks in danger, the UK's sorry record in squandering its cultural history should end. It sounds too good to be true.

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The Fund needs a quiet time. It is frenetically preparing for 1995 when it takes over the distribution of the heritage pot of Lottery money. It has a staff of seven and in 1994 its annual grant is a reduced pittance of £7.8m. A year later it will have at least an additional £75m to distribute.

Although the Lottery is aimed at capital projects, and much of the money will go

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Private View/Christian Tyler

The savage in the three-piece suit

A GENTLEMAN nomad, a tribesman in a three-piece suit: Wilfred Thesiger is oxymoron personified. In London he carries a furled umbrella, at home in Africa a spear. This ascetic, upper-class Englishman is one of the last explorers to have filled in the globe's blank spaces: you can see the desert etched into his face. Though 83, he is as tall, lean and straight-backed as the Samburu warriors of northern Kenya among whom he lives.

Wilfred Thesiger is a glorious anachronism. Where others only uttered their hatred of the modern age, Thesiger lived his. Where others only dreamed their adventures with the help of Kipling, Conrad or Buchan, Thesiger went out and created his own.

His exploits are well known: he has described them in his own spare prose and vivid black-and-white photographs. At 24 he was the first European to survive a journey among the Danakil of Abyssinia, tribesmen who showed off by killing and castrating their neighbours. He twice crossed the Empty Quarter of southern Arabia by camel. He lived for years with the marsh Arabs of Iraq (now being exterminated by Saddam Hussein). His only regret, he said, was that he did not see Tibet before his desertion.

Can the mind of an explorer be mapped? I met Wilfred Thesiger at his Chelsea flat during one of his rare visits to London and asked him if he understood why he had been so determined to risk his neck.

"No, I don't. I mean, in a sense it was born into me." As a child in Abyssinia, where his father was head of the British legation, he had been mesmerised by the savage splendour of a tribal victory parade. "Then I wanted to hunt, and to get into areas that were virtually unknown, among tribes which hadn't any contact with the outside world."

Nowadays, I said, people would look for a deeper psychological explanation.

"I wouldn't know anything about that." He smiled. But he described as "decisive" the experience of being sent home to St. Aubyn's prep school in Rottingdean, near Brighton.

"I arrived a friendly, forthcoming little boy. I think, and immediately I started telling stories about tiger hunts [in Jaipur with his uncle, Lord Chelmsford, then Viceroy of India] and being taken to see the British guns firing on the Turks near Aden, and I was regarded as a complete little liar. I was in a sense rejected by the other boys and driven back on myself."

You escaped into the wilderness because you could not feel at home in your own country?

"I didn't think in those terms." Is there any explanation you have heard applied to you that you accept?

"No. I haven't discussed it like this before." He added: "What it did do, this rejection by my contemporaries, it spoiled Elton for me to some extent. Even there I was suspicious of the other boys and I think slightly aggressive."

He was not popular, and that perhaps was why he preferred to travel with Arabs or Africans, avoiding other Europeans. (He introduced Gavin Maxwell to the marsh Arabs. The trip was not a success.)

"When I was in Arabia my great aim was to get on to level terms with these people, to live as they did, meet the challenges of the desert on equal terms. I wanted no concessions. I think that

extent I won their respect, and the result was that three or four of them identified themselves with me and were prepared to take very considerable risks."

The respect you earned from the bedouin made up for failing to win it at school?

"Again, I wouldn't be thinking in those terms. But I think it probably did."

But why, I asked, does a man choose such extraordinary physical privations: the starvation, the thirst, the tedium? It's almost masochistic.

"No, it was a life that tested one to the full. It was this desire to meet a challenge, to be tested to the full."

Thesiger had risked his life hunting lion but it was the hardship of five years in Arabia that forged him, he said, and the nobility of the desert nomads that fired him.

"All Arabs want to excel, to be known as more generous, more hospitable, brave and so on. Because it was a small society on the move everything was known. If you distinguished yourself it was 'God whiten the face of so-and-so'. If you behaved badly it would be heard everywhere."

You felt obliged to undergo this test?

"It was what satisfied me. I don't feel obliged to do it. When I went to the marshes, the Arabs didn't match up to the bedouin in that sort of way. I enjoyed being with them, but the challenge was gone."

Perhaps, like the hermits of old, he went

What drives an English gentleman to spend five harsh years wandering in the desert with the bedouin? Wilfred Thesiger, one of the last of the great explorers, considers his craving for adventure among the world's most isolated tribes

into the desert to meet his God. But no. Thesiger does not believe in a Creator, only some fundamental physical law. He went to the desert for companionship and for "the dunes of silence."

"Without the bedouin it would have been a meaningless penance. If I had gone off to the North Pole I might have got associated with the Eskimos. If I had gone to the South Pole the penguins wouldn't have satisfied me." He laughed like one who rarely makes jokes.

Thesiger was a 10-year-old at prep school when his father died suddenly. His mother became obsessively devoted to her four boys. Was this a classic recipe for...?

I broke off as the old man leaned forward to point to the framed photograph of a beautiful woman. "There she is, you see."

Again I elaborated the theory of the absent father and devoted mother and said: Does that make any sense to you?

"No, it all sounds complete nonsense. I mean, it wasn't anything to do with my father not being there that I had to go off

and do the things I'd wanted to do while he was still with me."

The elegant clubman opposite said he felt no affinity with England, a country he has not lived in for 60 years, since his Oxford days. And he is going blind. "I couldn't bear coming back to England, going into a sort of old man's home for the blind. I'd rather live out in Kenya and be led about by them on a stick." He smiled ruefully.

He shares a mud and timber house with his adoptive Samburu family, helps officiate in circumcision rituals and - a former boxing Blue - teaches boys to box.

You never wanted a family yourself?

"No. To have married and everything would have crippled me - there was a girl once I was attracted by when I was almost a boy. Then you have children, they've got to be educated. I wanted complete independence."

Thesiger's sexual ambivalence is common gossip. A journalist colleague recalls meeting the explorer in the Yemen and being shown a box of dried foreskins. But I could remember nothing in print and had no idea how he would react to my next question. Thesiger took it blithely.

"I think in a curious way I had very little sexual sort of... in either direction."

Thinking of his heroes, T.E. Lawrence and Alexander of Macedon, I said many adventurers seemed to have been ambivalent.

"If you travelled in the desert as I did, how many times did we see women? You arrived in camp and the women looked after you. There was a very attractive girl on one of the wells. The others used to pull my leg about her. I was attracted by her, but you were moving about the whole time with men - and some of them were really only boys."

Hoping it sounded tactful, I asked: Do you prefer boys?

"I suppose in a sense, yes. But I am not thinking sexually. I have much more an emotional attachment because I know where I am with them. I was a boy myself. With girls I wouldn't begin to know what to talk about. I mean, I never have."

In the past people would leave England to escape the stigma of a homosexual inclination, I said. Was that your case?

out over the clouds can create a mood of contemplation that channels creative ideas to the forefront."

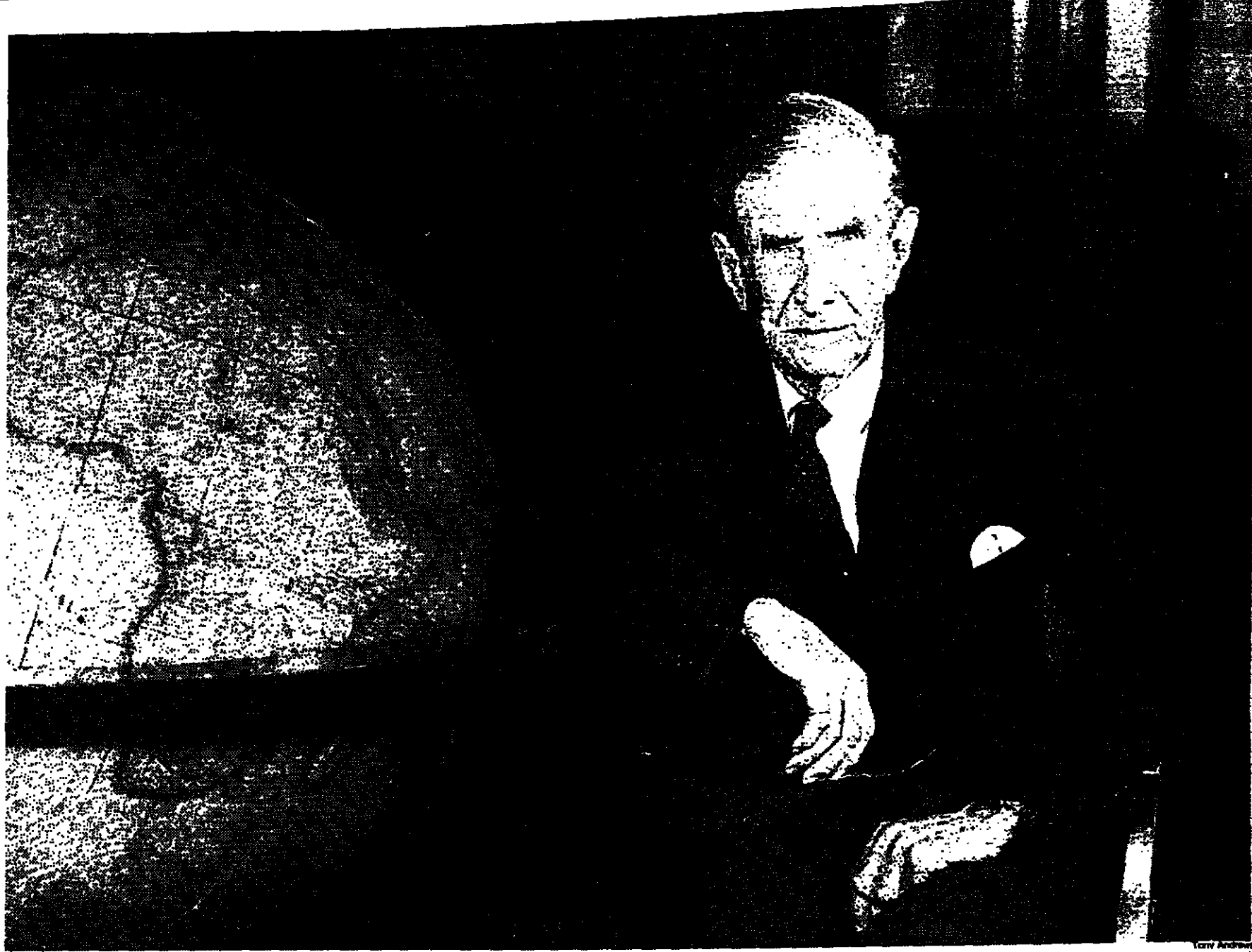
Unfortunately, *Hit The Ground Running* seems to be selling copies. On Thursday evening I bumped into Miss Lee, my Thatcherite executive assistant. Miss Lee is a beauty, legs up to here. She was wearing one of the tightest microskirts I think I have ever seen, and was on her way to a meeting of the Blue Fuse Club in a wine bar near Chelsea barracks. In theory, the Blue Fuse Club devotes itself to Tory fundraising; in practice, Miss Lee and her cronies drink cocktails and pick up young soldiers.

"Have to dash," said Miss Lee, breathlessly, "but everything's ready for your next trip, sweetie. I've packed you an on-board survival kit: fresh shirt, malaria pills, toothbrush, deodorant, make-up, razor, comb, hairbrush, mini-hairdryer, tissues, aspirin, socks, underwear. I've booked you a window seat so that you can watch the clouds fly past."

"And I've arranged with the hotel for you to have four telephone lines in your room - lines, not extensions - so that you can call in and out quickly and efficiently."

"I have further informed the hotel that you will require a king-size bed with choice of pillows; swivelling reading lamp; bedside table with control console for lights, TV, radio and drapes; a real desk; an ottoman; coffee-maker; video message retrieval; teleconferencing capability; fax and computer modem capability; CNN; and in-room private safe."

"Each night I'll send you a 'headline fax' - highlights of the previous business day. You are up and running, tiger. Mark H. McCormack would be proud of you."

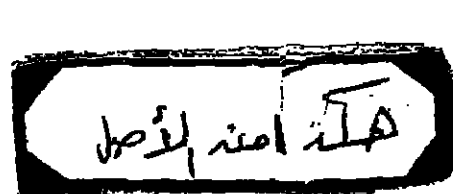


Les Secrets Précieux de



LE FLACON

When you buy a bottle of Hine Cognac, you buy a piece of Hine family history. 214 years of inherited expertise gives this golden nectar a taste & aroma as individual as the antique carafe that holds it. A distinctive French decanter given to Bernard Hine's father, as a wedding present, ultimately proved to be the perfect foil for the cherished Antique Cognac. Even today the Cognac & the bottle remain unchanged, except that they are now heirlooms in more households than just Hine.



COGNAC IS OUR HERITAGE.

Travels with a twerp

Michael Thompson-Noel



Some of our dislikes are rational; others, obviously, are not. Why, I wondered this week, do I dislike twerpy Mark McCormack with such resoluteness. What has he done to me? I haven't even met him. I went to his office once, but McCormack was away travelling. So I was dealt with by an aide so ridiculously good-looking, charming and articulate that I assumed he was an android from Planet Zog.

McCormack is rich and successful, but that doesn't irritate me. I am not an envious person. His company, International Management Group (IMG), represents a large number of sports and entertainment celebrities, and has so insinuated itself into the running of sports and cultural events everywhere - merchandising, licensing, TV programming - that its influence is all-pervasive. McCormack, I am certain, deserves his success.

The best I can do to justify my dislike of him is to say that I find him one of the most banal and insensible of all sports commentators (yes, he does that as well); and that he has just produced one of the worst, most smug, most gung-ho and self-serving, most risible and stick-in-the-craw volumes of twerpish twaddle that I have set eyes on in many a long month.

It is called *Hit The Ground Running: The Insider's Guide to Executive Travel*, and has just gone on sale at the beguilingly cheeky price of £15.99. I only hope a copy does not fall into the hands of Kenneth Clarke, Britain's chancellor of the exchequer.

If it does, I have little doubt that Clarke's brain will snap and that he will

vent his fury in next month's Budget by levying a stupendous rate of VAT on all books and newspapers. And all because of McCormack.

McCormack is, he tells us, a "global commuter" for whom a sedentary month means fewer than 10,000 air miles. "Last year, I logged over 225,000 miles on business travel - just as I have for each of the past 30 years," he crows. "I have eaten meals in more than 5,000 restaurants on six continents and stayed in hundreds of hotels in every major city."

**HAWKS
&
HANDSAWS**

Here is a bit of nonsense from Page 104. In addition to the valuable papers that must stay with them in transit, and the materials they need to read or work with, says McCormack, all smart business travellers should pack a survival kit in their carry-on luggage.

"This small bag of 'travel insurance' might include: a fresh shirt; prescription medicines; personal toiletries, including a toothbrush, deodorant, make-up, razor, comb, hairbrush, shampoo and compact hairdryer; tissues; aspirin; spare contact lenses or eye-glasses; a change of socks (or pantihose); a change of underwear."

And here is another bit of nonsense: "I think the window seat [on aircraft] promotes clear thinking. Some business travellers think that if you've seen one cloud, you've seen 'em all. But, for me, looking

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Cover shows pupils at Sevenoaks School, Kent Picture: Colin Beere